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Japanese politics

Okinawa land vote threatens Hashimoto

Chip making

Clean rooms go miniature



Car industry

How Hungary woos the big producers

World Business Newspaper

TUESDAY JULY 2 1996

MANAGED FUNDS SERVICE Today the FT managed funds service grows from two to three pages in

international editions. Strong demand for new listings has led to the extra page being allocated for the offshore and overseas funds section. The main benefit from the expansion will be improved legibility for both our UK and international readers. In today's edition, the service starts on page 23.

Investigation into Frankfurt airport corruption widens

German prosecutors are investigating more than 20 companies and a group of Frankfurt airport officials suspected of defrauding the country's largest air-port out of tens of millions of D-Marks during construction of a second terminal. So far 15 people have been arrested, of whom five are still in jail on remand, in what is becoming one of Germany's big-gest corruption cases. Page 14

Air France appears to have scrapped plans to merge Air France Europe, its domestic partner, with its own European operations. Page 15; KLM seeks to mend relations with Northwest, Page 16

CS Holding, parent of Credit Suisse and CS First Boston, is expected today to announce a restructuring involving the integration of its commercial and investment banking businesses. CS, whose merger overtures to rival Union Bank of Switzerland were recently rebuffed, sparked off speculation when it said it would hold an "important" news conference

Paris seeks to shift power base: The French government announced plans to improve its administration and to delegate more decision-making power from Paris to the regions. Page 14

Eta ends ceasefire: The separatist organisation It announced it was ending a week-long ceasefire, dimming the Spanish government's hopes of a possible breakthrough in the Basque terrorist conflict.

Leading firm to aid Sumitomo inquiry: Sumitomo Corporation said leading international accountancy firm, Coopers & Lybrand, would join its internal investigation into estimated copper trading losses of \$1.5bn allegedly sustained by the Japanese group's former chief trader. Page 14

Avis auroes \$800m takeover by HPS: Avis, the world's second biggest car rental compar agreed to a \$300m takeover by US franchising group

Taple given suspended jail terms: A French court gave businessman and former cabinet minister Bernard Taple a two-year suspended jail sen-

Republic Industries, of the US, is to buy ADT, the UK burgiar alarm and second hand car group, in an agreed \$5bn deal. Page 15; Lex, Page 14

US manufacturing boost: The US Purchasing Managers' Index rose to its highest level in 16 months in June, signalling a strong rebound of economic activity in the manufacturing sector.

Corsican nationalist hust in bombing: Prominent Corsican nationalist Charles Pieri and his business partner were seriously injured and seven passers by burt when a car bomb exploded in the city of Bastia, police said.

Salt profits rise 16%: UK pubs and brewing group Scottish & Newcastle reported a 16 per cent rise in underlying full-year pre-tax profits to £308m (\$471.5m). Page 15; Lex. Page 14

Vietnam's leaders criticised: A delegate at Vietnam's Communist party congress stunned the political leadership by strongly criticising its accumulation of sweeping powers. Page 6

Blanks fired at UK soldier in Germany: Five blanks were fired at a UK soldier on patrol outside the British barracks in Osnabrück, in Germany, in an incident apparently linked to celebrations over the German victory in the Euro 36 football championships, a British forces spokesman said. The incident on Sunday night followed an IRA mortar attack on the same base last week.

England launches World Cup bid: England has launched its bid to stage the football World Cup in 2006. The government is backing the move in the wake of the success of the Euro 96 championships held in England. Other countries, including Germany, are competing to stage the finals.

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US government hit by ruling over savings groups

By Jurek Martin in Washington

The US savings and loan debacle of the 1980s returned to haunt the federal government yesterday with a Supreme Court ruling ren-dering it liable to billions of dollars in damages.

By seven to two, the court upheld rulings by lower tribunals that the government had breached its contract with three savings and loans, or thrifts, through a 1989 act of Congress changing the accounting rules affecting the troubled sector.

The three thrifts - consumer-oriented financial institutions had responded to government incentives and taken over failed institutions at the height of the crisis early in the last decade. The 1989 act withdrew those

Justice David Souter, writing the main opinion, found that "terms assigning the risk for reg-ulatory change to the government are enforceable". He said it would have been "madness" for profitable thrifts to take over failed ones, as encouraged by the

change, "for the very existence of their institutions would have been in jeopardy".

In its arguments to the court, the administration had made much of the government's potential liability, claiming that about 100 comparable cases could result in damage awards up to a total \$10bn, which some legal experts think may be on the low side.

The rescue of the thrifts has already cost Washington an esti-mated \$130bp. The bailout was prompted after the industry was

government prior to the rules almost overwhelmed by bad loans, incautious property deals and over-rapid expansion during

Healthy thrifts had been allowed to count the losses of insolvent thrifts as "goodwill" assets, to be written off over 25-40 years, and to "double count" as credits to capital government funds used to assist in bailout operations,

The 1989 change in the accounting rules, requiring all goodwill to be written off in six years, forced the two smaller

tor Chernomyrdin, the prime minister, after the elections.

zens vote in favour of Yeltsin we

should take the popular will into

account," he said. "All political showdowns should end after July

3 regardless of who wins the sec-

and round." Speaking to a meet-

"If the majority of Russia citi-

thrifts in yesterday's ruling from lows and Minnesota - into receivership.

The largest of the three institu-

tions in the ruling - Glendale Federal Bank of California - had acquired a Florida thrift in 1981 together with over \$700m in good-will at the urging of the government, but had to raise \$450m in order to meet statutory minimum capital requirements.

Its suit against the government claims damages of over \$1.5bn, including the costs of raising new capital and loss of income The immediate practical effect of the court's ruling is to return the three cases to the lower courts for an assessment of damages. Other pending thrift law-

suits may now proceed.

But it also may have wider ramifications throughout the whole area of government contracting. That concern was evi-dent in the government's brief to tracts cannot provide guarantees against subsequent regulatory

Pre-poll appearance fails to dispel doubts over Russian president's health

Frail Yeltsin in TV votes plea

by John Thombill in Moscow

A frail-looking President Boris Yeltsin yesterday made a tele-vised appeal to Russian voters to reject the communist challenge posed by his rival, Mr Gennady Zyuganov, in the decisive second round of the presidential elec-

Dispelling the worst fears about his health after four days out of the public eye, Mr Yeltsin told Russians there was only "one road to a normal life" on the last day of campaigning before tomorrow's poll.

In the first round of elections "the majority of you voted for a free and normal life, and also said firmly that the time had come to wed freedom to order, to care for the people. I accepted your will as a direct mandate for action," the president said in a

slow, steady voice.

Despite his two-minute television appearance, doubts persisted about Mr Yeltsin's health after he called off a meeting yesterday with the leaders of Ukraine and Moldova. Diplomats from both countries confirmed the meeting had been cancelled at the lastminute request of the Russians.

The president's spokesman has claimed Mr Yeltsin has only been suffering from a sore throat and tiredness after his gruelling campaign. But Mr Yeltsin's unsteady performance will add to speculation that it is something more

Seeking to make last-minute political capital out of the uncertainty, Mr Zyuganov, the Communist party challenger, called for a medical report on the 65-year-old president to ensure the people could be certain about who was governing them.

"Some people say he [Yeltsin] has laryngitis, others say he has bronchitis, still others indicate that the situation is worse," Mr Zyuganov said

"In these conditions the gov-ernment is duty bound to publish



khin, a film director and parliamentary deputy who has supported Mr Zyuganov's candidacy, called for the elections to be postponed until Mr Yeltsin had recov-

What effect rumours about Mr sible to gauge.

of Mr Yeltsin and calm down the presumed illness. But some he would be prepared to work in public." Mr Stanislav Govoru- observers argued wavering voters a government headed by Mr Vic-Russia's financial markets,

"We have not seen him for several days and today they showed us a painted mummy as if they had just got it from the mausoleum," he said. "Today they are suggesting we vote for a living

Yeltsin's health will have on the outcome of the elections is impos-

Most of the Russian media has stifled reports about Mr Yeltsin's

observers argued wavering voters might be more inclined to stay away from the polling booths.

unsettled by the rumours, reacted positively to Mr Yeltsin's In his last press conference before the poll, Mr Zyuganov turned up the heat on Mr Yeltsin.

lashing out at the "criminal and bureaucratic" state. But Mr Zvnganoy did not rule out the possibility of joining a coalition government if Mr Yeltsin were to be

Other leading communists also joined in the calls for compromise. Mr Aman Tuleyev, a senior Communist Party activist, said

Brussels seeks probe of proposed **Anglo-US** air alliance

By Michael Skapinker in London and Neil Buckley in Brussels

Mr Neil Kinnock, European Union transport commissioner, and Mr Karel Van Miert, competition commissioner, are seeking powers to investigate the proposed alliance between British Airways and American Airlines and five existing transatlantic

They will ask fellow commissioners for a mandate to lounch a joint probe under a little-used provision in the European Union's Treaty of Rome. But a formal investigation might not be launched for several weeks, officials said.

The European Commission's inquiry would cover existing agreements between Lufthansa of Germany and United Airlines of the US; KLM of the Netherlands and Northwest Airlines of the US: Austrian Airlines, Swissair Sabena of Belgium and Delta; Scandinavian Airlines System and United of the US; and BA's existing alliance with USAir.

Since the investigation would be under the little-used article 89 of the EU treaty, officials said it was too early to speculate what action might be taken if any alliances were deemed anti-competitive. But article 89 authorises the Commission to "propose

> Continued on Page 14 Air France may scrap plans, Page 15; KLM seeks to end

Paris confirms merger of Aérospatiale and Dassault

By David Buchan in Paris

The French government yesterday confirmed that the long-discussed merger between state-owned Aérospatiale and privately-controlled Dassault into "a single French aerospace group was agreed and would be completed within six months.

The government said that it hoped the new group, with combined sales of more than FFr60bn (\$11.5bn), would be able to "play a driving role on the European level and to rival its US competi-Together, Dassault and Aéros-

petiale would be similar in size to Daimler-Benz Aerospace (Dasa) and British Aerospace (BAe), Europe's two other large aircraft manufacturers.

The government as majority shareholder would have "effective control" of the group. Mr Serge Dassault, president of his family manufacturer of military and business jets, is expected to have a stake of 25-33 per cent. The company would be consti-

tuted so that its capital could be opened to others "as soon as posmerger would constitute an ini-tial, partial privatisation of Aerospatiale, which is owned 83 per cent directly by the French state and has been on the govern-ment's privatisation list. Yesterday's announcement

er's "technical, financial and industrial aspects". These would be finalised by January 1 1997, much earlier than the two-year deadline originally mooted. The government, which already owns 46 per cent of Dassault, indicated it regarded movement towards the merger as irreversible.

The government had hoped that a pilot committee set up by the two companies would produce a detailed merger plan by June 30. But seeking to protect his family firm's independence and thwart the merger plan, 71year-old Mr Dassault had until May refused to let the committee even meet. Eventually his resistance was worn down, not just by

the government but perhans also by an arrest warrant issued in May against him by a Belgian judge in a case involving alleged bribes by Dassault to win a con-

With total turnover of PFr49.2bn last year, Aérospatiale is far larger than Dassault which had sales of FFr11.5bn. But last year Aérospatiale had a net loss of nearly FFr1bn compared with Dassault's net profit of FFr526m. The structure of the group has

yet to be agreed. Mr Dassault has asked to be made president of a day-to-day control of a new executive "directoire" to Mr Louis Gallois, chairman and chief executive of Aerospatiale.

Yesterday's statement stressed that "a significant part" of Aérospatiale's 3,000 aircraft designers and engineers would be pooled with Dassault's 1,500-strong research team, as well as the two companies' buying services.

Lex, Page 14 Dogfight nears its end, Page 13

Equity Octions .

RICHEMONT

ing of foreign investors yester-

day, Mr Chernomyrdin hinted

some communists might be

included in a broadly-based coali-

tion government if Mr Yeltsin

Dilemma of St Petersburg, Page 2 Way out of the wasteland,

Page 12

Observer, Page 13

were returned to office.

RESULTS FOR THE YEAR ENDED 31 MARCH 1996 The Board of Directors of Compagnie Financière Richemont AC announces the following results for the year ended 31 March 1996. 1996 1995

			1276		1.75			
	Net Sales Revenue	£	4 306,9 m	£	3 8 <i>5</i> 2.1 m	+	11.8%	
	Operating Profit	£	7 9 8.9 m	£	688.0 m	+	16.1%	
	Profit Attributable to Unitholders	£	316.1 m	£	261.9 m		20.7%	
	Earnings per Unit	٤	55.05	£	45.61	+	20.7%	
	Dividend per Unit	£	8.00	£	7.00	+	14.3%	
1.50	grade a land to the same of the	ture:	Marine A	re.	22 V	· · · · · · · · · · · · · · · · · · ·	14.177	;' .

The financial highlights shown above exclude the effects of exceptional items and goodwill amortisation from the results for both years.

- The Group's operating profit was 16.1% above the previous year at £ 798.9 million.
- Operating profit from Richemont's tobacco interests, which are held through Rothmans International, increased by 21.3% to £ 605.7 million.
- Vendôme Luxury Group, the holding company for the Group's luxury goods interests, reported an increase of 12.3% in operating profit to £249.7 million.
- Richemont's share of operating losses from its media interests, which are held through Nethold BV, increased by £8.2 million to £46,3 million.

Copies of the full results announcement and the annual report may be obtained from: Compagnie Financière Richemont AG Rigistrasse 2 6300 Zug Switzerland Telephone: +41 (0)41 710 33 22 Telefax: +41 (0)41 711 71 38

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Brussels rejects fixed targets for Emu

The European Commission will steer clear of fixed targets for enforcing budgetary discipline among countries participating in the single currency, Mr Yves-Thibault de Silguy, monetary affairs commis

Despite German calls for budget deficits to be limited to 1 per cent of gross domestic product. Mr de Silguy told the European Parliament that the Commission would set budgetary objectives offering "breathing space" to individual econo-mies using the single currency,

Bosnian

may face

Serbs

fresh

many can hope for only a partial victory in its campaign for a stability pact to fill in the gaps in the Maastricht treaty on budgetary discipline.

Earlier German proposals for automatic sanctions against fiscal delinquents, including fines of up to 0.25 per cent of GDP, are also likely to fall by

However, the political com-mitment to sound budget management is certain to survive and to be incorporated in sec-ondary legislation. The final decision rests with govern-

comments suggest that Ger- likely to decide the shape of the stability pact at a meeting in Dublin in September.

Separately, Mr de Silguy told the parliament's monetary affairs sub-committee that the Commission remained undecided about how best to make the euro legal tender. The issue is sensitive because it turns on whether Britain and Denmark - which have an Emu "opt-out" - as well as the European Parliament should be involved in the move to establish conversion rates between the euro and national currencies ahead of the launch

use of article 235. Their concem has grown in recent days after EU leaders signalled that they intended to bypass formal procedures for establishing whether a majority of countries met the Maastricht criteria for Emu next year.

Maastricht offers the chance for a fast-track Emn in 1997 if a majority of member states meet the criteria on inflation, interest raies, exchange rate stability, budget deficits and government debt in 1996. Belgium led a move at last month's EU summit in Florence to jettison the treaty pro-

grounds it was superfluous. Others backed Belgium to gloss over the fact that only a handful of countries meet the criteria, at most Denmark. Ireland and Luxembourg.

Mr de Silguy assured MEPs that the Commission would respect the treaty and carry out proper scrutiny of member states' economic performance in 1996. The European Monetary Institute, forerunner of the European Central Bank, is also supposed to produce a report on individual member states in time for the EU sum-

burg who backed Mr Yavliusky in the first round. The power-

ful St Petersburg branch of Mr

Yavlinsky's Yabloko party

decided last month to advise its supporters to vote against both Mr Yeltsin and Mr Zyuga-

nov and although Mr Yavlin-

sky has himself urged Rus-

sians not to support the Communists he has not for-

mally given Mr Yeltsin his

This hard-core liberal elec-

torate could be crucial to Mr

but it is deeply ambivalent

about a man whom many lib-

eral St Petersburgers remem-

ber as a former politburo mem-

ber and author of the war in

Chechnya rather than the heroic father of Russian

As Mr Mikhail Amosov, a

professor and head of the political council of the St Peter-

burgs Yabloko party, explains: "Even those who will vote for

Yeltsin will take the view that

Yeltsin is evil, that he is a man

whose politics we do not share, but, in the end, that Yeltsin is

for a market economy and ... despite all the abuses,

he has allowed some degree of

freedom of the press." However, Mr Amosov, who

EUROPEAN NEWS DIGEST

Bremer Vulkan legal battle

The Bv3, the successor to the Treuhand privatisation agency, has issued law suits against Mr Friedrich Hennemann, the former chairman of Bremer Vulkan, and three other executives in an attempt to recoup some of the missing DM850m (\$552m) which was supposed to have been invested in three east German shipyards owned by Bremer Vulkan. Mr Hans Janknecht, the state public prosecutor of Bremen yesterday said the suits, each totalling DM10m, were issued last Friday, the day after the budget committee of the Bundestag, or parliamentary lower house, debated a damning report about the BvS's mishandling of state-backed funds

granted to Mr Hennemann since 1992. Mr Hennemann has been held in custody since June 20 on

charges of breach of trust in his dealings with the BvS. The other three executives against whom suits were filed, Mr Johannes Karl Schmittgen, Mr Hans Ernst Hoffmann and Mr Gunter Smidt, have not been detained. All three were

Another jail sentence for Tapie

The French left-wing deputy and businessman, Mr Bernard Tapie, was yesterday given a two-year suspended prison

sentence for misuse of corporate assets.

Mr Taple was also fined FFr800,000 (\$58,000) and barred from company management for five years for his role in the Testut affair, involving a company he once controlled. His lawyer

said Mr Tapie did not intend to appeal.

Mr Tapie, 53, a minister under François Mitterrand, faces losing his seats in the National Assembly and the European Parliament. Earlier this year he was convicted with his wife

and two bank officials of fraudulent bankruptcy.

Last November he was sentenced to eight months in jail for fixing a football match as president of Olympique Marseille. In May he was sentenced to 18 months in prison, 12 suspended, for tax evasion. He was also sentenced to 30 months suspended and banned from managing a company for 10 years for abuse of corporate assets and bankruptcy. Mr Tapie has appealed all of his convictions, thus staying out of jail.

AFP, Paris

Icelandic leader goes apolitical

Mr Olafur Ragnar Grimsson, Iceland's controversial President-elect, is to resign from the left-wing People's Alliance party and has pledged to eschew politics when be takes office, following his election win over three rival

Mr Grimsson was elected with 41.8 per cent of the vote in Saturday's election and will formally succeed Ms Vigdis Finnbogadottir on August 1. He easily defeated second-placed Mr Petur Hafstein, the main right-wing candidate who won 28.8 per cent of the vote. Mr Grimsson, a former finance minister, came under sharp attack during the election campaign, notably from the business community, for his

left-wing background. In line with his party's policy, he had previously taken a stance against Iceland's Nato membership and advocated the withdrawal of US troops from Iceland. But he said he would preserve the traditional non-political Hugh Carnegy, Stockholm role of the presidency.

Spain discusses closer Nato ties Plans for changing Spain's status in Nato to a full partner in the alliance's new military structure were discussed yesterday

by Mr José Maria Aznar, prime minister, and Mr Javier Solana, Nato's Spanish secretary-general, on a visit to Madrid. The centre-right government intends to seek parliament's backing in the autumn for the move, which follows a similar switch in position by France. In practice, Spain already co-operates closely with the alliance. But the change is strongly opposed by the Communist United Left, which argues

it contravenes the terms of Spain's 1986 Nato referendum. The referendum confirmed Spain's membership of the alliance, which it joined four years earlier, on condition that it cut back US bases, barred nuclear weapons and stayed outside Nato's military organisation. Spain wants to ensure that the military reorganisation of Nato includes scrapping the alliance's Gibraed command based in the disputed British colony of Gibraltar.

Setback for Turkish coalition

A seventh MP yesterday resigned from the True Path party of Mrs Tansu Ciller, deputy prime minister in Turkey's new Islamist-conservative coalition government, further narrowing the chances it can win the parliamentary vote of confidence scheduled for next Monday.

Mr Safder Gaydali defected in protest at True Path's alliance

with the Islamist Refah party of Mr Necmettin Erbakan, the prime minister. His resignation cuts True Path's parliamentary strength to 127 MPs. Although Refah and true Path have 284 MPs between them, eight more than needed to win a majority, further resignations are expected.

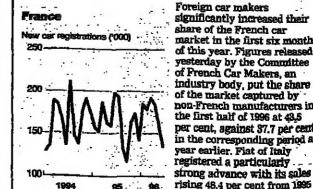
Mr Erbakan, on his first working day in office, was briefed by the treasury for three hours on the state of the economy. Financial markets were calm. Turkey's currency, the lira, and share prices on the Istanbul stock exchange were steady as markets awaited the outcome of the vote of confidence in the new government

Kurdish satellite TV shut down

Med TV, the London-based Kurdish-language television station which has been a thorn in the side of the Turkish authorities. ceased broadcasting at midnight last night after a Belgian company, LBO, cancelled its contract to supply satellite time. Med TV had leased time on the Eutelsat satellite through the French and Portuguese state-owned telecommunications companies. Mr Haluk Sayan, a director of Med Broadcasting, said he understood that both France and Portugal had withdrawn their approval under political pressure from the Edward Mortimer, London

ECONOMIC WATCH

Foreign car sales rise in France



share of the French car market in the first six months of this year. Figures released yesterday by the Committee of French Car Makers, an industry body, put the share of the market captured by non-French manufacturers in the first half of 1996 at 43.5 per cent, against 37.7 per cent in the corresponding period a year earlier. Fiat of Italy registered a particularly strong advance with its sales rising 48.4 per cent from 1995 levels. This gave it a market share of 8.6 per cent. Among

domestic car makers, Renault - the market leader - was hardest hit, with sales tumbling nearly 14 per cent compared with levels in the first half of 1995. This cut the company's market share to 26.2 per cent from 31 per cent a year earlier. A total of 1.03m new cars were registered in the first half, an increase of 18,000 on a year ago. However, the committee said that after a good first quarter, the last three months were marked by an appreciable and continuous slowdown in the

■ Czech industrial production increased 4.1 per cent in May over May 1995 in real prices, and 9.2 per cent in January-May over the same period in 1995.

pean Central Bank rather than the parliament. MEPs issued a Chrystia Freeland on the city that could make the difference in Russia's poll

One option is to use the "catch-all" Article 235, which

says governments can take

appropriate measures on the

basis of a proposal from the

European Commission and

after consulting the European

Parliament. In this case,

Britain and Denmark would

participate in a decision requir-

ing unanimity. The alternative

is to use Article 109L, which

calls for all governments without derogations or "opt outs"

to act unanimously, but after

consultation with the Euro-

The dilemma of liberal St Petersburg

tal on the Baltic coast, St sanctions By Paul Wood in Sarajevo The Bosnian Serbs were told yesterday that economic sanctions against them were once

again likely, after their insistence that Mr Radovan Karadzic remained in office and in The office of Bosnia's chief international civilian adminis-trator, Mr Carl Bildt, said the Bosnian Serbs were continuing to flout the Dayton peace agreement, which requires the resignation of the Bosnian

Serb leader as an accused war Mr Bildt's deputy, Mr Michael Steiner, said that by keeping important party functions, and retaining the title of president, Mr Karadzic was still holding public office - despite international demands at the G? summit for his uncondi-

tional resignation. "It is now up to the international community to follow up its solemn words with actions, because that is the only language which is understood [at Bosnian Serb headquarters] in Pale," Mr Steiner said. "The status quo is not tolerable."

Mr Steiner would not specify the exact measures being considered, but Mr Bildt's officials confirmed economic sanctions were one option. Consultation began last night as Mr Bildt arrived back in Sarajevo to see Admiral Leighton Smith, the commander of the Nato-led peacekeeping force Ifor.

Either can reimpose economic sanctions without further authority from the United Nations. The current UN reso lution allows only for sanctions against the Bosnian Serbs together with neighbouring Yugoslavia. That would damage Mr Slobodan Milosevic, the Serbian president, one of the main guarantors of

peace in the area. Mr Bildt may seek international backing for a new resolution targeted against the Bosnian Serbs alone.

The other option for Mr Bildt is the military one, asking Ifor to take more aggressive action to arrest Mr Karadzic. Mr Anthony Lake, President Bill Clinton's national security adviser, said yesterday Nato troops would arrest the Bospian Serb leader "on sight." However officials in Sarajevo insisted their current mandate precluded search and arrest

 Unofficial returns from elections in the divided city of Mostar last night showed ethnically-based Croat and Mosem parties have together taken more than 90 per cent of the vote. Moderate non-ethnic parties did not do well. The Croat nationalist HDZ party won 45 per cent, the mainly Moslem SDA 48 per cent, with two extreme Croat parties taking most of the rest. Editorial Comment, Page 13

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ries since Peter the Great first commanded

his vassals to build a new capi-

Petersburg has cultivated a somewhat disdainful attitude toward the Russian heartlands. This is no more evident than during elections, when the city consistently plumps for west-ernised liberal democrats. In the parliamentary poll last December it was one of the few areas where Mr Grigory Yav-linsky's liberal Yabloko party came in first place and in the first round of presidential vot-ing last month Mr Yavlinsky, who drew only 7 per cent of the vote nation-wide, was backed by more than 15 per

But tomorrow, when Mr Boris Yeltsin, Russia's ailing leader, confronts his Communist rival in a crucial run-off for the presidency, liberal St Petersburg could play a decisive role in determining the fate of the nation. While Mr Gennady Zyuganov, the Communist candidate, can count on the rock-solid support of 25m committed comrades in the Russian provinces, observ-ers believe that Mr Yeltsin's bid for re-election hinges on the more fickle views of the

cent of St Petersburgers.

cities, especially St Petersburg and Moscow. Although local politicians and analysts believe the Communists are unlikely to pick up any additional votes in these prosperous metropoles, polls suggest that the election result depends on whether tomorrow Russia's well-heeled urbanites can be persuaded to come to

electorate in Russia's biggest

expected to be particularly difficult in St Petersburg, where over the past six weeks voters



Yavlinsky: 350,000 St Petersburg radicals backed him in the first round

have already cast their ballots in three elections: a two-round mayoral competition and the first round of the presidential

Experts warn that politically satiated St Petersburgers could be further dissuaded from turning up at their all too familiar polling stations by Mr Yeltsin's recent reversion to the stumbling ill-health which cast a pall over his presidency last year.

The only thing that worries me," says Mr Alexander Sungurov, president of Strategy, a St Petersburg political think-tank, "is that Yeltsin has disappeared from view - people are beginning to fear that a second cycle of inactivity of the polls in the first place.

Attracting a high turnout is

Boris Nikolaevich is beginning and they may fear that he has

it's all the same, why bother to vote at all." The president's electorate

has always been a fragile, poorly motivated group of voters Most Russians vote for Mr Yeltsin not because they believe him to be a talented leader whose policies they admire but on the rationale that the 65-year-old incumbent is "the lesser of two evils".

In St Petersburg this view is so widespread that it is shared even by the people one might expect to be most unreservedly behind the president - his campaign staffers. But, says Mr Andrei Godunov, the deputy manager of the

Yeltsin campaign in Russia's second city, "Tve always taken the position that 'Yes, Yeltsin can be bad, but what's the again begun to drink.

"This is bad for Yeltsin. alternative? We do not have the right to lose Russia a secalternative? We do not have and emotional position." Many people may just say - ond time'."

And, as Mr Godunov readily concedes, this sort of lukewarm support is a weak foundation upon which to build a political campaign

The greatest danger, he believes, is that Mr Yeltsin's narrow, 3 percentage point lead in the first round of voting will allow many of St Petersburg's liberal intellectuals to conclude that, because Mr Yeltsin is certain to triumph, they need not burden their consciences by personally casting their ballots for him.

"Much of the intelligentsia thinks that Yeltsin will win anyway so they needn't dirty their hands by voting for inm;"-Mr Godunov says. "I can sym-pathise with this view, this desire to remain in white clothes, but it is an egotistical

The voters most likely to take this stance are the 350,000

adviser. But "they will no lon-

ger have to pay towards insur-ing the workers of a competitor

who does not take health and

safety seriously", Mr Linscho-

says he has not yet decided how he will cast his own ballot, admits that many other St Petersburg liberals will not be able to bring themselves to offer the president even this, conditional, support.

Thus, tomorrow, St Peters-burgers will be facing a moral dilemma which has haunted Russia's "window on the west" since it was first established: whether they can bear to support a president they dislike in order to stop Russia's rural

masses from choosing someone

Dutch seek to ease weight of welfare

Gordon Cramb reports on proposed changes to Europe's most costly benefits system

Dutch hospital A employee strains his back lifting a patient. For more than a decade - dur-ing most of which he is fit to do anything except shift heavy loads – he draws disability benefit worth as much as 70 per cent of his former salary. An Amsterdam shop assistant succumbs to stress and claims the same allowance, under provisions that cover

psychological incapacity. A senior executive at one of the Netherlands' biggest companies tests positive for the HIV virus, which can lead to Aids. He takes sick leave at full pay for a year, after which he hopes to draw a similar

Three case notes, whatever their varying merits, from a welfare system that costs the Netherlands a third of its gross domestic product each year. the highest ratio in Europe. More than 10 per cent of the labour force is classified as, in practical terms, entirely disabled. The proportion has dou-bled over the three decades in which disability cover - for which Dutch workers pay up to 8 per cent of income - has

been available. The businessman, in spite of his more enduring medical condition, will have a harder time than the former health worker, because rigorous ssments and reduced payments for new applicants are a centrepiece of reforms to the Dutch welfare state put

in train two years ago. Still not fully implemented, they were a product of difficult negotiations among the three partners in the ruling coalition government of Mr Wim Kok, the prime minister, and are again causing strains within the cabinet. Crucial to their success was

acceptance by his socialist PvdA party of the need for change in order, among other things, to keep within budget-ary criteria for European monetary union. To steer them through, a PvdA social affairs minister was teamed with a unior minister from the freemarket VVD, strongest advo-

cate of welfare cuts. On Friday the junior minis-ter, Mr Robin Linschoten, resigned after the PvdA and the reformist D66, the other coalition member, refused to give him adequate backing crainst cosition allegations t. t he ' , misled parliament. ino most a s to bear on the ture comes before maur et second round of he disability and

pr of the man with bringing



cessor, Mr Frank de Grave, will now be responsible for getting through parliament. Under a bill for debate after the summer recess, companies would be able to opt out of the state system by seeking their own insurance cover or funding their exposure through inter-

The level of employer provisions required will also be assessed according to risk: industries as diverse as building and banking currently pay at the same rate. Companies that opt out will have to sign up with an occu-

ten has said. The proposals build on a previous set of changes in which new disability claimants are subject to periodic reassess-ment and, if deemed fit, must take almost any job rather than one which was agreed to be "suitable" to the individual's education and work his-Moreover, the 70 per cent

rule for those now being accepted for the scheme has been replaced by a less generous sliding scale linking age to the difference between last salary and the national minimum

Many maintain that disability benefit has been abused just as much by company doc-tors, encouraged to arrange the departure of underachievers, as by workers seeking an easy

Rither way, in a paper published last month by the offi-cial Central Planning Bureau, Mr Ed Westerhout concluded that nearly half those on such schemes were hidden unem-ployed, and if added to the published jobless figures (about 7 per cent) would roughly double

Separately, the bureau estimated that prudent decisions over social security and tax in the autumn budget could add a quarter point to GDP growth

Yet too tough an approach could endanger the painstak-ing consensus built around the issue. Public acquiescence over the necessity to reduce overall benefit outgoings has been wide. At the same time the upper house of parliament, elected by the provinces, is being vigilant in the defence of those made vulnerable by the

For example, senators forced the government to protect existing recipients from an overhaul of widows' and orphans' pensions, which came into effect yesterday. In a measure which some fear may be extended to other parts of the welfare net, bereavement benefits will from now on be means

Death does not weigh too heavily on the mind of the HIV-positive Amsterdam businessman. His financial outlook concerns him more. "New drugs are finding a way for people to live with this condi-tion." he says. "I have some savings, but I have paid my contribution to the state one. contribution to the state system. I trust it is still prepared to meet its side of the bargain."

sick pay lews, which his sucnational health and safety Alitalia secures capital for relaunch plan

By Andrew Hill in Milan

The Italian treasury and Iri, the heavily indebted state holding company, yester-day approved a L3,000bn (\$1.9bn) capital increase aimed at restructuring and relaunching Alitalia, the troubled state

The treasury, Iri's only shareholder, and the state holding company agreed to back the operation only if Alitalia's outline plans to reduce costs and restructure the company were met.

The size of the cash injection is cer-tain to attract criticism from profitable

European airlines such as British Air-

ways, but Iri said yesterday it believed

the plan's aims were strict enough to

Alitalia's unions last month gave preliminary approval to restructuring of the carrier, but only on condition that a two-stage L3,000bn capital increase went ahead and they were granted a stake in the company of between 20 and 30 per cent. Iri said it would underwrite the first

phase of the capital increase, worth

L1.500bn, "immediately". The holding

company said advisers would be appointed shortly to handle the sale of

Alitalia shares. Iri will seek outside

investors' support for the first phase, although analysts believe it will be dif-

satisfy the European Commission that

the capital increase did not mask illegal

ficult to persuade new shareholders to invest in the loss-making airline at this

The holding company plans to cover part of the capital injection with the proceeds of forthcoming privatisations. If Iri falls behind with its programme of privatisations, the additional burden of funding the Alitalia plan could jeopardise its attempt to reduce debt by the end of this year to levels set in a 1993 accord between the Commission and

the Italian government. Iri said it would also "participate in the successive phases of the [Alitalia] recapitalisation," on condition that the aims of the plan were met. If necessary, the treasury may put pressure on Iri to

seek disposals to fund the second phase of the capital increase.

There had been fears yesterday that Mr Carlo Azeglio Ciampi, the Italian treasury minister, might block the capital increase, on the grounds that the restructuring plan was too bland. Such a decision would have put in jeopardy the initial agreement between unions and management.

But after a board meeting and subsequent discussion with the treasury Iri said the plan would go ahead. The trea-sury is understood to have insisted on the need to avoid direct subsidies for the airline. An extraordinary meeting of Alitalia shareholders last night waved through the capital increase.

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as Spain snubs offer

Hopes sparked by the Spanish government of a possible breakthrough in the Basque terrorist conflict receded yesterday when the Eta separatist organisation announced it was ending a week-long unilateral

A statement from Eta published in the Basque newspaper, Egin, said the government had failed to give a clear answer to its proposals for a negotiated settlement, and accused it of following a "war

Eta added that its operative units were "aware" of its decision, although the organisation said it was still open to negoti-

It is seeking a response to a set of demands it issued in April last year when it attempted to kill Mr Jose Maria Aznar, now prime minister, in a car-bomb attack in

Mr Aznar, however, said all indirect channels to Eta had been cut since his conservative Popular party (PP) took office in May. "All contacts have been closed, absolutely and radically," a senior PP official quoted Mr Aznar as telling a party meeting.
But Mr Jaime Mayor Oreja,

the interior minister, said yesterday that the government would still press ahead with a conciliatory policy towards tailed Eta members. Mr Mayor Oreja agreed at

prisoners to prisons closer to their homes in the Basque region. There are about 500 convicted Eta members in jails throughout Spain.

Convicted members of Eta are usually dispersed to make it more difficult for them to form networks. The relocation of jailed rebels has been a key demand of Eta - the Basquelanguage initials for Basque Homeland and Freedom.

Last week the centre-right cabinet threw its weight behind a declaration from political parties in the Basque country, rejecting Eta's terms but backing talks if the organisation released a kidnapped prison guard, extended its ceasefire and accepted demo-



Prime minister Aznar, who escaped an Rta bomb attack on his car last year, said in response to overtures from the separatists:

cratic institutions. An opinion poll in the Basque region published by the daily El Mundo showed overwhelming backing - 88 per cent - for holding peace talks if these conditions

A smaller majority of almost 54 per cent said one of the subjects for these talks should be recognition of the region's right to self-determination, meaning the possibility of a referendum on independence, which Spain's governing party has consistently rejected.

The seven-day truce was the first since 1969, when leading Eta figures took part in unsuccessful talks with Spanish officials in Algeria. It coincided with the disclo-

All contacts have been closed, absolutely and radically

rights campaigner and Nobel prizewinner, acted as a secret go-between last year for tenta-tive contacts between Eta and the previous Socialist adminis-

The contacts broke off abruptly when Eta resumed its assassination campaign in the rum-up to general elections in March.

Last week's "temporary suspension of armed operations" was received with scepticism in other political circles, including moderate Basque regionalists, "Eta is making a mistake if it thinks we are begging for a ceasefire on our knees," Mr Xabier Arzailuz, leader of the Basque Nationalsure that Mr Adolfo Pérez ist party, said at the weekend.

NEWS: EUROPE

Eta ends ceasefire | Ukraine awaits test of democracy

Matthew Kaminski reports on the significance of the adoption of a new constitution

T krainians have been busy toast- and prosecuting cases for a year. After sians qualify. Challenges are expected ing their constitution since its adoption on Friday, but an even harder task now centres on creating an independent judiciary to inter-

pret the document. Success on this point may determine whether the constitution, which spells out the division of power and secures democratic rights, can become the backbone for the stable and sovereign Ukraine expected by western capitals and foreign investors.

As in the US, the founding fathers in the Kiev parliament that ratified the constitution are charged with setting up an 18-member supreme court on a Soviet foundation, where previously judges and lawyers were directly susceptible to outside political influence and the rule of law was not respected.

Laws are needed to establish the highest court and divide jurisdiction with the lower courts. The president, the parliament and a judicial council have the right to nominated six judges each to the supreme court. But all the other details, including the procedure for breaking a tie in the even-numbered court, have been left open.

The general prosecutor, an essential institution in the Stalinist police state, will retain its dual role of investigating

be under the judiciary, setting the stage for potential conflicts of interest.

The real question is whether the courts in Ukraine will emerge as a third and co-equal power," said Mr Stephen Nix, an American lawyer at the Kiev office of the International Foundation Electoral Systems. The vagueness of

that, the quasi-independent office will from the several other large ethnic groups, such as the Crimean Tatars and the Hungarians.

Many observers believe the short-term benefit from ending the drawn-out constitutional fight, nearly five years old, will be to focus the government's attention on the other pressing problems and more plainly spelling

The general prosecutor, an essential institution in a Stalinist police state, will retain for a year its role of investigating and prosecuting cases

certain important clauses in the constitution should open the door to many test cases in the future.

A clarification on property rights will be pressed by investors, after the com-munist faction dropped the term "private" from the guarantee to own property, leaving its form open to interpretation.

In promoting a tolerant and multiethnic climate, the constitution made Ukrainian the state language, yet guaranteed educational instruction in other languages. Laws are needed to deter-mine which minorities besides the Rus-

out which branches are responsible for setting and implementing policy. Both the main adversaries, parliament and president, made compromises and con-

sider the final product legitimate after

its passage on a vote of 315-36. Mr Leonid Ruchma, the president and head of state, will pick the prime minister to run the government. Parliament gained the right to vote on the prime ministerial nomination, which it could not under the current power-sharing

The president's right to issue decrees

passage of laws solely to parliament and giving the prime minister more freedom. The president returns his hold over local government appointments.

But a barner to co-ordinated decision making remains the structure of the cabinet, which analysts believe carries an unwieldy number of ministers with overlapping portfolios.

The passage of the constitution amplifies the demands for administra-

Ukraine's ability to adopt a constitution in a democratic and open way has raised optimism that the various elites who claim a mandate to rule the country can work out differences in the division of power.

Mr Oleksander Moroz, the socialist parliamentary chauman, said his cham ber cemented its legitimacy by proving it could be a partner for the president and pass important legislation. Utilike other ex-Soviet republics, Ukraine's parliament was not dissolved and violence was hardly a real threat during the divisive debate.

Ukrainian leaders were visibly relieved that the constitution, which has been called the last step to soliditying independence, was adopted before the second round of Russia's elections will expire after three years, leaving the scheduled for tomorrow.

Greece casts light on Cretan crisis

ity utility, PPC, has resorted to desperate measures to avoid blackouts on Crete at the height of the

tourist season. PPC last month offered to subsidise purchases of energysaving light bulbs by the island's 300,000 householders, with the aim of cutting electricity consumption by up to 20 per cent.

Crete suffers from severe electricity shortages because of unusually determined "not-in-my-backyard" opposition to PPC's attempts to find a site for a new power station. Nor does the energy ministry's writ carry much weight on an

island with a long tradition of armed resistance to authority. PPC planners in Athens blame threats of violence by local residents at several proposed sites for a 15-year delay in building a third power station on the island.

"It's difficult to argue with obstinate Cretans carrying shot-guns," one senior official said. "Instead of building a new facility, we focused on upgrading the two existing plants, reducing transmission losses and finding new ways to conserve energy.

The new energy-saving campaign requires the Cretans to do no more than tear off a special coupon on their latest electricity bill and exchange it at a supermarket or electrical appliance store for up to fou long-life light bulbs. The bulbs use 80 per cent less electricity than conventional ones.

Mrs Sophia Albani, the utility's spokeswoman, says: "No cash will change hands. The low-energy bulbs will be charged in instalments on electricity bills over the next year and we'll refund the retailers." The discount for Cretan householders is equivalent to 25 per cent of the retail price for long-life bulbs in Heraklion, the capital.

PPC will pay about Dr40m (\$166,000) for a bulk purchase

of low-energy light bulbs made by Phillips, Osram and Sylvania - the most reliable brands according to tests carried out by the utility's research department.

To overcome the Cretans' reputation for being conservative consumers, the electricity company is promoting the virtues of low-energy lighting through local television and

E lectricity demand is increasing by 8 per cent yearly on Crete, twice

the rate elsewhere in Greece. Demand is highest in the summer months when the population doubles because of tourism and farmers run their irrigation systems at full

Resort hotels on Crete, which cater for more than 2m tourists a year, have already adopted energy conservation programmes. Solar panels are used extensively to provide hot water and many hotels

request their guests to use the same towel for two or three days in order to reduce electricity consumption by washing machines.

Mrs Judy Spala of Grechotel, the biggest hotel group on Crete, says: "We run a computerised energy control system at some hotels to make maximum use of solar panels. Over 70 per cent of hot water requirements year-round are covered by solar power and we use gas rather than electricity in the kitchens."

To help meet seasonal jumps in electricity demand on islands popular with tourists, PPC has been laying undersea cable linking the Aegean islands with Greece's main-land grid. But Crete lies 60 miles farther south, where the seabed dips too sharply for a submarine link to be feasible.

Crete's two existing power stations, with total capacity of 340 megawatts, barely cover demand even in winter. As a stopgap measure, the plant at

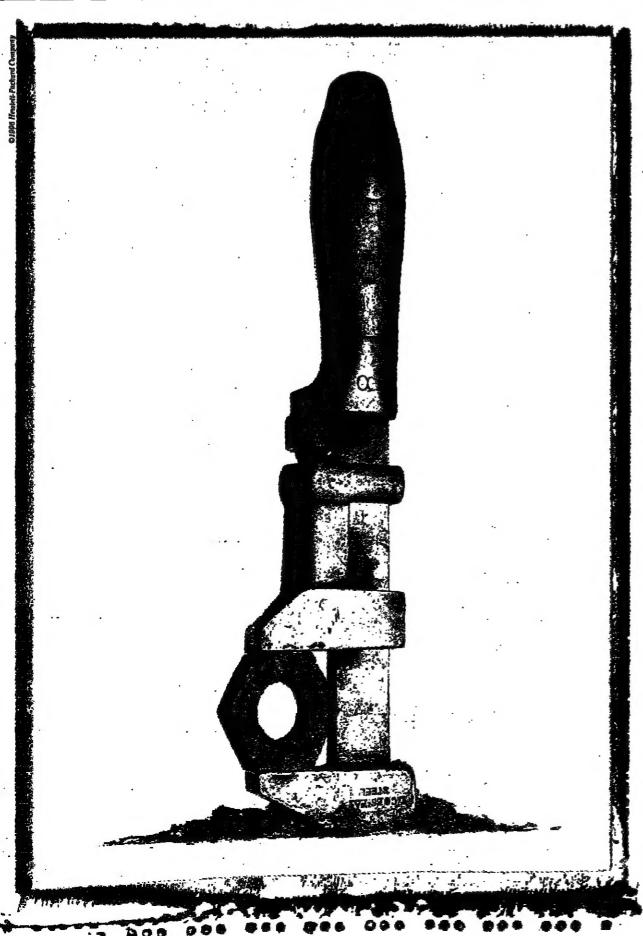
Bania in western Crete is due to be upgraded this summer. with an extra 44MW capacity to be provided by replacing

two elderly turbines. The new turbines arrived three months ago but are still in storage because of protests by Hania residents claiming they will increase atmospheric pollution at the diesel-fired

plant. However, PPC officials say they are confident that tendering for the construction of the third power station, a 150MW plant to supply eastern Crete. will go ahead as planned later

this year. PPC's deputy director for Crete, says the new site at Atherinolakkos "is so remote and rocky it's not used for grazing and couldn't be developed for tourism, so we don't think there are serious grounds for local residents to

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Labour challenge on Israeli poll result

By Yaroslav Trofimov

Israel's defeated Labour party is mounting a legal challenge against the validity of Mr Ben-jamin Netanyahu's election as prime minister in May, claiming that the number of fraudulent votes was larger than the new Israeli leader's narrow margin of victory.

Mr Yitzhak Rabihiye, the party's Knesset (parliament) faction spokesman, said yesterday checks on 15 per cent of the polling stations had found more than 15,000 discrepancies, mostly ballots cast in the name of people who were abroad or even dead on election day. Mr Netanyahu beat the former prime minister, Mr Shimon Peres, by a mere 29,457 votes. The checking is being done

to strengthen Labour's legal petition, which calls for an offi-cial recount of the results and for a new election should its allegations of fraud be confirmed. A Jerusalem district court hearing on the issue is scheduled for Thursday.

Mr Michael Stoltz, the prime minister's spokesman, yesterday refused to comment on the controversy. Other officials in Mr Netanyahu's Likud party have criticised Labour's move as "unwillingness to accept the will of the people in a dignified

According to Mr Stanley Ringier of the Labour party's international department, much of the electoral fraud was perpetrated in the ultra-Orthodox religious neighbourhoods, which voted almost unanimously for Mr Netan-yahu, and in other strongholds of the right, including West Bank and Gaza Strip Jewish

Labour has found an unlikely ally in its appeal against election results - the far-right Moledet party, which advocates the "transfer" of Israel's Arab citizens to neighbouring states.

Moledet, which fell from three to two Knesset seats this year, is angered by Mr Netanyahu's refusal to invite it into

World Bank chief spells out shifts in emphasis in lending policies

Corruption 'undermines aid effort'

By Robert Chots,

Corruption in developing and mining public support for spending on overseas development, Mr James Wolfensohn. the president of the World Bank, warned yesterday.
"When voters think their

money is going into a few people's pockets and Swiss bank accounts, that erodes the whole quality of the overseas assistance package", Mr Wolfensohn said in an interview. He added that corruption was a constant concern of non-governmental organisations operating in recipient countries and said he expected it would play a bigger part in debates "Countries that are fundamentally corrupt should be reform.

Africa Correspondent

region

The currencies of Kenya.

Uganda and Tanzania were

declared convertible yester-

day, as part of the three coun-

tries' drive to reduce business

costs in the east African

High street banks were for

the first time quoting the Tan-

zanian and Ugandan shillings

against the Kenyan equiva-

lent, putting an end to the practice whereby customers

changing from one African

currency into another would

first have to convert into dol-

The move is part of a cam-

paign to revive the East Afri-

can Community, under which

the three former colonies

shared a railway, airline and

telecommunications system

and used the East African shil-

ling, pegged against the Brit-

"This is one of the first steps

confirming we're committed to



James Wolfensohn: 'Every step I take there will be criticism

East Africa trio

in currency link

to help business

told that unless they can deal with that they are not getting any more money," he said. "That is part of governmental

East African co-operation," said Mr Micah Cheserem, gov-

ernor of Kenya's central bank.

"We've talked enough, now

implementation is what we are

pressing for. The sim is to

introduce a single currency in 10 years' time." Chauvinistic feuding split

the community in 1977. Uganda and Tanzania soon

started pushing for renewed

co-operation but Kenya, the

regional trading giant, was only reluctantly persuaded to join forces earlier this

Under the new system, Ken-

yan banks have been

instructed to open accounts in

Ugandan and Tanzanian shil-

lings and establish links with

correspondent banks in neigh-

bouring countries, allowing

If the banks have no such

links, the Bank of Kenya has

undertaken to repatriate the

funds to the appropriate cen-

tral bank for a fee.

them to repatriate surplus cur-

had been studying corruption and possible cures. A year into his controversial presidency. he said people would soon see other shifts of emphasis.

"One area of focus is clearly apacity: belping countries to build their own structure, property rights and judicial ystems; the framework which can encourage private sector investment. Financial markets are another clear area." Mr Wolfensohn said he wanted the bank to give more encouragement to rural indus-try. "It keeps people out of cities, helps the environment,

ocial structure visible". The bank's lending programme in Russia also showed the growing importance of taking social support into account during periods of economic

is less disruptive and keeps the

restructuring. "If they're going to keep their system together the vulnerable underbelly is the social system," Mr Wolfensohn said. He noted that most of the \$525m loan recently agreed to help restructure Russia's coal sector would be devoted to social measures.

The bank will also try to encourage private sector investment in poor countries by offering more guarantees to companies entering long-term contracts with governments.

Mr Wolfensohn said this shift of emphasis was being accompanied by a change of the bank's internal ethos. Country managers are encouraged to manage relations with governments more effectively. while the layers of approval required for each project are being cut from five to two. But Mr Wolfensohn does not expect an easy ride. "Every step I take there will be criticism. If I talk about mundane details, people say I'm neglecting policy. If I talk about policy, they say I'm neglecting the details. And if I try to do both, then they say I'm trying to do too much".

Mr Wolfensohn was visiting London after the Group of Seven summit in Lyons, which endorsed the joint initiative on poor country debt by the Bank and International Monetary Fund. He said the bank had made a financial commitment to it, but success depended on fair burden sharing among

Mr Wolfensohn felt "pretty confident" of an autumn deal but said "it will be a terrible mistake if it's lost because I don't see how [it could be] put it together again".

Oil industry in Nigeria hit by 30% budget cut

By Paul Adems in Lagos

A 30 per cent cut in the Nigerian oil industry's 1996 budget will force a sharp drop in spending on upgrading old facilities and drilling new wells for the rest of the year, according to officials at Shell, the country's largest producer. Refurbishment of Shell's two

terminals, Forcados and Bonny, which account for half of Nigeria's exports, may be delayed and a further cut in drilling, already at a very low level, threatens a drop in future output. International oil companies

say that annual investment of nearly \$5bn is needed to maintsin capacity at 2m barrels a day and to improve environ-mental standards, which have been criticised in recent years. The 1996 budget initially allowed \$4.4bn for the oil joint ventures, of which state-owned Nigerian National Petroleum Corporation has 57 per cent, with the rest owned by multinational operators. But in mid-June, NNPC told the operators

had unilaterally cut the overall budget to about \$3bn, backdated to the beginning of the

It is not clear why the government is cutting back now. So far it has earned about \$1bn more oil revenue than forecast in the budget, which was based on an average price of \$16 a barrel whereas Nigerian oil has been selling for more than \$20 a barrel for part of the year. The directive has come from

the finance ministry, which has wrested control of the industry from the ministry of petroleum and NNPC, which has just announced 3,000

There is no confirmation of revised budgets but the multinationals are now trying to work out where to make savings without harming their operations. There is little room for manoeuvre because the operators award contracts in advance with NNPC approval. Some projects have spent most of their original budget for the year already, while the most capital intensive projects

such as the new gas plants at

ing most of their equipment this year.

The main producers - Shell. Mobil and Chevron - want to invest more in Nigeria's oil industry, which accounts for more than 90 per cent of exports, but are limited by the government's contribution to the NNPC share. The solution, say the oil

companies, is for the government to divest some of its share of the joint ventures, lowering their costs more than they would lose in revenue, which comes from high petroleum profit tax and royalties. So far the government has refused this option, although it did sell 5 per cent of its equity in the Shell operation to Elf

Aquitaine in August 1993 for

an undisclosed sum. The reduced budget could increase arrears owed by NNPC to the operators if they are already committed to higher levels of funding. In 1995 the government reduced arrears, but by June this year they had climbed to a total of

* Intellation Fifa kicks up fresh storm over TV rights

Fifa, world football's governing body, is facing a new row over its handling of negotiations on World Cup broadcasting rights as it prepares for its annual congress in Zurich tomorrow. Team, the Lucerne-based marketing arm of the Champi-

ons League run by Uefa, Fifa's counterpart in Europe, is claiming that a small group of officials led by Mr Joseph Blatter, the general secretary, has been negotiating the TV contracts in a way that contravenes the commitment the organisation's executive committee gave last month to

greater transparency.

The claim threatens to provoke a fresh challenge to Mr Joan Havelange, Fila's presi-dent, who last month was forced to give way to pressure from members of his executive committee to allow the 2002 Word Cup to be co-hosted by Japan and South Korea.

In a letter to all members of Fifa's executive committee, Mr Juergen Lenz, Team's joint managing director, says that despite the change in direction" given by the executive committee, "the bidding and evaluation procedure has not changed at all".

The claim is threatening to

vithin Fife between supporters of Mr Havelange and those of his chief rival, Mr Lennart Johansson, Uefa presiden While Mr Havelange has suf-

fered serious damage to his campaign for re-election as-Fifa president in 1998 as a result of the co-hosting deci-sion, Mr Johansson will arrive in Zurich this week with his prestige enhanced by the suc-cessful staging of Uefa's Euro 96 champiouships in the UK.

The TV rights for the 2002 and 2006 World Cup have attracted record bids for a football competition, but Team excluded from the bidding.

The highest bid in an initial round of offers - SFT2.8bn

(\$2.2bn) - is thought to have been made jointly by Sporis, the company owned by the Dassler family, and Kirch, the German media group. Sporis is a majority shareholder in ISL, which has a long-running marketing arrangement with

The IMG group is thought to be prepared to bid up to SFr2.7bn and a consortium led by the European Broadcasting Union SFr2.2bn. Smaller offers are thought to have been made CWL Telesport, and ABC/Capi-

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Palestinian group splits from PLO

The Popular Front for the Liberation of Palestine (PFLP) said yesterday it was suspend-ing its membership in the Pal-estine Liberation Organisation and urged other groups to work to cancel the PLO-israeli peace deals, Reuter reports from Damasen

Mr Maher al-Taher, PFLP spokesman, called on Palestinians to rebuild the PLO, saying the PFLP would announce a political initiative to restore the unity of the Palestinians.

Palestinians in April changed their national charter, which included an article calling for Israel's destruction, to meet PLO commitments made under its 1993 peace deal with. Israel. The PFLP, led by Mill George Habash, boycotted the meetings of the Palestinian National Conference, or parliament-in-exile, which voted to scrap the article.

Mr Benjamin Netanyahu, new Israeli premier, has ruled out a future Palestinian state.

Latin

drive

compact discs.

America

in piracy

The music industry is launching a campaign against

piracy in Latin America, where record companies lost sales of

nearly \$300m last year through

unauthorised cassettes and

Latin America is expected to show high growth for the music industry in the next decade but the market is

flooded by pirated recordings. The Federation of the Latin American Phonographic Indus-

try, which represents the

region's record companies, is

mounting an anti-piracy action

NEWS: WORLD TRADE

that the ministry of finance

world trade news digest

Brussels rejects Japan chip call

The European Commission yesterday rejected a demand by Mr Ryutaro Hashimoto, Japan's prime minister, that the European Union scrap its semiconductor tariffs before being allowed to join talks on chip trade between Japan and the US. Mr Hashimoto made his demand after the weekend Group of Seven summit in Lyons. However, Mr Yoshihiro Sakamoto,

Japan's vice-minister of trade and industry and its chief negotiator on semiconductors, said tariff cuts were not a

pre-condition of EU participation in the talks.

"The EU has already made clear its policy choice on removing tariffs," Mr Sakamoto said. "Even if any remain, I consider it both possible and necessary to have the EU involved with us in playing the role that governments should Japan wants the EU to join a "Global Governmental Forum"

to discuss liberalisation of semiconductor trade. Tokyo has proposed the forum as a replacement for its bilateral semiconductor trade agreement with the US, which Washington wants renewed when it expires at the end of this month. The EU has threatened not to cut its chip tariffs, and to block plans for a global agreement on information technology trade, if the US and Japan renew their

Manila complaint against US

The Philippines has complained to the World Trade Organisation about a new US garment import law. "The WTO control of the US implementing agencies, since the new ruling has been incorporated in a law," according to Mr Escolastica Segovia, executive director of the Garments and Textile Exports Board. The local garment industry exports 60 per cent of its

products to the US and imports most of its raw textiles from Hong Kong and China. The law, which took effect yesterday, credits the source of textiles as the country of origin, even if the processing of the finished product is done in another

The new law would classify most Philippine garments as Hong Kong or Chinese garments, thereby squeezing out garments made from the Philippines.

Latin America TV plan move

Galaxy Latin America (GLA), the US-based direct broadcast satellite company, has inaugurated the second of three regional transmission centres in Caracas, as part of its plan to begin its DirecTV service to Latin America later this year.

Galaxy was formed last year by DirecTV International, Venezuela's Cisneros Group, Mexico's MVS Multivision and Televisão Abril of Brazil as the Latin American provider of the DirecTV service, a direct-to-home digital television service. DirecTV will offer 140 TV channels, half in Spanish and half

in Portuguese. In addition, paying clients equipped with a satellite dish will be able to receive 60 music channels. The transmission originates in Long Beach, California, and is fed in part by programmes from three regional centres in Mexico City, Caracas and São Paulo.

■ Motorola's North Asta Cellular Infrastructure Division has won a \$68m contract to expand an analogue cellular phone network in Jiangsu, China. It will increase capacity to 500,000 commercial users from 230,000, making it China's second Reuter, Arlington Heights largest cellular system.

■ Czech engineering concern CKD has signed an \$8m agreement to sell Belgrade 20 new trams.

operations in the country, writes Virginia Marsh ust seven years ago, Hun-gary produced no cars. It the only Japanese vehicle

and for Russian Leda cars. Today, shiny new Astras roll off the production line at General Motors' plant at Szent-gotthard in western Hungary. And Audi of Germany has built one of the most modern engine factories in the world in Gyor, 100km to the north - a plant so big its managing director moves around the factory floor by bicycle.

They are just two of a number of western car and component makers to have set up in Hungary since 1990. The sector is one of the fastest growing in Hungary, as the country moves away from steel, machine-building and the other heavy industries that used to dominate the economy.

Audi, the executive car division of Volkswagen, began making engines at Gyor in 1994, exporting them to Germany for installation in its cars. In May it announced Gyor would become its main engine production site, turning out engines not only for its own Audi vehicles but for VW cars and for Skoda, its Czech subsidiary. Gyor will also assemble

as many as 30,000 TT coupés and roadsters, a new model, from 1998. By then, total investment is set to rise to some DM900m (\$590m) and the plant will have about 1,800 Suzuki, too, has a car pro-

duction venture in Hungary -

By Charles Batchelor,

Transport Correspondent

The poor level of crew skills is pushing

up the repair bill for many merchant

ships and their insurers, the

London-based Salvage Association said

Claims for engine damage, which are

particularly costly because they

involve specialised parts, currently

account for 35 per cent of total claims against hull and machinery

underwriters and are increasing, the

association said in its annual report.

The association carries out damage

in the former east European bloc. Ford, ITT Automotive and United Technologies are

This year they are to be joined by Hyundai of South Korea, which recently announced plans to assemble trucks locally, while VAW, part of Germany's Viag group, will open a large cylinder head and engine block plant later

'Labour in the sector is one eighth the cost in Germany'

and are inducing western man-ufacturers' traditional suppliers to relocate production

"We got the idea to come to Hungary from Audi," says Mr Alexander Fischer, head of VAW's local operation. "However, our first contract - for 600,000 cylinder heads - came from GM, one of our biggest

capacity will be a little over 1m units a year. As well as GM and Audi in Hungary, it also hopes to supply other plants in central Europe, such as Skoda in the Czech Republic, and BMW and GM in Austria, both within 300km of Gyor along the new Budapest-Vienna The Hungarian government

carmakers, giving companies tax breaks and infrastructure development grants.

venture, which produces the Swift, a small family car. The project started as a joint

the government's

man companies are just going to have to outsource more production to lower-cost, more flexible manufacturing bases," says a London-based automotive analyst.

Hungary is ideal because it's close, the country has access to EU markets through

Common problems facing crews are

the lack of a common language or the inability to understand either English

or German, the main languages for

Maintenance standards are often

very lax. The crew of one vessel questioned by a salvage association

surveyor had no maintenance records

because they had been removed by the

They also had no oil analysis reports

Crews put together to deliver vessels

from the shippard can be a source of

or record of how long the engine had

instruction manuals.

vessel's previous owners.

run since its last overhaul.

regional trend.
GM, for one, does not expect the Hungarian market to 3460m.

Europe and Brazil

any other crew member. A third crew

member had a history of mental

The costs of mechanical failures

container ship.

sea and had no common language with

cent for compact discs, the main area of piracy in Asla. Paraguay is the main source

Hungary revs up for the fast lane Hungary's shiny new car industry

Foreign car and component makers are building up

turned out vehicle components but almost exclusively for local truck and bus makers among companies producing

this year. Such moves are revitalising

the local components industry

customers in Europe."

He says VAW is investing about DM80m in the plant and

worked hard to attract the first

It took a leading role in bringing Suzuki to Esztergom, a project first discussed in the communist era, helping the Japanese find local partners and itself taking a stake in the

venture with Suzuki's main partner, Autokonszern, a con-sortium of local companies and banks, But Suzuki recently lifted its stake in the company, which initially suffered heavy losses, from 49.9 per cent to 77.7 per cent. Total investment to date is about Ft35bn

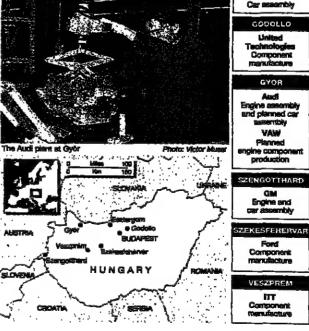
(\$233m). ITD, inward investment agency, says a main objective now is to target component makers, especially in Germany. "To remain competitive Ger-

its association agreement and labour in the sector is at least one eighth the cost that it is in Germany. "Just as important is that local labour legislation is not so strict and manufacturers

can produce 24 hours a day,

Insurers protest at standard of ship crews





seven days a week - something they can't do back

Western companies also hope to find new, local components suppliers although, to date, few have met with much

Meanwhile, Hungary's domestic vehicle market has been a disappointment, mainly because of austerity measures last year, including a cut of more than 10 per cent in average real wages.
As a result, car sales have dropped - contrary to the

VESZPREM announced recently it was cut-ting its local car production this year by 11 per cent to about 11,000 units, with 3,000

But at the same time it said it would lift engine production by 12 per cent to nearly 300,000 this year, with 95 per cent for export, mainly to western

It has already embarked on plans to increase engine capacity to 460,000 units - a project which it hopes to complete next year and which will bring its total investment in Hungary to more than

lem in Latin America. International Federation of the Phonographic Industry suggest that some \$298m worth of unauthorised recordings were concern. One ship sailing from Europe sold in Latin America last to South America had a crew of four. The master doubled as chief engineer even though he had no qualifications for the job. The cook had never been to

JAV100 150

inspections for Lloyd's of London and the Institute of London Underwriters.

maintaining and operating machinery

at sea leaves a great deal to be

desired," said Mr David Sherval, chief

surveyor. "Some owners pay less attention than they should to the

competence of the people they employ and the directions they give them."

crew skills have recently been agreed

by the International Maritime

Organisation, but it will take time for

these to have any effect, the

New standards for raising levels of

"The standard of crews who are

The campaign will begin in Argentina, Brazil, Paraguay and Mexico and move on to Bolivia, Peru and Venezuela. It 74.77 will involve assigning antipiracy officers to gather evi-dence for legal cases against the manufacturers and vendors of illegal recordings and training local customs officers.

Piracy is one of the main problems facing the music industry worldwide. The threat is especially acute in the fast growing music markets of south-east Asia and Latin America. Until now the industry has concentrated its anti-piracy

efforts in Asia, particularly in China where unauthorised recordings have emerged as a thorny issue in trade negotiations with the US. The new initiative marks a concerted attempt to highlight the prob-The latest figures from the

year, against legitimate sales of \$2.05bn. Both Brazil and Mexico were among the 10 largest music piracy markets. The main area of difficulty is cassettes, where pirated products accounted for 73 per cent of sales in 1995, against 3 per

could be very high, the association said. One owner incurred a bill for \$8m when a loose bolt short-circuited safety of these illegal cassettes. systems controlling lubrication, according to the Federation of damaging the three main engines of a the Latin American Phonographic Industry.

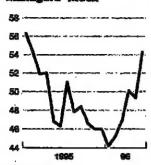
shows strong rebound

n Washington

The US Purchasing Managers' Index rose to its highest level in 16 months in June, signalling a strong rebound of economic activity in the manufac-

Separately, the Commerce Department yesterday reported buoyant growth of consumer spending in May - another sign the economy is gaining

The figures were released as dederal Reserve governors and for a policy meeting today and tomorrow to debate interest



On Wall Street most economists are now assuming the Fed will not signal an immediinterest rates, although many still expect a tightening of monetary policy later this sum-

Purchasing managers said their index - closely watched as a guide to cyclical economic trends - rose to 54.3 per cent last month against 49.8 per cent in May. This was the highest level since February last year and well above the Wall Street predictions of an increase to about 51 per cent.

The index has climbed above

50 per cent - the threshold for expansion in manufacturing industry - only twice in the growth of manufacturing output was depressed because companies were cutting production to reduce excessive

Mr Ralph Kauffman, a spokesman for purchasing managers, said companies surveyed were "very optimistic" about business conditions. The association's index of new orders rose sharply from 52.4 per cent in May to 61.3 per cent. its highest level since

per cent in May easily outstripping a 0.4 per cent increase in personal incomes. However, the pattern of spending was distorted by tax payments which fell last month, boosting disposable incomes, following a sharp rise in

Until recently many economists expected the Fed to respond quickly to signs of accelerating growth. But the balance of opinion shifted late last week and analysts now believe the Fed is likely to defer a decision on rates until its next policy meeting in late

By waiting for the release of more economic data, the argu-ment runs, the Fed will be better able to judge whether rapid economic growth in the second quarter has carried over into the third quarter.

chairman, would also have an opportunity to lay the ground for a possible tightening of poltary testimony to Congress later this month. The disadvantage of waiting, however, is that the Fed might find itself forced to raise rates during the final stages of the presiden

Menem discounts victory by Radicals' De la Rúa

Buenos Aires mayoralty secured by opposition

By David Pilling

Argentina's long-subdued Radical party has dealt Peronism its worst electoral defeat rince 1983, having easily won the mayoralty of the capital,

The Radicals' Mr Fernando De la Rua will become the first elected mayor of the federal capital, after confirmation yesterday that he had taken nearly 40 per cent of the vote Sunday. Mr Jorge Dominguez, the current unelected mayor and Peronist candidate, received only 18 per cent, well behind Mr Norberto paso alliance, who polled 26.5

per cent in second place. Mr De la Rúa interpreted his expected, as a rejection of the national government of Presi-dent Carlos Menem. "This should not be seen as the end.

referring to the Radical party's rakindled hopes for the 1999 presidential election. "The people want a new style of government... with more honesty

and more transparency. Mr Menem sought to play down the defeat: "We lost an election in a city that has always been antagonistic to Peronism. This was not a national election, nor one for the province of Buenos Aires. Last year, we lost in the capital, but won in the province and in the nation by more than 20 points. That's the only elec-

tion that counts." Even so, Peronist officials were yesterday beginning an election post-mortem, with many blaming the scale of the defeat on recent corruption scandals and on Argentina's economic difficulties, particuparty as it casts around for

A parallel election for a 60 member commission that will draw up the constitution for the newly autonomous Bueno under the leadership of Senstor Graciela Fernández Meijide She has now established herself as a political figure of could well contest Frepaso's presidential nomination in

Mr De la Rúa, long established in the Radical hierarchy, may also use what will be the minent position of the capital's mayor to launch a presidential bid. Only last year, the Radicals were humiliatingly beaten into third place in gen eral elections. Yesterday, larly a jobless rate of 17.1 per cent. The loss threatens to already predicting the "begin-

US anti-Cuba law feeds businessmen's paranoia

Threat of penalties against foreign investors adds new strain of suspicion and mistrust to an already cloak-and-dagger world, writes Pascal Fletcher

o matter what time of o matter what time of year it is in Cuba, the climate for business remains the same. The 35-yearold impasse between Cubo and the US has created its own atmosphere of mistrust suspicion and paranoia, which persists well after the end of the

To this claustrophobic cloak and dagger community a new strain of paranoia has been added: the Helms-Burton Syn-

The cause is the law of that name introduced by Washington in March, which threatens penalties against foreign inves-tors in Cuba judged to be "trafficking" in confiscated property formerly owned by US nationals or Cuban exiles who became US citizens.

The threatened sanctions have sent many foreign busi-nessmen in Cuba scrambling for cover with some now displaying the symptoms: an almost pathological fear of the press and a virulent aversion to making public statements about their business on the island, real or planned.

"These are not easy days. A lot of people have got butter-flies in their stomachs," one Canadian business executive

A British company, E.D.& F. Man Sugar, which helped finance Cuba's 1995-96 sugar harvest, has taken down the company sign on its Havana offices for "repainting".

Brazilian cigarette maker Souza Cruz had been reported to be planning a big ceremony in June, complete with top executives from its British parent company BAT Industries. to mark the start of its cigarette joint venture in Cuba. It settled instead for a small, low-key event to which no ars of the working press

A British business delegation visiting in June cancelled its scheduled news conference, did not want to face questions about his company's business interests on the island.

After weeks of rumours



Senator Jesse Helms:

about shadowy blacklists, the US, despite international condemnation, fired its first shots. It sent letters to three companies from Canada, Mexico and Italy warning that they could be subject to

Helms-Burton sanctions. The letters come while foreign businessmen's nerves are already jangling from a Shame" list circulating Miami and Havana purporting to identify 275 foreign companies from 32 nations "doing business" with Cuba. However the list, compiled by the Cuban National Foundation, powerful right-wing Cuban exile

mentions that many of the companies on the list are not actually operating in Cuba. although they may have

But not all foreign executives in Cuba have sanctions and publicly state their defiance. Executives from Spain's Sol Melia hotel chain said in May they would not only expand their business in Cuba but, if targeted by the US, they would relinquish their hotel properties in

Sherritt International Corporation, which has a big nickel mining venture in Cuba, as well as interests in oil production, farming and tourism, has declared "business as usual" at its Cuba operations and sent a letter to employees urging them to "keep the faith".

Not many small aircraft are seen flying over the Havana skyline since the shooting down by Cuba of two US aircraft in February, to which Washington retaliated by introducing the Helms-Burton bill. But one that frequently does is the executive Lear Jet carrying Sherritt chairman Ian Delaney, who maintains close

contacts with Cuban officials.

Mr Fidel Castro's government has pledged to help protect its partners from the Helms Burton law, starting with a policy of restricting information on foreign investment. It is also dusting off old property registers so investors can see whether they are vulnerable or not, and is belping them with advice on how to restructure their Cuba holdings, possibly using offshore centres neighbouring Caribbean

NEWS: THE AMERICAS

US purchasing index | Centrist wins in Dominican Republic



Mr Leonal Farnandez a 42-year-old lawyer, will be installed as president of the Dominican Republic next month succeeding Mr Josquin Balaguer, who has dominated the politics of the Caribbean country for most of the past 30

Mr Fernández, a centrist who leads the Liberation party. received 51.25 per cent of the votes in the second round run-48.75 per cent for Mr José Francisco Peña Gómez, the candidate of the social democratic Revolutionary party, according counted yesterday, Mr Fern-The result is a setback for

Mr Peña Gómes, a former mayor of Santo Domingo, the

eks ago, he took 46 per

Sunday was the result of sunport-from Mr Balaguer. The retiring president's Reformist to keep Mr Pena Gomez from

> Mr Balaguer, a blind octogenarian, was forced to cut short his seventh term and stand down, after local opposition. parties and foreign observers had contended that his victory over Mr Pena Gomez by less than I per cent of the votes in 1994 was achieved by system-

tain that he is "his own man", and will pursue his own policies. Even so, his victory gives Mr Balaguer continuing and strong influence over the Spanof Hispaniola with Haiti.

The Liberation party has few representatives in the legisladent's policies will have to be-

The Liberation party candl Mr Balaguer. date's improved showing on In contrast In contrast to the 1994 election, local and foreign observers, including Mr Jimmy party threw its backing behind declared the result of the latest Mr Fernández in a clear effort poll to have been unaffected by a few instances of poor admin-

Mr. Peña Gómez's aides claimed yesterday that there were "a few cases" of fraud, but could not say whether the losing candidate would contest

in the country, with business leaders saying many compa amounts supporting the candiinvestors had delayed comm the country, and will not do so until after Mr Fernández's August 16, they said yesterday. The campaign was clouded

by allegations of racism

Court sidesteps race targets – for now

The US Supreme Court, on a technicality, has refused to hear a controversial case on race-based school dmission, leaving intact a lower court ruling which had struck down racial "targets" for a public university, AFP

Justice Ruth Ginsburg, writing for the court, said that the case involving the University of Texas Law School timued its admissions policy.

The case had been seen as a big test for "affirmative action" policles in several states of the US which give preferences to minorities in an effort to com-

ter was "an issue of great national "await a final judgment" on a programme genuinely in controversy

The Texas vs. Cheryl Ropwood case involves one white woman and three white men who claimed they were passed over for admission to the state law school, even though they had higher test scores than some minority applicants who were accepted.

A federal appeal court in New Orleans invalidated the admissions policy, ruling that the enrolment "targets" of

and 5 per cent blacks were nothing more than "quotas", those having been ruled uncunstitutional in the past. Under the law school's policy, whites

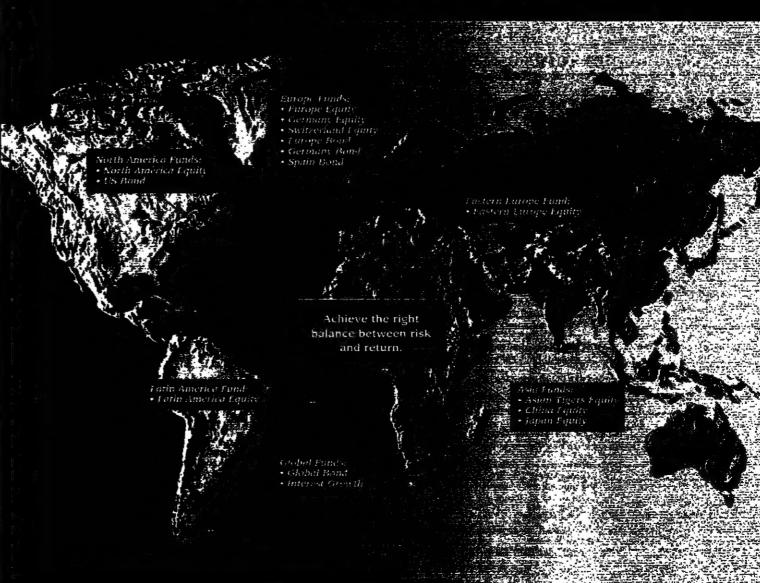
needed a score of 199 on an adr After the suit was filed, Texas state officials amounced they would discontinue the policy establishing numerical targets, but would take race and ethnicity into consideration in an unspeci-

The US Justice Department had

irony" because the law school's policy banning admission of blacks had been overturned in 1950 by the Supreme Court and the state's school system had

The state claimed that, if racial preferences cannot be applied, the law school would have "at most, a handful of blacks and Mexican-Americans out of more than five hundred students". in a state where some 40 per cent of the

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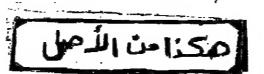


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leaders criticised

A lone delegate at Vietnam's Communist party congress yespolitical leadership by strongly criticising its accumulation of

Minutes before a packed hall of delegates was due to confirm the creation of a politi-cally enhanced "super politburo", Mr Hai Than, a retired official from Ho Chi Minh City, surprised the normally rubber-stamp congress by urging party members to clip the wings of the new polithuro "standing committee"

"It doesn't have the right to decide these things," he said to wide applause from the floor. led that it was "not dem-

The "standing committee" is new in Vietnam's political structure and has been created by the country's troika of ageing leaders - Mr Do Muoi, general secretary, 79, President Le Duc Anh, 76, and reformist Prime Minister Vo Van Kiet, 73 - to act as a brake on a rapid transfer of power to a vounger

President Anh suggested a show of hands in response to Mr Hai Than's intervention which resulted in a majority in favour of transferring the extra powers instead to the existing 18-member politburo, the par-

ty's main policy-making body. The move does not alter a policy of cautious reform set out in the party's policy blueprint for the next five years. But it has shaken a political establishment based on carefully crafted consensus and



Do Muoi, Vietnam's Communist party secretary, trying to get rters to pose with him for a group photograph yesterday

emerged as the ruling troika tries to halance a stated need to co-out voung blood into an ageing structure.

Many of the delegates had apparently harboured doubts about the "standing committee" during the congress, but none had dared speak out. "Everybody had been thinking about this problem but nobody said anything until Mr Than stood up," said one delegate. "We agreed before in the congress that the standing bureau is not another level of power." Divisions pervade the Communist party as it tries to manage changes wrought by for-

eign influences, increased

ognition that it must keep pace

RUSSIA

ULAN BATOR

MONGOLIA

Former communists to lose

power in 90% voter turnout

uc openness and a rec-

CHINA

5.3

45.1

2.3

83.3

with the outside world. "The more they want to open up, the more they want to control." said one European diplo-

also set the seal on gradual reform, shunning hard decisions on the reform process in favour of increased state sector involvement in the economy. The congress also confirmed that "party cells" should be included in all foreign joint

Under a newly approved fiveyear plan, the new administration of conservatives, reformists and the military will oversee the continuation of gradual reforms and the bolstering of the state sector "as the foundation of the economy".

Power of Vietnam's | Hashimoto rides high from G7 to testing times at home

motorcade negotiated the crowded motorway from Haneda airport to central Tokyo on his return from a successful Group of Seven meeting in Lyons, the Japa-nese prime minister was no doubt hoping that a strong performance at his first G7 summit since taking office seven months ago would strengthen his hand at home. In the next few months, his three-party coalition will face its greatest test of unity to date - a much anticipated decision over US forces in the southern island of

Unlike his Socialist predeces sor, the tentative Mr Tomilchi Murayama, the Japanese leader has demonstrated initiative on the international stage, where he has always appeared more confident than in the back rooms of Tokyo's domestic politics.

Rather than sitting mutely on the sidelines, the Japanese leader seized his background papers from officials to present to fellow G7 leaders and to win their support for proposals to reopen dialogue between North and South Korea, to improve international co-operation on social welfare and to recycle savings from United Nations reform as development aid. He presented another Japanese initiative, for a global plan to remove land mines, effectively", said Mr Mike McCurry, White House spokesman, a rare compliment

True to previous form as a tough trade negotiator when minister of trade and industry, Mr Hashimoto went on in a bilateral meeting with US President Bill Clinton to harden his

stance in the latest dispute with the US, over access to the Japanese semiconductor market, by warning that it must

their good relations.

A Japanese official, delighted with Mr Hashimoto's G7 performance, described him as a prime minister with one of the highest international profiles since Mr Yasuhiro Nakasone, famed for being one of the few Japanese leaders to chat to a US president on first-name terms. He also won plaudits from the Keidanren business federation and the Japanese

Certainly, Mr Hashimoto did much to counter traditional criticism that Japan makes little intellectual contribution to international debate, for all its generosity as the world's largest aid donor. This will reinforce Japan's recently revived campaign for a permanent seat at the United Nations Security Council and further strengthens the already formidable credentials of Mrs Sadako Ogata as a candidate - should she be interested - as the next UN

secretary general.

Mr Hashimoto's vigorous diplomacy marked a clear break with a low-profile past. Yet there is no evidence that he convinced his G7 partners that his strong leadership makes Japan's fourth coalition government in three years any ss unstable than its predeces-

A final decision on Okinawa. due in an extraordinary session of parliament expected in October, could easily cause the leftwing Social Democratic party (SDP) to walk out of the coalition, Mr Nakasone warned



in a television interview over the weekend. That would majority and force a general election not legally required until next July.

The government needs parliamentary approval later this year to oblige 3,000 Okinawan due to expire next May, on land occupied by the US mili-tary. Mr Hashimoto cannot afford to let these leases expire. Okinawa, the largest US base in Asia, is the linchpin of the security alliance with the US, central to Japanese for-

And yet the SDP cannot afford to acquiesce in the leases' renewal. Okinawa is Socialists are strong. Their support elsewhere has crumbled over the past two years, when the party leadership abandoned cherished policies such as opposition to the security alliance - to assure the SDP's place in the ruling coalition with Mr Hashimoto's

Liberal Democratic party. Until recently, the SDP was reluctant to face an election, knowing that it would pay a heavy price for this marriage of convenience, but the feeling in Okinawa is so strong that political analysts in Tokyo suspect that for once, the party may make a stand.

But before the Okinawa debate comes to a showdown, Mr Hashimoto needs to move fast on economic policy. Gross domestic product grew at its fastest rate for nearly a quar-ter of a century in the three months to March, but unemployment continues to climb. hitting a record 3.5 per cent in May, a more than usually serious liability for the government when elections are in the

Mr Hashimoto, who said he was "gravely concerned" at the jobless figure, is to hold a cabinet meeting to discuss economic policy on Friday. LDP officials say he aims to decide by the end of this month whether to prepare another public spending package, possi-bly worth Y3,000bn (\$27.35bn), to start in the autumn, when spending from the previous package, Y14,220bn last September, will begin to run out. That promises to open another political battle. When asked about plans for a spending package, Mr Wataru Kubo, finance minister, warned that cutting the budget deficit must

be the priority.

Mr Hashimoto could be forgiven for feeling that his bravura in Lyons felt like a holiday compared with what now awaits him at home.

William Dawkins

S Africa's Taiwan ties irk Beijing

Brees SBOON

Wer by HFS

By Laura Tyson in Taipel

Mr Alfred Nzo, South Africa's foreign minister. will today hold talks with Taiwan's President Lee Teng-hui amid increasing signs of diplomatic pressure from Beljing on Pretoria to abandon its formal ties with Taiwan.

South Africa is Taiwan's biggest diplomatic ally but this relationship could be threat. ened as Beijing tightens this screws on Pretoria, caught between loyalty to Taipei and a desire not to lose out on China's growing economic strength.

It is understood that Beijing is threatening to refuse South Africa permission to maintain its consulate in Hong Kong after the British colony reverts to Chinese rule in July next year unless Pretoria severs for mal diplomatic ties with

Pretoria is anxious to establish formal ties with Beijing but not at the expense of breaking off those with Taipei. Mr Nzo, in Taiwan on a fact-finding trip", will try to forge a workable balance in his country's relations with both the island and China.

Yesterday he held talks with Mr Wang Chih-kang, Taiwan's economics minister. "We have had very interesting discussions, very successful, very friendly discussions," said Mr. Nzo, who also met Mr Lien Chan, the premier.

At the weekend, Mr Nzo said before leaving for Taiwan: South Africa wishes to maintain and expand its friendly and cordial relations with both Taiwan and mainland China." Beijing rejects the notion of dual relations with the "two Chinas" and has forced other countries similarly placed to choose between the two sides of the Taiwan strait. Since Beat jing took over Taipei's seat at the United Nations in 1971. Taipel has lost allies and now has diplomatic ties with just 31 mestly small countries.

Taipei has warned it will withdraw investments and economic aid from South Africa E Pretoria bows to Beijing, In 994, a Taiwanese trade andinvestment delegation signed 25 agreements worth \$310m with South African companies. including loans and technical co-operation. Taiwan has also zone in South Africa tha would house 20-40 big Taiwan.

manufacturers. China's market offers greater potential in the long term but at R5.8bn (\$1.3bn) in 1995, South Africa's trade with Taiwan is double that with China.

However, exports to China doubled last year to Ribn.--Exports to Taiwan grew to **Little a thirt is a single**

Beijing spurns Hong Kong petitioners Mrs Anson Chan, Hong Kong's chief secretary, said that Beijing's plans to scrap the Legislative Council had cre-

By John Ridding in Hong Kong

Chinese security officials yesterday turned back a group of Hong Kong politicians who had flown to Beijing to deliver a petition opposing China's plan to disband the territory's legislature. Pro-democracy groups in Hong Kong condemned the move, saying it demon-strated Beijing's refusal to listen to dissenting voices in the territory, which returns to Chinese sovereignty in July

"This is a reminder that Beijing continues not to understand the kind of society that Hong Kong is." said Mr Martin Lee, leader of the Democratic party, the largest group in the territory's elected legislature. "It tells the world that Beijing's leaders will only listen to people who tell them what they like to hear."

Mr Andrew Cheng, a democratic leg-islator and one of the eight-member del-egation seeking to deliver the petition of more than 50,000 names, claimed that China's actions showed it had a blacklist of democratic supporters in Hong Kong. He said that after the aircraft landed in Beijing security officials had

China's ruling Communist Party turned 75 yesterday, marking the occasion with triumphalist editorials in the party-controlled press combined with strong warnings to wayward officials to adhere to the "correct" socialist path, Tony Walker writes from

China's 57m party members were urged in a commentary in People's Daily, the party newspaper, to pay closer attention to politics as the basis for economic reforms. "No economic reform will be successful without a strong political back-up," said President Jiang Zemin. "Only by sticking to politics can we encourage and unite all the Chinese people to

boarded with lists of names, delaying passengers while they were checked. Other Hong Kong politicians, how-ever, criticised the attempt to deliver the petition after Chinese officials had warned against the journey at the weekend. Mr Allen Lee, leader of the pro-business Liberal party, described the move as a publicity stunt and said the result was to have been expected.

strive for the economic and social development goals set by the party and the country." The Communist party's 75th

birthday - it was founded in Shanghal in July 1921 - coincides with signs of deepening uncertainty in party ranks about the way ahead. Marxist ideology has been widely discredited, but Chinese authorities have yet to develop a new model. China leaders are seeking to bolster higher ethical standards among the country's legions of officials, or cadres, as an antidote to loss of faith in the system; but this is not proving easy during a period of which is highlighting corruption.

Despite these divergent views, the incident underlined problems posed by Beijing's plans to replace the territory's legislature, which was elected last year under democratic reforms implemented by the governor, Mr Chris Patten. The issue has become the main obstacle to a smooth transition and the focus of strains between Beijing and London and the Hong Kong government.

that "a legitimate and truly representative legislature will do much to give confidence to the people of Hong Kong and to international investors". The Hong Kong government said that yesterday's events were a matter between China and the people con-cerned. But a spokesman said: "We are surprised that people travelling on valid PRC issued travel documents have been planning an industrial not been permitted to enter China."

ated "clear concerns". In an otherwise

optimistic analysis of the territory's

post-1997 prospects, published in the South China Morning Post, she said

One western diplomat in Hong Kong criticised the handling of the incident. "It was heavy handed," he said. "It would not have been difficult to have arranged a receipt of the petition." AP-DJ adds: The Hong Kong General Chamber of Commerce said yesterday it had written to senior Chinese officials: about concerns over the legal basis of cross-border decisions after next July, when Hong Kong becomes a special

Liberals elected in Mongolia

By Peter Montagnon, Asia Editor, in London

GDP growth (%)

Inflation (%)

Mongolia's liberal opposition, the Democratic Union Coali-tion, swept to a landslide victory in yesterday's general elections, ousting the former communists who have held an iron grip on parliament since the democratic reforms of

With counting in five seats still unfinished, the coalition had taken 48 seats in Ulan Bator's Great Hural, as the parliament is known, compared with just six previously. The outgoing Mongolian People's Revolutionary party (MPRP) saw its total collapse from 70

The result is a resounding rejection of the former communists just as their economic reforms were finally beginning to bear fruit. After contraction in the early 1990s the economy grew by 6.3 per cent last year and inflation this year is expected to be only around 35 per cent, one tenth

The MPRP bad approached the election confident of victory, and the scale of its defeat yesterday surprised diplomats, but Mongolia seems to be another example of a country where public perception of the economy is different from the picture portrayed by official statistics.

"International organisations report that things are getting better," said Mr Amaracanaa, an opposition commentator and former editor of the Democracy newspaper. "But in reality life is getting worse and worse for individuals because of high unemployment and

The MPRP government was also increasingly unpopular because of the prevalence of corruption among senior officials and because its commanding majority stifled

poverty.

policy debate, Mr Amaracanaa sald.

our shoulders but we are happy that the task is on us," said Mr Gonchigdorj, leader of the Social Democratic party, the junior coalition partner. The coalition is expected to

take some weeks to finalise its government, because of the lengthy selection and approval procedures for ministers laid out in the constitution. Partly for that reason it was

making only limited comments yesterday, but the new government is expected to include the fight against corruption, and accelerated free market economic reform. among its priorities in the hope that private investment will create employment

opportunities. They will make it easier for foreign companies to invest and they may actually improve the tax position of foreigners in Mongolia." said Mr Alan Sanders, a specialist at London's School of Oriental and African Studies.

The MPRP declined formal comment, but one official seemed ready to acknowledge defeat. "This is the choice of the nation," he told Reuters news agency. "I would like to congratulate our young people, but they have to keep their

Observers said the elections the second since the democracy reforms, were free and fair, with a turnout of almost 90 per cent, which means that democracy is now properly established in Mongolia. Voting patterns appear to have followed generational lines, with younger people voting for the

coalition and older people sticking with the MPRP. But in a country where 70 per cent of the 23m population is under 30, that gave the former communists little

ASIA-PACIFIC NEWS DIGEST

China to ease mining curbs

China plans to allow domestic companies to transfer mining rights to overseas investors in a move that may help to unlock restrictions on foreign investment in the mining sector. China Daily reported that amendments to a law defining the legal status of foreign mining companies had been submitted to the National People's Congress, or parliament, for approval. The government would set up a "market mechanism" for

the buying and selling of exploration and excavation rights, the paper quoted Mr Jian Chengsong, vice-minister of geology and minerals resources as saying. But China has not resolved difficult issues relating to royalty payments and terms for foreign involvement in mining ventures and this is proving a Tony Walker, Beijing

Asean plans \$15bn gas pipeline Ministers from the Association of South East Asian Nations appealed yesterday for private sector participation in an ambitious \$15hn project to create a regional gas pipeline. In a joint statement, the seven energy ministers said they regarded as feasible the idea of a Trans-Asean Gas Pipe System, which

would require linking some existing pipelines and building new ones. The statement also said private sector involvement should be encouraged.

Mr Anwar Ibrahim, Malaysia's deputy prime minister, said total gas demand in Asean countries would jump more than six-fold to 150m tonnes of oil equivalent by the year 2020 from 23m tonnes now. No details emerged on a timescale or possible route for the proposed pipeline. James Kynge, Kuala Lumpus

Japanese car sales increase

Japan's car industry appears to be sharing in the economic recovery, with sales rising an adjusted 5.3 per cent in June from the same month last year, the Japan Automobile Dealers' Association said yesterday. Sales totalled 441,316 vehicles in June, which had 20 selling days, compared with 461,119 vehicles sold in 22 selling days of June 1995, given daily sales of 22,066 compared with 20,960 in June last year. Officials said that several new models, such as the Mitsubishi Challenger, to be launched today, and a new car from Toyota next month should help to lift sales.

Tamil rebels kill 29 soldiers

Tamil Tiger guerrillas yesterday killed 29 Sri Lankan soldiers in the biggest battle on the island for more than three months which left at least 35 rebels dead, a military spokesman said. The action launched by the Liberation Tigers of Tamil Eelam was fought near Trincomalee, Sri Lanka's main eastern port, about 240km porth-east of the capital Colombo, the spokesman

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE This table shows growth rates for the most widely followed measures of narrow and broad money, a representative ahort- and long-term interest rate series and an average equity market yield. All figures are percentages.

	WITTED STATES					E JAP	JAPAN					■ GERMANY				
	Harmer History (Act)	Breat House (42)	Short Interest. Rate	i.org Interest Pate	Squilly Heartest Yest	Karrary Money (MT)	Breed Manay PAZ+CDe	Short Intervati Rate	Long Interest Rate	Espairy Marine Yield	Herrow Money (M1)	Street Money (Ma)	Start interest Rate	Long Interval Rody	Squity (6) Market Yest	
1986	13.5	8.1	6.49	7.67	3,43	6.9	8.2	5.12	5.35	0.84	9.9	7.3	4.64	5.90	1.79	
1967 1988	11.6 4.2	6.5 5.4	6.82 7.65	8.39 8.84	3,12 3.61	10.5	11.5	4.15	4.84	0.55	9.0	7.3	4.03	6.14	2.21 2.81	
1989	1.0	4.2	8.99	8.50	3,43	6.4 4.1	10,4 10,6	4.43 5.31	4.77 5.16	0.54	9.8	6.4	4.34	6.46	2.61	
1990	3.5	5,5	8.06	8.55	3.60	25	8.5	7.62	6.90	0.65	6.3 4.5	5.7 4.5	7.12 8.49	8.90 8.66	2.22	
1991	6.0	3.7	5.87	7.86	3.21	5.2	2.0	7.21	6.40	0.75	5.1	5.6	9.25	8.42	2.38	
1992	124	2.0	3.75	7.00	2.95	4.5	-0.4	4.28	5.24	1.00	7.1	8.2	9.52	7.80	2.45	
1993 1994	11.5 6.2	1.2 1.4	3.22 4.67	5.86 7.08	2.78	3.0	1.4	2.83	4.18	0.87	9.4	7,9	7.28	6.47	2.11	
1995	-0.3	2.1	5.93	6.57	2.61	5.4 8.2	2.9 3.2	2.12 1.12	4.20 3.39	0.79	9.6 3.7	0.0	5.36 4.53	6.86 6.82	2.00	
3rd qtr.1995	-0.6	3.0	5.79	6.32	2.53	8.6	2.8	0.66	3.05	0.86						
4th qtr.1995	-1.8	4.0	5.73	5.89	2.38	12.9	3.2	0.43	2.88	0.80	3.2 4.9	-0.7 1.3	4.41	6.68	1.95	
1st qtr.1996	-2.4	5.3	5.30	5.89	2.21	15.5	3.1	0.49	3.16	0.76	9.5	5.4	3,45	6.17	1.88	
2nd qtr.1996			5.42	6.70	2.18			0.49	3.24	0.72			3.33	6.47	1,87	
July 1995	-0.5	2.4	5.80	6.26	2.55	7.2	2.9	0.80	2.91	0.91	2.9	-1.2	4.56	6.79	2.01	
August September	-0.5 -0.9	3.1	5.82 5.74	6.50 6.19	2.55 2.48	8.6 9.9	2.8	0.71	3.25	0.85	3.4	-0.5	4.45	6.71	1.97	
October	-1.5	3.7	5.B1	6.03	2.48	12.1	2.8	0.46	2.97 2.89	0.82	3.5	-0.1	4.19	6.58	1,96	
November	-1.7	3.9	5.74	5.93	2.42	13.9	3.4	0.44	2.88	0.83	4.0	0.4	4.09	6.55	2.04	
December	-2.1	4.4	5.63	5,71	2.24	12.8	3.2	0.42	2.86	0.77	6.3	1.0	4.01 3.94	6.32 5.07	2.04 1.97	
Jenuary 1996	-26 -27	4.6 5.1	5.42 5.15	5.64 5.81	2.26	14.7	3.1	0.45	3,10	0.75	8.2	2.5	3.62	5.90	1.88	
February March	-1.9	5.7	5.75	6.26	2.17	15.7 16.1	2.8	0.50	3.19	0.75	9.7	5,9	3.35 3.36	6.18	1.86	
April	-2.4	5.9	5,38	6.50	2.20	15.3	3.1 3.0	0.51	3.18	0.77	10.6	6.7	3.36	6.44	1,91	
May	-2.5	5.3	5.39	6.72	2.18	15.6	3.3	0.52	3.23	0.71	10.6	8.8	3.33	6.39	1.88	
June			5.48	6.90	2.17			0.46	3.19	0.72	IUA	7.5	3.29	6.45 - 6.57	1.87	
	# FRAN	CE				II ITAL	Y				E UNIT	ED KI	IGDON			
	Mercer Money (AT)	Broad Money ACQ	Short Interest Rate	Long	Equity Mariet Yield	Marrow Money (Mr)	Broad Motory (M2)	Short Interest	Long Interest Rate	Booky Mariet Yeld	Macrow	Broad	Short	tong Interest Rate	Espaily Market Yield	
1986	8.9	6.4	7.79	8.36				Rete	_	Yield	Money (MC)	Money	idlerest. Rate	Spin	Year	
1987	4.1	11.5	8.63	9.46	2.65	10.5 10.4	8.4 9.6	13.25	11.47	1.41	4.0	15.4	11.02	10.21	4.35	
1988	. 3.9	8.3	7,94	9.08	3.69	7.8	8.5	11.32	10.58 10.54	1.94	4.7	15.2	9.77	9.69	3.60	
1989	7.5	10.0	9.40	8.79	2.88	7.3	9.3	12.42	11.61	2.71	6.8 5.9	17.3	10.41	9.82	4.48	
1990	3.8	9.3	10.32	9.92	3.19	9.3	10.1	11.98	11.87	2.84	- 5.3	17.6 16.1	13.98	10.11	5.07	
1991	-4.9 -0.2	2.4	9.62	9.03	3.58	7.3	8.5	11.83	13.20	3.45	2.4	8.0	11.58	10.08	4.97	
1992 1983	1.6	5.4 -2.2	10.36 8.55	8.57 6.75	3.56	6.7	7.7	13.86	13.29	3.63	2.4	5.1	9.74	9.09	4,97	
1994	2.7	0.8	5.84	7.21	2.99	4.6 6.6	7.4 5.1	10.22 8.48	11.23	2.35	4.8	3.5	5.99	7.40	4.01	
1995	8.9	5.1	6.60	7.53	3.17	0.6	0.6	10.38	10.56 12.22	1.67	6.0	5.0 7.2	5.57	8.01	3.94	
3rd atr.1995	3.3	3.9	6.12	7.35	3.11	0.0	0.5	10.52					6.77	8,16	4.15	
1th qtr.1995	8.9	5.1	6.14	7,10	3.25	0.0	2.1	10.60	11.79 11.59	1.64	5.8	8.3	6.87	8:09	4,08	
lst qtr.1996	8.6	3.7	4.A7	6.55	3.10	-0.7	2.5	9.88	10.57	1.77	5.5 5.6	9.4 10.2	6.71 6.28	7.77	4.15	
2nd qtr.1996			3.96	6.51	3.02			9.01	9.89	224	5.0	10.2	8.06	7.72 8.08	4.08	
July 1995	0.5	3.0	6.44	7.42	3.09	-0.6	-0.4	10.88	12.23	1.75	5.7	8.1	6.89	8.23	4.11	
August	1,3 3,3	3.9	5.96	7.30	3.06	-0.0	0.4	10.44	11.67	1.58	6.1	8.5	6.88	8.10	4.07	
September October	3.3 0.0	3.9	5.98 6.89	7.34	3.19	0.8	1.5	10.26	11.49	1.61	5.5	8.3	6.83	7.92	4.06	
yomensber Yomser	2.1	3.9	5.90	7.47 7.06	3.31 3.20	0.5 0.5	1.6	10.69	11.94	1,76	5.2	9.0	6.81	8.09	4.04	
gecemper,	8.9	5.1	5.60	6.76	3.23	1.6	2.6 2.6	10.60	11.64	1.81	5.6	9.4	6.73	7.78	4.05	
lengary 1996	4.8	4.1	4,70	6.44	3.05	0.7	2.6	10.51 10.01	11.18	1,74	5.7	9.8	6.57	7.46	4.04	
ebruary	4.7	3.3	4,42	6.58	3.11	-0.9	2.6	9.84	10.47	1,66	5.3	10.6	6.45	7.41	4.19	
March -	8.6	3.7	4.27	8.64	3.10	-2.1	21	9.80	10,54 10,71	1.67	6.1	10.1	. 6.24	7.72	4.08	
Vpril	5.4	1.8	4.00	6,51	3.02	-1.9	2.4	9.52	10.35	1.90	5.4 5.6	9.9	6.14	8.05	W 10 A	
May			3.90	6.45	3.01		-	8.84	9.72	2.14	5.6 8.3	10.0	6.09	8.05	4,02 4,06	
June			3.98	6.56	3.02			8.65	9.50	233	0.3	10.0	6.12	8.09	4.00	

9.59 the: show the percentage change over the corresponding period in the previous year, and are positive unless otherw eries except for Japan and Italy. German monetary statistics now form a continuous pan-German series. Monetary data interest rather: stront-term, period averages of US - 90-day commercial paper, Japan - 3-month certificates of depose stated. All growth rates refer to the

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FINANCIAL TIMES **COMPANIES & MARKETS**

THE FINANCIAL TIMES LIMITED 1996

Tuesday July 2 1996

since been turned into a fast food outlet and bingo hall 2 document which gives someone the power to act on behalf of someone else. ses ROWE &MAW: asap (ph 0171-248 4282)

Rowe & Maw LAWYERS FOR BUSINESS

IN BRIEF

Avis agrees \$800m takeover by HFS

Avis, the world's second-largest car rental company, has agreed to an \$800m takeover by HFS. a US franchising group. HFS said it had reached agreement in principle to buy the employee-owned company for \$500m in cash and \$300m in HFS comtoon stock. On closing the transaction, it said it would spin off the Avis Rent A Car subsidiary to HFS shareholders. Page 17

KLM seeks to end wrangle with Northwest KLM is seeking to rebuild its troubled relationship with Northwest Airlines of the US after a wrangle over moves by its partner to limit the degree of control the Dutch carrier could exercise. A proposal that KLM and Northwest should combine their cargo operations, halted last month, is back on the agenda for talks between the two. Page 16

Rumeli ahead in Pollsh cement bid Rumeli, a Turkish investment group specialising in the cement industry, is the lead hidder in a race to buy Poland's Nowiny cement works, one of the few remaining producers not sold to foreign investors. The Turkish group has said it is ready to invest \$200m in the Polish cement sector. Page 16

Southern sells stake in Sweb The Southern Company of the US said it had raised \$189m from the sale of a 25 per cent stake in South Western Electricity, the English regional electricity company, to a unit of PP&L Resources, a Pennsylvania-based utility. The Southern Company paid £1.1bn (\$1.7bn) for Sweb a year ago. Page 17

Eastern Comm set for Shangkai listing Eastern Communications, the Chinese manufac turer of mobile telecoms equipment, announced plans to raise more than \$70m through a listing on the Shanghai stock exchange. The B-share issue, which is reserved for foreign investors, is one of the biggest on the Shanghai market. Page 18

BHP seeks new structure for steel unit Broken Hill Proprietary, the Australian resources group, said it was aiming to "change the structure" of its large steel division to escape the traditional cyclical nature of the unit. "We have got to look at how we can change the cost base," Mr Ron McNeilly, head of the steel division, said at the company's annual presentation. Page 18

(CLN benefits from brewing investm Scottish & Newcastle, reaping the benefit of its investment in pubs and brewing, reported a 16 per cent rise in underlying full-year pre-tax profits to £308.2m (\$472m). The performance was marred only by the slow recovery of its Center Parcs holiday vil-lages. The business was benefiting from new management and an upturn in confidence among German and Benelux consumers, it said. Page 19

Caribbean banana exporters, whose preferential access to the European market is under attack from the US and several Latin American producers, are seeking a truce. They have asked US President Bill Clinton to withdraw a complaint to the World Trade Organisation about the European regime and are seeking a negotiated settlement. Page 22

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Pearl Oriental 2.675 + 0.2 0.15

Air France may scrap plans for domestic merger

State-controlled carrier expected to unveil new proposals this week

Air France appears to have scrapped plans to merge Air France Europe, its domestic partner, with its own European operations. This follows the passing of a June 30 deadline for the state-controlled carrier's domes-

tic pilots to agree a new remuner-

Mr Christian Blanc, Air France chairman, warned in May that the company would be unable to proceed with the merger in April 1997, as then envisaged, unless agreement was reached. It has been seeking to align the pay and

after partner misses deadline for agreement on pilots' pay package expected to unveil new proposals efforts to engineer a sustained conditions of Air France Europe pilots with those of their non-

domestic counterparts. At present, Air France Europe pilots receive up to 15 per cent more. Yesterday's indications that the original merger plan was off came at the start of a crucial month for the company, which last week reported an annual operating profit of FFr413m (\$80m) – its first of the 1990s. On Thursday Mr Blanc is

for the group. Last night, specu-lation was mounting that these might include an out-and-out merger between Air France and Air France Europe. Air France Europe's trade

unions could be crucial to prog-ress. Last Friday some of the unions went on strike, forcing the cancellation of all Air France Europe flights for that day. Any failure of Mr Blanc's

reversal in his airline's fortunes after the heavy losses of recent years would be of broad significance. After a strike in 1993 forced the resignation of Mr Bernard Attall, Mr Blanc's predecessor. Air France has been regarded as a test of French pub-

lic sector reform. The company is also waiting to-find out whether the European

Auchan's bid for a rival supermarket chain highlights restrictions on French retailers

tranche of a FFr20bn state aid package. A decision is expected in mid-July.

Yesterday's apparent deathknell for the original merger pro-posals came in a letter from Mr Blanc to Air France Europe employees; extracts of which were reported by French news According to the reports, Mr

Commission will allow it to Blanc told employees: The route

pared for two years, has been shut since June 30." "I ardently wanted a European company to be created," the letter continued, but "for this company to work an agreement was

While Air France last week reported its landmark operating profit, Air France Europe unveiled an operating loss of FFr549m for the 15 months to March 31 1996 and announced the closure of 18 routes from October which it said would improve its operating result by about

Huizenga group in \$5bn ADT purchase

ADT, the burgler slarm and second hand car group built up by Mr Michael Ashcroft, is to be bought in an agreed \$50a deal by Republic Industries, the latest vehicle of the US entrepreneur Mr Wayne Huizeng

Republic, a small waste management company until Mr Huizenga's arrival last August, has since acquired more than 20 companies in waste management, electronic security and used car sales. The ADT deal, by far its largest to date, will, in common with the others, be financed wholly by issuing

The deal represents a third career for Mr Huizenga, 58. In 1963 he founded Waste Management, which as WMX Technologies is now the world's biggest waste handling company. He



stepped down from active management in 1984 and took a stake in Blockbuster, a small Dallas video rental chain. In 1994 he sold Blockbuster to Viacom, the entertainment group,

Mr Ashcroft, 50, will join the Republic board and remain head of ADT. His 12m ADT shares are worth just over \$300m at yester-day's Republic price of \$27 ½. ADT had sales last year of \$1.5bn, compared with Republic's \$260m. But the headlong pace of Republic's acquisitions has continued this year, with more than a dozen groups bought in the nest two months.

Republic said the deal would make it the world's biggest electronic security group, with 1.6m customers in North America and Europe. ADT said the agreed £250m (\$382.5m) bid it launched last month for Automated Secu-rity Holdings, the UK electronic security group, would go ahead.

ADT was acquired by Hawley, Mr Ashcroft's then-holding company, for £635m in 1987. Klectronic security now forms the bulk of the Bermuda-based company. ADT sold its UK and European car auction business to its management for \$340m last November, but retained its US

Mr Huizenga was reported to have told analysts the deal could add \$30m-\$40m to Republic's earnings, or 20-30 cents a share. Earnings last year were 18 cents a share. He said the combined business would have sales of almost \$5bn next year, of which \$1.7bn would come from security and \$1.9bn from the company's existing used car business, AutoNation, which was acquired

in March for \$250m. Mr Huizenga has surrounded himself at Republic by former subordinates from both Blockbuster and Waste Management. It was unclear last night how long Mr Ashcroft, like Mr Huizenga a self-made entrepreneur, intended to stay with his new employer.

Republic will issue 0.92857 shares for each ADT share, or 130m shares in total. It will issue a further 38m for ADT options and warrants outstanding. Republic's shares fell \$15 to \$27%, valuing ADT shares at \$25%. ADT rose \$3% to \$22%.

A private search for shelf space

Auchan, the French retailer, held a press conference last Monday to announce a FFr17bn (\$8.3bn) takeover bid for a rival company, they faced greater interest from journalists in a sensitive subject rather closer to home: the group's own financial results.

This week the company is expected to publish full details of its formal FFr1.250 a share offer to buy Docks de France, a quoted retail group best known for controlling the Mammouth supermarket chain. In the process, Auchan, a secre-

some of its fig-Given that

Auchan has been building up

the way in which it is being car-Mr Christophe Dubrulle, Anchen's chairman, claimed that he "did not know" whether his bid could be classified as friendly, although he admitted he had not had access to his rival's books. Mr Michel Deroy, chairman of Docks de France, put it rather more bluntly, issuing a statement last Wednesday saying

and inadequate". Such rhetoric is strong in the French corporate world, where ation tends to precede takeovers. The last notable hostile bids took place at the end of the 1980s, original attempt to gain control

glomerate, and Marceau Investments targeted Société Générale, the bank. Both failed.

In fact, Auchan's attempted raid probably says less about a changing approach to French capitalism or the start of a possible trend towards hostile bids than it does about the increasing desperation of the country's retail sector, and the company's particular circumstances Last year Mr Alain Juppé, the

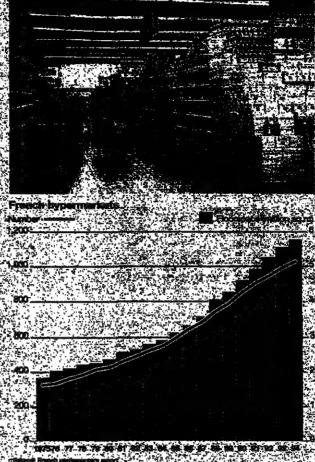
prime minister, attacked France's large retailers, accusing them of exerting excessive power and destroying small tive, privately-owned group. The fact of the bid destroying small will be forced to The fact of the bid shopkeepers and

is less surprising theme of Presithan the way it is being carried out campaign. Since then the government

rival group since April, the fact its threats to redress the balance. In spite of modifications by resulting them. liament, new legislation has been adopted. An existing temporary freeze on large-retail develop-ments has been toughened and extended and regulators have been given powers to deal with The effect - in a market which

make future domestic expansion. by large French retailers difficult. Some, such as Carrefour, are responding by developing aggressively in other countries. For others, such as Auchan, the preferred solution appears to be to buy existing market share.

Docks de France, which generates more than 55 per cent of its sales from stores in France, is considered a well run company. While Auchan's strength is in



Docks de France predominantly operates medium-sized stores, minimising the risk of overlap between the two groups.

But the takeover presents Auchan with a number of challenges. Like most of its large domestic competitors, the group has a single large shareholder. Mr Gérard Mulliez - who remains head of the group's ily own 84 per cent of the shares.

tain this system without dilution and has not turned to the stock market for additional funds. Large French retailers have traditionally been able to expand without substantial external funds. By selling the products. they buy within one month, but not paying suppliers for three months, they generate the cash resources to finance growth. Auchan has remained tightly

and privately held, with its only

own ranks. Through a programme launched in the mid-1970s, employees own the remaining 16 per cent of the group.

"The Docks de France takeover creates a confrontation between the Mulliez system and that of the rest of the world," says one analyst. Like his colleagues, he has found Auchan unwilling to talk to him. The group's paucity of published financial information gives him few reliable figures to scrutinise.

However Mr Dubrulle suggested last week that Auchan had FFr5.5on in cash, which it would use to help finance the purchase of Docks de France. He also pointed to the scope for borrowing, saying the group had the

"full support" of its bankers. He ruled out the possibility of a listing, and said that any additional funding could come from the Mulliez family, which he said had the capacity to make "very significant" capital increases to

secure the group's future.

Considering that Docks de
France is already seen by most analysis as efficiently run, some helieve that Auchan has limited scope to make economies and could only reduce the substantial debt the acquisition would generate by selling parts of its rival after the takeover. That is, no doubt, one of the fears of the Docks de France management.

Given the substantial premium in the Auchan bid, the fact that

the group already holds 17 per cent of the shares, and the depressed state of the French

By attacking the bid on the grounds that it is not sufficiently high, Docks de France is still leaving open the prospect of becoming friendly if the price improves. In the meantime. what it would no doubt see as an unseemly and uncharacteristi-cally public debate of its strategy.

Andrew Jack

Highland bids to take control of Macallan whisky

By Roderick Oram, Consumer Industries Editor

Macallan-Glenlivet, famous for its Macallan malt whisky, attracted a £180m (\$275m) hostile takeover bid yesterday from Highland Distilleries, seller of Famous Grouse blended Scotch. Highland has pooled its 26 per cent stake in Macallan with the 25 per cent stake long held by give it a bold on the Speyside distiller.

For the remaining 49 per cent, Highland is offering 152.5p per ordinary share and 523.4p per convertible share. If the bid is successful. Highland will have 75 per cent of Macallan and Suntory 25 per cent.

Macallan's ordinary shares fell 29p to 158pas investors acknowledged the company's limited defence options. Its board meets today but its advisers said it might take several days to con-sider its response.

"Any opposition will be emo-tional rather than commercial," said one analyst. About 29 per cent of the shares are familyowned with links to the company going back more than a century. Macallan's whisky is prized by other distillers for blending with their own Scotchs such as Famous Grouse, and it has a strong following among malt drinkers. But the company, employing only 60 people, has pursued a traditional strategy, focusing on its distilling while failing to develop adequate distribution and marketing.

They're out in the jungle on their own," the analyst said. Macallan would benefit from Highland and Suntory's marketing skills and distribution net- 27.1m on sales of £18.8m.

works said Mr Brian Ivory, Highland's chief executive. The mait brand's sales were only 150,000 cases a year, a fraction of larger selling malts such as Glenfiddich and Glenmorangie. Unspecified cost savings would

also accrue from bringing together Highland's distilling business with Macallan's. Highland is proposing to move its 180-strong distilling head office from Glasgow to Craigellachie, Macallan's Speyside home.

Analysis expressed some sur-prise that Highland felt it had to buy in the Macallan minority rather than work with the company. "The suspicion is this has more to do with cost savings than expanding sales," one ana-

Highland is offering the same price for minority shares as it paid for the 26 per cent Macallan stake it bought in January from Remy Cointreau of France. The offer is 31.3 times Macalian's 1995 earnings per share of 4.87p which were level with 1991's. Last year. Macallan pre-tax profits were



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KLM is seeking to rebuild its relationship with Northwest Airlines of the US after a wrangle over moves by its partner to limit the control to be exer-

cised by the Dutch carrier. The move comes after the alliance - announced last month -between British Airways and American Airlines which rivals fear could dominate transatlantic traffic.

A proposal - halted last month - that KLM and Northwest should combine their

cargo operations, is back on the agenda for talks aimed at agreeing long-term commitments between the two "made on the assumption that we are both going in the same direction", KLM said yesterday.

Integration of their currently incompatible reservation systems was again being plantied, as was "some fine tuning on routes". Three positions for KLM nominees on the Northwest board, vacant since February, would be filled. The about-turn by KLM and Northwest comes as the Euro-

pean Commission prepares for

focus on the KLM-Northwest In Beijing at the weekend after an inaugural flight to the

an inquiry into the BA-Ameri-

can alliance which will also

Chinese capital - Mr Pieter Bouw, KLM president, said: The game in the air has definitely changed. Code sharing is now the name of that game He also warned that KLM. which has been considering a European tie-up, would have to cut costs by 10 to 15 per cent in the next three years to remain

Late last year, KLM filed a

lawsuit against Northwest maintaining that its "poison pill" anti-takeover mechanism restricted KLM's ability to take up an option, exercisable in 1998, to raise its stake in Northwest by 5 per cent. Under the poison pill, no shareholder

than 19.9 per cent. At the last count, KLM held about 22 per cent of Northwest, though this was due to be diluted below 19 per cent by share entitlements granted to its employees in return for vage concessions. In February, Mr Bouw and

can have a voting power higger

resigned from the Northwest board, and by May the airline was considering ending the

But on June 14 - three days after the BA-American ement – Mr Bouw met Mr John Dasburg: his opposite number at Northwest and told him: "Let's put emotions aside," according to accounts yesterday by Dutch reporters accompanying him to Beljing. "I explained that the issue is not about control of Northwest," he said, adding: "What

embraces capitalist ethos

Kibbutz Ma'agen Mikhael, on the Mediterranean shore between Haifa and Tel Aviv. looks like a perfect example of socialist communal living. The 600 members of the kibbutz, founded in 1942 by the Jewish Boy and Girl Scouts of Palestine, receive pay according to the size of their families, diess of function

And yet, Ma'agen Mikhael is set to embark on the ultimate capitalist experience - floating its core business, the Plasson company, on the London Stock Exchange. The offering, tenta-tively scheduled for September, would mark the first time an Israeli company obtained a full London listing.

"Our entire experience h been the co-existence of the egalitarian system inside the kibbutz and the capitalistic society on the outside. We have to be able to compete out-side the fence," said Mr Dov Gal. Plasson chairman.

The company which specialises in fittings for plastic pipes, automatic drinking machines for poultry and water-saving toilet flushers, recorded 1995 sales of \$82m and net profits of some \$7m. Société Générale Strauss Turnbull Securities is co-ordinating the float.

Mr Hornett predicted the offering, which dilutes the kibbutz's ownership of Plasson from 100 per cent to 75 per cent, would raise about \$30m. "Europe is Plasson's main market. Although based in

Israel, we see it as a European company, and the place for it to be listed is London," Mr

Only about 15 per cent of Plasson's sales are made in Israel, with western Europe accounting for over 60 per cent and North America and Australasia much of the rest. The company, established in 1963, owns a manufacturing subsidiary, Meccanoplastica Genova, in Italy, and market-

ing offshoots in France, Germany, Britain and Australia. Unlike some other kibbutz industries, which live off cheap labour, Plasson - which generates some 80 per cent of Ma'agen Mikhael's revenues – employs highly-motivated

members of the kibbutz.

"The main reason for floating is to develop the company, enter new markets and achieve growth in the family of our products," Mr Gal said. Plasson originally planned to float at the Tel Aviv Stock Exchange in 1994, but had to postpone it after the capital market crash that year. The London offering, originally scheduled for June, also had to be delayed - this time as a result of political uncertainty caused by the shock victory of

diversify away from New York, where about 65 Israeli firms are currently listed.

NEWS DIGEST

Pall of uncertainty over LOT flotation

A pail of uncertainty hung over the privatisation of Poland's LOT airline yesterday, despite assurances from Mr Boguslaw Liberadzki, the transport minister, that the government was intent on moving the national carrier out of the state sector. The assurances were made to representatives of six international advisory groups shortlisted as potential advisers for the sale of a 49 per cent stake in the airline.

The groups had been informed that the tender had been

annulled because their bids had been much higher than the sums budgeted by the government for the sale. Yesterday, Mr Liberadzki read a prepared statement to the bidders, which include Kleinwort Benson, West Merchant Bank and Merrill Lynch, informing them that the government still wanted to have the airline evaluated and to be advised on the sale of

equity to "third parties" by one of the six groups.

However the government also wants to stay within its original budget for the sale, reported to be worth \$1m. This includes fixed fees and a success payment, and in the view of the bidders is unrealistically low.

The size of the budget also puts a major question mark over the government's commitment to the sale, which has been pursued, with scant results, by successive governments since 1991. Indeed, yesterday officials refused to confirm the size of the budget for the privatisation amid mounting scepticism among the short-listed consortia as to the advisibility of pursuing the tender any further.

Christopher Bobinski, Warsang

Portuguese equity fund

Portugal's first offshore open-ended equity fund is being launched this week with the aim of raising \$20m-\$50m in an offering designed to provide a liquid vehicle for investing in Portuguese stocks. The Portuguese Equities Fund, to be listed on the Irish stock exchange, has been set up for an initial period of seven years. Institutional investors have already committed about \$15m to the fund, which is being advised by

Sigma Capital, a Portuguese investment finance company. Mr João Rendeiro, chairman of Sigma Capital and of Geste Advisers, the fund's investment manager, says it will invest in Portuguese companies and foreign companies that do most of their business in Portugal with a view to outperforming the main Lisbon market indices.

Mr Rendeiro is also manager of the Portuguese Smaller Companies Fund, a closed-end fund that has appreciated 42.5 per cent since its launch in January 1994. He sees a need for open-ended funds for the Portuguese market, where a number of closed-ended funds that were trading at a discount to their net asset value were wound up recently.

Peter Wise, Lisbon

Burns Philp disposal

Burns Philp, the Australian food ingredients supplier, is selling its specialty chemicals distribution business to Internatio-Müller, the Dutch trading and transport group. The unit, which operates in Australia and New Zealand under the Swift name, has annual sales of some A\$85m. No price was disclosed. Swift supplies the food, paint, cosmetics and pharmaceutical industries and represents more than 100 international chemical producers. Burns Philp said it no longer regarded this as a core activity. The Rotterdam based Internatio-Müller said the acquisition would strengthen its position in the region and broaden its chemicals trading side. Gordon Cramb, Amsterdan

Premier limits rights issue

Premier Group, the South African food, pharmaceuticals and retail group which reduced its corporate debt by 35 per cent-last year, will seek only R450m (\$104m) from a rights issue next month - almost half the sum mooted six months ago. The rights issue, the second in six years, will be used to settle head office debt of R447m. But borrowings of R335m in mainstay absidiary Premier Foods will be retained following a 23 per cent increase in trading profit last year.

Mr Peter Sturgeon, financial director, said the food interests would be geared at 35 per cent: "This is much better than last year's average gearing of 40-42 per cent, which was tough when you're paying [interest of] 15-20 per cent for your money." Details of the rights offer will be announced within weeks, he said. Premier has revised the offering from the R800m suggested last year to R450m, after disposing of Clicks, its nationwide retail chain, and other assets. The group's combined corporate borrowings have fallen from R1.20m in Mark Ashurst, Johannesburg

Montedison spin-off

Montedison, the Italian agro-industrial group, has sold, through its Erbamont unit, its Sir Industriale chemical subsidiary to Italian chemical group Prochimica Srl for L40bn (\$26m). Montedison said the sale was part of its programme of spinning off non-strategic activities. Sir operates in the epoxy resin, polyesters and polystyrene field and had a 1995 turnover of some L120bn.

■ Henkel, the German chemicals giant has finalised a deal to purchase from the Israeli Koor Industries conglomerate 50 per cent of Soad, a maker of cleansing and cosmetics products. Henkel will invest \$7.5m in the company, renamed Henkel-Soad, and will make it the sole manufacturer and distributor of Henkel brand names in Israel.

French shareholders man the barricades

Recent rebellions by small investors concern returns, not politics, writes Andrew Jack

he up-market Hotel Mer-idien in Paris probably did not realise what it had agreed to when it rented a room for the annual meeting of the once highly-respectable property bank Crédit Foncier de France last Friday. Angry employees of the bank

demonstrated with banners outside the entrance, and a substantial group of sinisterlooking bodyguards was hired to check the identities of about 1,300 frustrated shareholders who made their way into the hall in the basement The day before, Eurotunnel,

the Anglo-French operator of the Channel Tunnel railway link, held its own lively annual meeting just opposite in the Palais de Congrès, switched only a few days before from another venue to meet the capacity of the 1,500-plus investors who turned up. Small shareholders in both

groups not only scented blood last week, but tasted it, as they demonstrated an all but unprecedented show of strength in their battle to turn French annual general meetings into forums for corporate

The past few years have seen a growing number of French annual meetings disrupted by activists - such as the protests of the militant gay group Act Up at the insurer UAP last year, or employee-shareholders. concerned about the closure of some subsidiaries of Elf Aquitaine last month.

Recently there have been impressive displays of force, notably the votes of no confidence passed last year in the boards of Navigation Mixte and Suez, which in both cases led to a change of top management large shareholders.

By Christopher Bobinski in Warsaw

Rumeli, a Turkish investment

group specialising in the

cement industry, is the lead

bidder in a race to buy

vet sold to foreign investors.

The aggressive strategy

being pursued by the group, which has said it is ready to

invest \$200m in the country's

cement sector, is also pushing

up the price of other

producers.



Under pressure: Eurotunnel management is among those facing an unaccustomed level of militancy from shareholders

the meetings of two companies characterised by a dispersed shareholding base, with few large, influential investors to determine the outcome of the

In the past, company boards have been able to grit their teeth through the attacks of a vocal minority at their AGMs without any serious fear that these views would be translated into any form of meaningful protest.

Yet only 62.5 per cent of the votes cast at the Eurotunnel meeting for four resolutions including those approving the 1995 accounts and the nomination of new directors - were in favour. A similar alliance of individual investors - which joined forces with institutions and investment funds - could

33.5 per cent stake owned by the Bank Handlowy in the

Chelm cement works in

eastern Poland to the New East.

The fund is managed by

and Atlas Cement Investments.

a Greek owned investor

specialising in central Europe's

cement sector.
This left investors focusing

on Nowiny, Wierzbica and Nowa Huta, which account for

about 15 per cent of the

"We sent a clear message to the board that we are vigilant, and to the banks that Eurotunnel shareholders will not grant approval for an unsatisfactory plan," says Ms Sophie L'Hélias, head of Franklin Global Investor Services, a corporate governance consultant who acted as spokeswoman on behalf of many of the disgrun-

tled shareholders. Perhaps even more striking, only 52.65 per cent of the shareholders in Crédit Foncier de France approved the group's 1995 accounts on Friday - and that was after Templeton, the US fund which has become the largest investor, belatedly switched its opinion during the annual meeting to support for

In a move which may lead to after protests from several thus block approval of the legal action, the board decided tunnel shareholder group group's restructuring plan to postpone the extraordinary But last week's protests were under discussion with its credi-different. They were focused tor banks and which must be at the same time, which calls on demands for better returns ratified by an extraordinary for a big reduction in the capi-

last year under the country's

mass privatisation programme.

The programme gave each of the 15 funds a "lead" 33 per cent stake in about 35

companies while the funds also

hold a minority 1.9 per cent share in each of the 510 firms covered by the scheme.

The arrangement means

outside investors bidding for a

strategic stake can offer to purchase the "lead" stake or

each of the minority holdings,

totalling 27 per cent.

The Rumeli bid, which industry's capacity and are values Nowiny at \$100m, controlled by national follows the sale last week of a

wiping out the value of its its own members - who lack shares to cover losses of FFr10.8bn (\$2,32bn). But a similar vote - of 52.65 per cent, that is, would prevent this plan from going through. The two meetings showed

the potential power of rebellion by small investors, but also highlighted its limitations. First, it is unclear what the bargaining strength of these shareholders really is. If either Eurotunnel or Crédit Foncier

fails to have its restructuring plans approved, there is a strong risk that both will file for insolvency - a procedure which is likely to leave investors without a centime. Second, it is not certain that the momentum for such pro-

test votes can be sustained. For example, Adacte, a Eurowhich controlled 7.5m votes, is already being marginalised by others as because of its proposals to replace most of the comtal of the company, effectively pany's existing directors with

In the case of Nowa Huta, a

cement producer near Krakow

with a 1m tonnes-a-year

capacity, RMC, the UK building materials group,

signed a letter of intent last

week to purchase 33 per cent of the equity from the

Progres fund, which is managed by Raiffelsen of Austria and W.S.Atkins, a UK

consultancy.

RMC, which says it wants to

invest \$100m in Poland over

five years, has also offered to

minority stakes from the

nurchase both.

any relevant business qualifi-. It will be far from easy to

sustain the strength of feeling and co-ordination of so many disparate shareholders. Eurotumel gathered a criti-cal mass of votes, largely

through a proxy solicitation campaign in the French magazine investir. However, it will prove more difficult for the publication to

take a strong editorial line and marshall so many investors when the time comes to analyse the details of an eventual restructuring plan.
Nevertheless, the managements of French groups will

need in future to pay more heed to the potential threat of small investors, the administrative challer ing large-scale proxy solicitations, and the risks of legal challenges to the way in which they conduct their annual

However, higher offers for

minority stakes from rival

bidders, such as Rumeli, are

About 65 per cent of Poland's

15m-tonne cement producing

capacity is controlled by

foreign companies, which include CBR of Belgium and

in making further investments,

while Holderbank of

Switzerland also retains a

strong interest in establishing

CBR is said to be interested

inflating Nowa Huta's price.

up to 60 per cent.

Lafarge of France.

a footbold in Poland.

Turkish group leads in battle for Polish cement stake They can also offer to other funds to bring its holding

> the right wing in May 29 Israeli elections "For the first issue, everything had to be absolutely correct. It has to be not only sold, but it has to be at a premium and stay there," said Mr Hor-

Mr Hornett at Société Générale Strauss Turnbull Securities, said the move by Plasson reflected a welcome trend among Israeli companies to

TANJONG

NOTICE OF EXTRAORDINARY GENERAL MEETING

PUBLIC LIMITED COMPANY

Poland's Nowiny cement European Investment Fund.

remaining producers not Capital International of the US

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of TANJONG PUBLIC LIMITED COMPANY ("the Company") will be held at 10.30 a.m. on Thursday, 27 June 1996 at the Mahkota Ballroom 11 - Ballroom Floor, Hotel Istana, 73 Julan Raja Chulan, 50200 Kuala Lumpur, Malaysia for the purpose of considering and, if thought fit, passing the following Ordinary Resolution: Ordinary Resolution

Ordinary Resolution
"THAT approval be and is hereby given for the Company to subscribe through its subsidiaries, Gagasan Prisma Sdn. Blad. and Tanjong City Centre Properties Sdn. Blad., for a total of 87,303,034 ordinary shares of RM1.00 each representing 67% of the enlarged issued share capital of Impian Klasik Sdn. Blad. for a cash consideration of RM57,303,034 pursuant to the Sharcholders' Agreement between the Company, KLCC (Holdings) Sdn. Blad. and Impian Klasik Sdn. Blad. dated 30 June 1995 AND THAT all actions taken by the Directors of the Company to implement the same and give effect thereto be and are hereby ratified and approved and further THAT the Directors of the Company be and are hereby authorized with full powers to assent to any conditions, modification, variations and/ or amendments as may be required by the relevant authorities and to all such acts and things as they may consider necessary or expedient in the best interest of the Company."

BY ORDER OF THE BOARD

STUAGAMY RAMASAMY Joint Secretary 17th Floor Menara Bous Jalan Raja Chulan 50200 Kuala Lumpur

Date: 12 June 1996

A member of the Company catified to attend and vote is emitted to appoint one or more proxies of his/her own choice to attend and vote instead of him/her.

2. A proxy need not be a member of the Company. 3. The form of proxy must be deposited at the Company's Principal Office at 17th Floor, Menara Boustead, Jalan Raja Chulan, 50200 Knah Lampur, Malaysia, not less than 48 hours before the time appointed for the meeting or adjourned meeting. Lodging of a completed form of prinxy will not preclude a member from attending and voting in person at the meeting should the member subsequently wish to do so.

TANJONG PUBLIC LIMITED COMPANY (Incorporated in England No. 210874)

NOTICE OF PROPOSED FINAL DIVIDEND

AND CLOSURE OF BOOKS

NOTICE IS HEREBY GIVEN that a final dividend of 8.96 cm per abare (after having taken account of Malaysian locome Tax at 30%) in respect of the financial year ended 31 January 1996 has been recommended by the Directors for approval by the members at the Sixty-Ninth Amusi General Meeting of the Company, Subject to the following paragraph, the dividend, if approved, will be paid on 15 August 1996 to shareholders on record of the Company at the close of business on 16 linb 1994.

Any 1996.

Any employee of the Company who has exercised, or wishes to exercise, the option to subscribe for abares in the Company granted to such employee under the Company's Employees' Share Option Scheme should note that an employee exercising such an option is not entitled to any dividends which relate to a financial year that precedes the date of the employee's exercise of option.

The Register of Members of the Company will be closed from 17 July 1996 to 24 July 1996 (both dates inclusive) for the purpose of determining shareholders' entitlement to the dividend.

cerer mining marentouers entitlement to the dividend.

Registrable transfers received by the Company's Branch Registrates in Malaysia, Signet & Co. Sán Bhal, at 11th Floor, Manara Achas Universal, 34, Jaian Raja Cholan, 50200 Kimin Lauspur, Malaysia, grate the Company's Principal Registrars in the United Kingdom, Independent Registrars Group Limited, at Broseley House, Newlands Drive, Withman Essex CWB ZUL, up to the close of business at 5.00 p.m. on 16 July 1996 will be registered before entitlements to the dividend are determined. wild de registered beinde engineeneens to the devicement are determined. FURTHER NOTICE IS HERREBY GIVEN that the Malaysian Central Depository Sch. Bhd. shall not be accepting any requests for deposit and/or withdrawal of shares communicing 12.31 p.m. on 12 July 1996

A Depositor shall qualify for entitlement only in respect of:

(i) Shares deposited into the Depositor's Securities Account on or before 12.30 p.m. on 12 July 1996.

(ii) Shares not withdrawn from the Depositor's Securities Account as at 12.30 p.m., on 12 July 1996. (iii)Shares transferred to the Depositor's Securities Account on or before 12.30 p.m. on 16 July 1996. (iv) Shares bought on the Kuala Lumpur Stock Exchange on or before 9 July 1996.

By Order of the Board David Knok Sinagamy Ran Joint Scoreta 1 April 1996 17th Floor Menura Boustead Jalan Raja Chulao 50200 Knala Lumpur Malaysia

Mr Schneider's check in the post

he past few months can-not have been much fun for Mr Günter Schneider, but the tenscious 65-yearold who runs Deutsche Postbank, the German postal savings bank, will at least have been able to smile last week.

Since September, he has been fighting to keep Deutsche Post, the larger but much less lucrative federal postal service, off his back after it mounted a hostile bid for Postbank together with Deutsche Bank and Swiss Re, the reinsurance group.

Because both companies are still state-owned. Deutsche Post's advances were redolent of all sorts of political tensions, and every time the two companies had a go at each other, there was sniping within Chancellor Helmut Kohl's coalition government where the small Free Democratic party had set out to champion Postbank's

By the time political guns had ceased firing last week, it seemed, however, that Mr Schneider had managed to turn the tables on Mr Klaus Zumwinkel, his counterpart at Deutsche Post.

The two companies are still of an agreement reached between Mr Theo Waigel, finance minister, and the FDP, the liberals who speak out in favour of deregulation and pri- setback for Deutsche Post years - the two companies



Victor: Mr Gunter Schneider who has held off a hostile bid

vatisation, and have said very One thing is clear, however.

Deutsche Post will not now get a blocking minority stake of 25 per cent plus one share in Postbank, much less the 40 per cent it wanted when it hatched its original plan last September. Instead, Deutsche Post will

be offered 15 per cent by the government on January 1 1999 and a further 10 per cent either on the same day or at a later date - when Postbank is listed on the stock exchange, mulling over the implications an exercise which Postbank, in fact, hopes to complete in 1998. The deal cut last week

between the government and

because it means the latter will only get its hands on a Post-bank stake in 1999 at the earlies

It had hoped to be able to do so earlier and use the stake to put pressure on Postbank as the two companies finalise the talks on their so-called co-operation agreement to regulate how Postbank can transact its financial services through Deutsche Post's post offices and how much it has to pay in return.

Having established how big a stake Deutsche Post will be allowed - and having also been told by the government that the co-operation agreement the FDP represents a further should run for at least 10

time and decide how much Postbank pays Deutsche Post for the use of its post offices and guarantee that Postbank is the only institution offering -financial services in post offices. Postbank meanwhile plans

to sell 75 per cent minus one share - the shares not held by the government - as quickly as

The bank had already ed three partners - the BHW building society, the Volksfürsorge insurance company and the BHF bank -which would help turn Postbank into an all-round bank and not just a provider of postal savings accounts.

The three have signed letters

of intent with Postbank but Mr Rainer Funke, the state secretary who represented the FDP at the talks, says that "up to 10 companies" are interested in Postbank stakes. Each of the "three or four" companies who will finally be chosen are to take stakes of "up to 15 per

Who eventually does come on board at Postbank will depend largely on how much they offer Mr Waigel, whose rather desolate 1996 budget had been banking on revenues of at least DM3.1bn from the sale of Postbank stakes.

Michael Lindemann

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COMPANIES AND FINANCE: THE AMERICAS

Avis agrees to \$800m takeover bid from HFS

By Richard Tomkris in New York

One of the biggest employee buy-outs in the US looks set to be terminated following an amouncement that Avis, the world's second biggest car rental company, has agreed to an 1980m takeover by HFS, a US franchising group.

HFS said yesterday it had reached agreement in principle to buy the company for \$500m in cash and \$300m in HFS common stock. Ten closing the transaction, it said it would spin off the Avis Rest A Car subsidiary to HFS shareholders, keeping the Avis name and the licence fee income that went with it.

Avis is thought to be the world's second biggest employ-se-owned company after UAL, parent company of United Air-lines, the US carrier which

became 55 per cent owned by its employees in 1994

Avis employees agreed to buy the car rental company in 1987 from Wesray Capital Cor-poration, a US leveraged buy-out firm, for \$1.75m. They are part-way through an employee share ownership plan under which they are pay-ing off the debt incurred in the transaction in return for a gradually rising equity stake. Mr. Heury Silverman, chairman and chief executive of HFS, said the employees' pres-ent ownership stake was about

50 per cent, with the balance held by General Motors. On completion of the plan, their stake would rise to 71 per cent.
GM was a principal source of finance for the 1987 employee buy-out and has a long-term fleet supply agreement with

subject to reaching definitive agreements with the Avis employee stock ownership trust and GM, arranging satisfactory fleet financing, and receiving regulatory approvals. However, Avis's shares -

which are not publicly traded - are believed to have performed poorly since the buy-out, and employees may be pleased to take the opportunity to sell them if they regard the premium as adequate.

HFS is a big franchisor of hotels, with rights to the Days inn Howard Johnson, Ramada and Travelodge rames among others. It makes its money by licensing the rights to use well-established names in return for a fee income.

Mr Silverman said he saw

"tremendous opportunities" to expand Avis by attracting new franchisees, outside the US as

General Re strengthens position with plan to buy National

HPS said the takeover was

By Reigh Atkins,

General Re, the Connecticutbased reinsurance group, yes-terday announced the \$940m planned acquisition of US rival National Re, marking a further consolidation in the interna-tional business of protecting instrance companies against

big: losses. `National Re shareholders are offered \$53 in cash or General Re stock under an agreed deal which would reinferes the larger reinserers position as the third biggest in the world. behind European rivals Munich Re and Swiss Re. Mr Ronald Ferguson, Gen-

eral Re. dustrman, said the deal, which is subject to regulatory and shareholder approval, "complements and solidifies" the group's position as the leading US reinsoner. The move is a further exem-

companies able to withstand the cost of large natural catastrophes. It also reflects a growing demand from reinsurance buyers for greater financial security.

General Re said the cash part of the deal would be financed internally. The acquisition was expected to be com-pleted in the fourth quarter and would not dilute 1997 oper-

and would not think her operating earnings.
National Re is mostly US orientated, seeking on small and medium regional and specialist insurers. In William Warren, National Re chairman, said the General Re link would "provide us with the opportunity to expand our scope and better utilise both companies exper-

: General Re's latest move follows its purchase in 1994 of a controlling stake in German reinsurer Cologne Re - sabsequently increased to more than ple of a trend towards larger, 70 per cent. US based rival highly-capitalised reinsurance Employers he has also expan-

ded into Europe, acquiring an interest in Frankona, another German reinsurer.

Yesterday's deal coincided with the announcement by Ace, the Bermuda-based insurer, that it had acquired Tempest Re, the property catastrophe reinsurer. Ace specialises in providing

insurance against excessive losses with products which similar to some reinsurance contracts. As such, the Ace/ Tempest deal is seen by observers as another example of consolidation in the sector. General Re had a 20.5 per cent stake in Tempest for

which it received \$215m. Speculation about further reinstrance deals was increased by last week's decision by Prudential the UKbased life assurer, to list its life and health reinsurance subsidiary Mercantile & General. That move was seen as paving the way for its acquisition by a

NEWS DIGEST

Southern sells stake in SWEB

The Southern Company of the US yesterday said it had raised \$189m from the sale of a 25 per cent interest in South Western Electricity, the UK regional electricity company, to a unit of PP&L Resources, a Pennsylvania-based utility.

The Southern Company paid £1.1bn (\$1.7bn) for SWEB a year ago. Its sale to Power Markets Development Company, a subsidiary of Pennsylvania Power and Light, indicates that the stock of US utilities prepared to bid for an English electricity company in their own right may be more limited then UK

Mr Tom Boren, president of Southern Electric International, said the sale price enhanced Southern Electric's return on its stment in SWEB. SWEB is based in Bristol and provides

electricity to 1.3m customers in south west England.

Mr Boren said the decision to sell a minority stake in SWEB reflected Southern's policy of bringing in minority shareholders. Southern Electric International will retain management and operational control of SWEB.

It is understood that SWEB's net assets, after debt and the divestiture of National Grid Group and its pump storage business, were a little less than £400m. On this basis, the sale of 25 per cent for £121.5m would appear to represent a good return for the Southern Company. A spokesman confirmed that the company had "received a modest premium" on the value of its investment. Southern Company's plans for further expansion in the UK were stymied by the UK government in May when it warned the company not to pursue its hopes of acquiring National Power, Britain's biggest generator.

Toys R Us looks to Italy

Toys "R" US, the US toy retailer, yesterday amnounced a deal That will allow it to start opening superstores in Italy this year, the last hig European market in which it does not already operate. It has reached a franchise agreement with Toy Service, a Turin-based family company with 12 stores modelled partly on the Toys "R" Us concept.

Mr Louis Lipschitz, chief financial officer of Toys "R" Us, said it had entered the Italian market through a franchisee

because it was "a little bit more difficult to do it on your own". He said Toys "R" Us superstores would be a combination of new stores and conversions of some of the larger Toy Service

stores, with five openings expected this year.

Italy's strict planning and retail licence laws make it difficult for foreign retailers to enter the market. In April, McDonald's, the US fast food chain, signed a letter of intent to buy 80 Burghy restaurants from Cremonini, a private food and catering group, to increase its weight in the country. The retail market for toys in Italy is estimated at L3,000bn (\$1.96bm) a year.

Andrew Hill Milan, Richard Tomkins, New York

Warner-Lambert sale

Warner-Lambert, the US pharmaceuticals and consumer products company, has completed a substantial part of its \$1.05bn buy-out of Warner Wellcome by closing the acquisition of the US and Ruropean interests in the joint venture from Britain's Giaxo Wellcome. The purchase agreements for Canada, Mexico, Australia and New Zealand were not expected to be signed until this year's third quarter.

Richard Tomkins

US exchanges seek to stem fall in volumes

Tradiciss fear for fleer future as liquidity disappears, reports Laurie Morse

Tradiciss fear for fleer future as liquidity disappears, reports Laurie Morse

chesply, with other big institutions in the interbank market.

Meanwhile, the advent of the grant changes that allow large orders than 20 per cent in 1995, and changes that allow large orders the exchanges that spossor the to be filled more chesply and

the exchanges that sponsor the contracts are taking unusual.

and hisome cases desperate, steps to stem the decline.

Tradens say privately that currency products have lost so much liquidity that their future is in doubt. The contracts have become victims of consolidation in the US banking industry and of fundamental changes in the foreign exchange markets.

At the Chicago Mercantile Exchange, the dominant market for these contracts, a num-ber of high-profile firms, including Merrill Lynch and Bank of America, have closed down or cut their currency operations. The floor popula-tion has dropped to such an extent that one CME commit-tee recently discussed relegat-ing currency trading to a back room, so precious floor space could be used to expand the more vital Eurodollar pit.

In the Philadelphia options market, the contraction is even more evident, with the trading floor earily quiet for long periods. The problems are so great that analysts say the usual remedy for a lag in business—more market volatility—may not be sufficient to keep the

to be filled more cheanly and efficiently, the CME will take a new and radical tack this year.

The exchange has hired its own chief currency dealer, and is planning to open a whollyowned foreign exchange trading subsidiary, employing traders to turn up the volume in its products. The subsidiary's proprietary trading deak will have the aim of making such narrow markets in CME currency contracts on the exchange's overnight trading system - Globez - that other dealers will be drawn in.

The plan is controversial exchanges generally leave market-making to their members but executives say volume losses have reached a point where bold measures are required.
Exchange traded currency

contracts have traditionally appealed to customers too small to deal in the interbenk markets – retail investors and managed funds in particular. During the 1980's, banks also came to the pits to arbitrage the differences between futures and forward prices, Now, for a combination of reasons, this customer base is shrinking.



funds and 'managed futures' gives retail customers opportunities to to take a view on corrency movements that did not exist a few years ago, and make it unnecessary for indi-viduals to trade directly on the

Ordinarily, that volume would still flow to the exchanges through fund trading, but increasingly the hedge funds that have been the exchange's best customers have grown so large that they to by-pass the exchanges and The proliferation of mutual trade directly, and more

Dealing 2000 and EBS has cut bank's foreign exchange trading margins to the bone, and consolidation in the banking industry has left the market with fewer currency traders.

"There are fewer banks now, and fewer proprietary trading deaks," says Mr David Good,

marketing manager for foreign currency and interest rate products at the CME. "At the same time, the foreign exchange industry is changing, and proprietary trading is less profitable."

For several years, the exchanges have responded by revising their products and systems so they look more like the interbank market. More recently, they have also been diversifying into more exotic currencies, and courting cus-tomers that need the credit equality that a futures exchange clearing house offers. Some of these initiatives have been successful, but none of them have generated enough new volume to offset losses in the exchange's main corrency businesses.

At the Philadelphia Stock Exchange, for example, volume in core yen, Deutsche mark and Swiss franc options con-tracts is down 53 per cent this

year. While turnover in new options contracts that allow traders to customise expiration dates and other features with interbank-like flexibility has more than doubled, through May the exchange still had a net 30 per cent volume loss in its currency options.

In Chicago, the only bright spot on the currency horizon is the Mexican peso. The CME's year-old peso contract is grow-ing, traders say, because it is. the only game in town - cur-rency restrictions in Mexico limit interbank trading in Mr Hunt Taylor, managing director of Finex Europe, believes exchange-traded curing something close to the interbank environment while offering the benefits of an organised exchange - price transparency and a clearing house that equalises credit risks for even the smallest

The tiny Finex, the finencial futures and options division of the New York Cotton Exchange, managed to expand its currency volume this year by doing just that. "The Finex has a different concept," Mr Taylor said. "We

see ourselves more like a cash trading desk, and our trading architecture is a hybrid between the interbank market and a futures exchange."

This announcement appears as a matter of record only

NCL Holding ASA Holding company of



Issue of Convertible Bond December 1995 US\$ 25,000,000

Conversion price NOK 6 per share FIBA Nordic Securities (UK) Limited

> Issue of Ordinary Shares **April 1996** US\$ 70,000,000 Price NOK 15 per share

FIBA Nordic Securities (UK) Limited

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Jenkins resigns as head of Canadian Airlines

By Robert Gibbens

Mr Kevin Jenkins, 39, has resigned as president and chief executive of troubled Canadian Airlines International, Canada's second largest carrier, and is being succeeded by Kevin Benson, chief financial officer.

Mr Jenkins has led Canadian Airlines for five years through its worst ever financial crisis. His resignation came just a day after he signed a contract with the International Association of Machinists, its most ers had set a precedent by ordering their members to

accept the company offer. by five very tough years and he gave us time to find a replacement," said Mr Don Carty, a senior executive with Canadian when it was owned by Canadian Pacific and now chief executive of American Airlines A cash injection by

American two years ago helped

Canadian survive the recession. Although some unions and

shareholders, had publicly called for his resignation, Mr Jenkins had overseen a C\$700m (US\$512m) restructuring to hold down operating costs, helped to negotiate the 33 per cent ownership link with American, completed sale and lease-backs of aircraft and expanded Asian routes. However a new round of competition is shaping up with the formation of several charter

airlines in western Canada. The second quarter has been stronger, but Canadian lost C\$111m in the first-quarter after special charges, on top of a C\$195m loss in 1995. Mr Benson joined Canadian last-October as chief financial

officer after a stint with Trizec, the North American property group saved from collapse by Mr Peter Munk, chairman of Barios Gold.



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FT Surveys

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By John Ridding In Hong Kong

Eastern Communications, the Chinese manufacturer and distributor of mobile telecoms equipment, yesterday announced plans to raise more than US\$70m through a listing on the Shanghai stock

The B-share issue, which is reserved for foreign investors, the Shanghai market. It comes

kets, in Shanghai and Shenzhen, as market regulators have clamped down on local buying of B-shares.

The Shanghai B-share market, although less volatile than Shenzhen's, fell by almost 4 per cent yesterday after the China Securities Regulatory Commission reaffirmed the B-share ban on domestic investors. Market analysts in Hong Kong said the official moves would dampen activity but towards Chinese issues "Investors are still wary, but

there are signs of an easing in credit on the mainland and renewed enthusiasm for certain sectors, including tele-

Mr Shi Jixing, Eastern's chairman, said approval had been received for the issue and the company planned to list next month. In support of the issue, he cited the group's strong links with the ministry

nership with Motorola of the US, and rising demand for mobile communications in

Īn announced the formation of two joint ventures with Motorola, with a total investment of just under \$60m. The ventures also include the China National Posts and Telecommunications Industry Corpora-tion (PTIC), the parent holding

the operating arms of the MPT. Rastern executives said that the group was China's largest supplier of cellular mobile tele-

phones and cellular mobile systems equipment among the 27 groups under the supervi-sion of the PTIC. Last year, it made post-tax profits of Yn255m (\$30.6m) on sales of

According to estimates accompanying the offer docu-ment, the Chinese mobile tele-

ad of Foster's, endorses. "I think the volume or share of

world wine that Australia com-

mands [in five years' time] will

depend almost entirely on put-

ting the money into infrastructure," he said recently.

A further, related consider-

ation is the "security" of grape

supply. In recent years, Austra-

lia has suffered from a short-

age on this score, constraining

growth, prompting a wave of

new plantings, and making

that dependance on third-party

This situation is slowly recti-

fying itself - to the extent that

some industry players even

warn of a potential oversupply

in certain grape categories by the end of the decade. But, in

the shortzterm, the immediate

concern is to ensure a guaran-

Southcorp, whose wine divi-

sion had sales of around

A\$400m last year, making it

the industry's largest player,

argues that smaller winemak-

ers do not have a monopoly on

entrepreneurial flair, pointing

out that the brands run by the

big four have won their fair

growers does not increase.

nakers anxious to ensure

continued strong growth. From a level of about 5m subscribers in the first half of this year, the market is expected to reach

about 18m by the year 2000. The 100m share issue is to be priced in a range of Yn6.44 to Yn7.20 per share. Based on this, the fully diluted prospective price-earnings ratio is 7.19 -7.98. The company is allowed option of up to 15 per cent of the proposed issue.

Japanese to acquire US

Sanwa Shutter president, said the purchase, to be completed by July 18, fulfils the compa-ny's strategy of adding a US presence to its Asian activiies. Sanwa has sales and production outlets in Singapore, Taiwan, Malaysia and Thaiand but not yet the US.

The acquisition of ODC should enable the company further to broaden its business scope, covering the major world markets of Asia and the US." said Sanwa. It expects gains from shared technology and from the pooling of prod-uct distribution across the Pacific region.

Another advantage of the urchase is that it will enable Sanwa, which has recently diversified into housing renovation, to increase its overseas procurement of construction materials. ODC also makes steel building material.

As a result of the takeover, Sanwa has upgraded its sales and profits forecasts for the current year to next March. It now expects to make a Y16.1bn (US\$146m) group pretax profit on sales of Y272bn, up from the earlier forecast of Y14.2bn profit on turnover of Y202bn. The group, which has 4,100 employees, has recently carried out cost cuts.

ODC made a \$9.6m profit on sales of \$551m in the year to last December, has consoli-dated assets of \$475.4m and just over 1,000 employees. Founded in 1921, ODC's best known product is Genie, the brand leader of electronic garage doors in the US, which it acquired two years ago.

The deal consummates a relationship, which began in 1974, when Sanwa and ODC agreed to produce lightweight shutters and garage doors.

NEWS DIGEST

State sells further tranche of SingTel

The Singapore government has sold a third tranche of shares in Singapore Telecommunications, bringing its sales of the telephone monopoly's shares to around 100m in the last few days. Temasek Holdings, the state investment firm, placed around 10m shares over the weekend with institutional investors at \$\$2.68 per share, the same price it obtained for placements of some 90m shares late last week. SingTel's share price fell 10 cents to \$\$3.66, below the placement price. investors grew wary both because of the diluting effect the placements would have on share holdings and because of a belief that the government may yet place more shares.

Singapore Telecommunications, the biggest company in Asia outside Japan in terms of market capitalisation, has said that it would make a second public offering later this year to Singaporeans. Analysis expect that this tranche may be offered before the national elections, expected after

James Kunge, Kuala Lumpu

Mayne Nickless, the Melbourne-based transportation, security and healthcare group, said yesterday that it had received four formal "expressions of interest" from potential buyers of its 24.9 per cent stake in Optus Communications, the Australian

The four expressions of interests were said to come from both within Australia and overseas, with Telecom New Zealand having already been mooted as one possible interested party. However, a foreign buyer could have problems with foreign investment guidelines which have always ensured a majority of Optus' shares were Australian-owned. Optus was formed as Australia's second telecommunications carrier - in competition with the government-owned Telstra group - in

Hostile offer for Clyde revised

bid, pending further advice.

Chilling prospect for smaller wine growers

Halting the trend of Australian vineyard takeovers is a vain hope, writes Nikki Tait

n a matter of days, South-corp Holdings, the Adelaide-based conglomerate, is likely to take over Coldstream Australasia, the smallest of the country's listed wineries but highly-regarded. Last month, Foster's Brew-

ing, the Australian brewing group, snapped up Rothbury Wines, another premium wine-maker based in New South Wales' Hunter Valley. Neither are large deals: Roth-

bury cost Foster's about A\$40m (\$31.48m) and Coldstream will go for a little over A\$10m. But they still sent a chill through vineyards of some of Australia's independent winemak-ers. Mr Les Evans, founder of Rothbury Wines, expressed the feeling when he cautioned that, if too many medium-sized winemakers were swallowed up, the sector's "integrity" could be in jeopardy.
Halting the trend, though,

may be a vain hope. Most analysts agree that, while the pace of deal-making is hard to predict, consolidation in Australia's relatively youthful wine industry is here to stay. "It does seem to be a situation which is ripe for rationalisation," says Ms Kiera Grant, analyst with James Capel in Melbourne. "Quite a lot of the hype has come off recently .. but the fundamental reasons are still there."

For a start, there are known buyers with fairly deep pockets. The industry has four large producers with hundreds of smaller wineries, some of which are listed but most of which remain private compa-

Broken Hill Proprietary, the

Australian resources group,

said that it was aiming to

"change the structure" of its

large steel division, in an effort

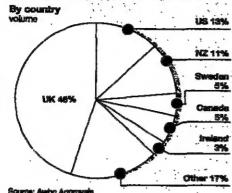
to escape the traditional cycli-

We have got to look at how

we can change the cost base,"

cal nature of the unit.

Australian export wine sales



BRL Hardy, and Orlando Wyndham, which is controlled has intervened in the bid battle by France's Pernod-Ricard, and between BRL Hardy and Roth-Mildara Blass/Foster's bury. Its final offer of 70 cents account for more than 70 per a share was almost twice BRL cent of A\$1.4bn of annual sales Hardy's opening shot of 43 cents a share. Southcorp, too, is paying a meaty 23 times his-

Most of these companies have been expanding by a mixture of acquisition and organic growth for some time. BRL Hardy, for example, resulted from a merger of Berri Ren-mano and Thomas Hardy; Mildara from Mildara Wines and But the entry into the indus-

try six months ago of Foster's, which has funds to spend after its sale of the Courage brewing business in the UK, changed the dynamics significantly. The brewing group bought the much larger Mildara Blass group for almost A\$490m at the beginning of 1996, a price which astounded many analysts and represented a multiple of 17 times prospective

Mr Ron McNellly, head of the

steel division, told analysts

and investors at the company's

annual presentation in Mel-

Last week, BHP announced a

43.9 per cent fall in after-tax

profits (before abnormal items)

from its steel division to A\$375m, and this was one of

the main factors in an overall

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earnings. Now, via Mildara, it

toric earnings for Coldstream. Analysts acknowledge that both target companies were well-regarded wineries. Moreover, the Mildara price could be partly justified by the fact the Foster's was also acquiring a management team to head what may ultimately become a sizeable division.

But the recent spate of deals still drove home the message that the bigger groups need premium labels to market and are willing to pay. "It's all about having the right labels in the right markets," says Mr Alan Cobb, at stockbrokers D & D Tol-

its. The company also took a

A\$222m abnormal charge to

cover the write-off of steel-

BHP has already announced

a 12-month review of the steel

division. Mr McNeilly said:

"This is a serious review, not a

knee-jerk reaction. If busi-

nesses are not adding value

May 1996

making assets in Newcastle.

nese and German markets. The domestic market, by contrast, was forecast to see only modest consumption growth, but a shift to higher-

There is also the question of

investment. The industry has

had grand ambitions since it

started to get its bottles on overseas shelves a decade ago.

Last month, the Australian

a strategy plan which talked of

pushing sales to A\$4.5bn by

Such an objective, it

suggested, could be achieved

partly through a fivefold increase in the volume of

exports to the US; partly from a doubling of UK sales; and

partly by making some fairly

dramatic inroads into the Japa-

the year 2025.

But development on this scale would require 40,000 hectares of new vineyards to be established by 2022 - at a cost of perhaps A\$1.2bn. There share of wine awards.

will be looking at every steel

business and every facility.

BHP also re-emphasised the

plan to pere back its portfolio

trating on selected strategic

areas. It warned again that it

would exit the Vietnamese Dai

Nothing will be immune."

BHP looks to 'change structure' of steel division and can't be made to add Hung field if new fiscal terms value, we'll get rid of them. We could not be agreed with the

> "We're not going to put up with a loss-making venture and we've a clear course of action if suitable arrangements can't be determined, and determined shortly," said Mr John O'Connor, head of the petroleum division.

The Financial Times plans to publish a Survey on

IMF/World Bank: World Economy & Finance

on Friday, September 27.

 To coincide with the IMF/World Bank meetings in Washington in 1996 ● Special distribution to 6000 delegates at the meeting ● New emerging markets section.

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Residential Property Securities No.3 PLC

Class B Notes Mortgage Backed Floating Rate Notes due 2025

n accordance with the provisions of the Notes, notice is hereby given that for the three month period 28th June 1996 to 27th September 1996, thu Class A2 Notes and Class B Notes will carry an interest rate of 6.095% and 7.125% per annum respectively. The interest payable per 1100,000 Note will be 41,467.75 for the Class A2 Notes and £1,771.52 for

NATWEST MARKETS

RPS - Building Society -\$250,000,000 2175,000,000 Floating rate notes 1997 Floating rate notes due 1997 Notice is hereby given that the notes will bear interest For the period 28 June 1996 to 30 September 1996 the notes at 6.0625% per annum from 28 June 1996 to 30 September will bear interest at 6.0/458% per annum. Interest payable on the 1996. Interest payable on 30 September 1996 will amount h \$155.70 per \$10,000 note and relegant interest payment date 30 September 1996 will amount to \$154.47 per \$10,000 note and \$1,544.73 per \$100,000 note \$1,557.04 per \$100,000 note. Agent: Morgan Guaranty Trust Company information on rates and furth details picase telephone Agent: Morgan Guaranty Trust Company Toby Finden-Crofts on **JPMorgan** +44 171 873 3456 **JPMorgan**

farclo afre doormaker mid-August.

The placements over the past few days have been intended to ease a severe liquidity problem, analysts said. Most retail investors have held on to their shares since the company's would also need to be enhanced storage capacity, more processing facilities. for \$470m 1993 listing because of the promise of successive future By sales Wine typs (volume, milion litres) bonuses. Temasek held 88.17 per cent of SingTel's 15.25bn By William Dawkins in Tokyo improved transportation. In shares until the piscements but is now believed to hold about 87.5 per cent. The company is still trading at above 30 times all, the federation calculated the necessary investment at about A\$5bn over the next Sanwa Shutter, Japan's prospective 1997 earnings. NZ 11% leading producer of sliding The government plans to end SingTel's monopoly of basic doors and shutters, is to pay \$470m for Texas-based Overthree decades - close to telephone services in Singapore in 2000, seven years ahead of A\$200m a year. schedule. SingTel is to receive compensation of S\$1.5bn for the Projections so far are easily head Door Corporation, the early loss of the monopoly. The company has said that before largest supplier of door prod-ucts in the US. stioned. But the industry's appetite for funds - more easily supplied by big players - is 2000 it will be looking for corporate alliances, especially in the promising Asia-Pacific region, to position itself in an Mr Toshitaka Takayama, increasingly competitive global telecoms marketplac a point which Mr Ted Kunkel,

Support for Century Zinc mine

Century Zinc, part of the RTZ-CRA mining group, said yesterday that it had received "written as well as widespread informal advice" that its proposed A\$1.1bn mine project in porthern Queensland had "broad support" from aboriginal communities in the region. If the development goes ahead, it will be the world's largest zinc mine. Late last week, the project looked doomed when a meeting of local abortginals, who have a title claim over the site, broke up without deciding whether to support the project.

Nikki Triit. Sychey whether to support the project.

Four express interest in Optus

telecommunications group, by the time the deadline for lodging applications expired on Sunday night.

It said that it was now contacting the other shareholders in Optus, which consist of a mixture of Australian institutional nvestors, Britain's Cable and Wireless, and BellSouth of the US. It hoped to make a statement on the situation later this week or early next. Mayne has already said that it will either sell the holding – estimated to be worth about A\$1bn – to a trade buyer or, if there is no suitable candidate, in conjunction with the Optus planned stockmarket flotation later this year. The stake will only be sold to a trade buyer acceptable to the other investors in Optus.

the early 1990s. Mayne is the largest single shareholder.

Evans Deakin, the Australian engineering group, has revised its hostile offer for Clyde Industries, lifting the cash element. The new offer is one EDI share and A\$1.20 in cash for every two Clyde shares - compared with a 90 cents cash component previously. The offer values Clyde at about A\$200m. However, Clyde still recommended shareholders to take no action on the

S&N achieves 16% underlying rise

By Roderick Oram,

Scottish & Newcastle, resping the benefit of its heavy investment in pubs and brewing, reported yesterday a 16 per cent rise in underlying fullyear pre-tax profits to 2308.2m

The performance was marred only by the slow recovery of its Center Parcs holiday villages. The business was benefitting from new management and an an upturn in confidence among German and Benehix consumers. it said.

Center Parcs is a longer term business to develop," Mr

Carclo Engineering, the

specialist steel and industrial

wire manufacturer, yesterday

accompanied a 9 per cent

increase in full-year profits

with a warning that its order

The shares tumbled 29p to

The company, which saw pre-tax profits rise from £16.7m

to £18.2m (\$27.8m) in the year

to March 31, admitted that cus-

tomer destocking and mixed demand had dampened sales so

"Demand for some products

fell significantly in the second half," said Mr Ian Wil-

liamson, chief executive.

"There have been cost reduc-

compensate for the drop in vol-

book had weakened.

far this year.

utive said. "We'll decide later this year wether to develop more sites depending on mar-ket conditions." Selling the business, has some analysts have suggested, "is not our intention," he added.

Center Parcs profits slipped 2 per cent to £82m on turnover up 7 per cent to £365m. Profits from Pontin's holiday camps, S&N's other leisure business, fell 12 per cent to £3.6m on sales down 7 per cent at £51m. Operating profits from brewing rose 48 per cent to £121.4m on sales doubled to £1.8bn. Of the total, £37m of profit and

9995m of sales were a 37-week

suaded analysis to downgrade

first half profit forecasts, with

some predicting Carclo would not match the £8.2m pre-tax

reported at the same stage last

Nevertheless, Mr Williamson

said demand had stabilised -

albeit at a lower level - and

binted at more progress in the

Operating profits last year

improved to £18m (£16.7m) on

sales of £158.9m (£174m)

reflecting growth in the Lee steel business and card cloth-

ing division, which makes dis-

posable combing products for

textile machinery.

Lee reported profits up from

£4.06m to £6.02m amid strong

first half demand for cold-

rolled stainless and carbon

steel strip.
Although the business has

Carclo ahead 9% but

shares hit by warning

second half.

extracted some £9m of cost savings from Courage and expected a further £45m-£48m this year. "Margins have stabilised so the cost benefits have washed down to the bottom line," Mr Stewart said. The group took a £150.8m

UK brewer it acquired last

year. S&N has aiready

charge for integrating Courage with its existing brewing business, leaving me-tax, post-exceptional profits at £156.9m (£264m) for the 52 weeks ended April 28.

The results were in line with city forecasts. For the current year, analysts are estimating

rise from £2.31m to £3.15m.

including a maiden contribu-

Their contributions, how-

ever, were offset by weaker

performances in the general

engineering husinesses, where

a fall in profits to £4.57m

(35.15m) was caused partly by start costs at Gill's Cables, the

automotive control cables best-

ness, which had to invest in

equipment for new vehicle

Profits in the wire division

free of exceptionals, a rise of large cost savings and some 20 per cent, as the full benefits of Courage accrue. "There are some good pluses

ter Parcs should mudge ahead," one analyst said. S&N's success with Courage will be closely studied by Bass which is trying to construct a deal to buy Carisberg-Tetley, the brewing joint venture between the Danish brewer

in brewing and pube and Cen-

Bass appears, however, to be struggling to meet demands from competition regulators concerned by its large market

and Allied Domeco.

contribution from Courage, the pre-tax profits of around 2570m Bass would hope to derive improved beer portfolio from an acquisition as S&N has

> S&N's results were also bolstered by its pub estate. "Retail had a really cracking year,' said Mr Stewart. Operating profits from pubs rose 10 per cent to £157.4m on sales ahead 3 per cent to £744.2m. Profits from managed pubs were up 16 per cent to £132.7m to give the est performance of a major Profits from tenanted pube fell 13 per cent to £24.7m reflecting its tenanted estate shrinking



Ian Williamsom (left) with David Adam, finance director nand for some products fell significantly in the second half

were flat at £4.89m (£5m), although Mr Williamson said that was creditable given difficult trading conditions.

costs and \$1.15m of losses on the disposal last year of three non-core business

A final dividend of 7.31p is proposed, making 10.75p (10p) for the year.

Earnings per share rose from 18.8p to 20.7p, or from 18.8p to 20.6p before rationalisation

Glaxo Wellcome strengthens Aids position

in 1997-98.

By Cave Conkson.

RESULTS

Glaxo Wellcome, the UK pharmaceutical group, has strengthened its position in the Aids market with a series of deals focusing on an experi-mental anti-HIV drug which it is developing with Vertex, a US biotechnology company.

Vertex and Glaxo will pay G.D. Searle, the pharmaceuti-cal subsidiary of Monsanto of

exclusive worldwide rights to a Searle patent that could have interfered with their rights to make and sell the drug, 141W94.

Searle will also receive a royalty on sales of 141W94. Glaxo will contribute \$10m of the \$25m payment to Searle. It will also make a \$5m equity investment in Vertex, giving it a 0.86 per cent stake. The announcement comes

Aids conference in Vancouver, at which three-way drug combinations are likely to be bailed as the best treatment for

If 141W94 emerges succes fully from clinical trials, it will enable Glazo to offer tripledrug therapy on its own. It already has two drugs - Retrovir (AZT) and Epivir (3TC) licensed for use as a two-way combination against HIV.

advanced candidate in the class of Aids drugs known as protease inhibitors, which are expected to become an essential component of combination. therapy. However, proteas inhibitors from three competing companies, Roche, Merck and Abbott, have already reached the market. Glazo Wellcome also said yesterday that it had com-pleted the sale of its US and

Warner Wellcothe joint venture to Warner-Lambert for \$900m. Giaxo announced on 19 December 1995 that it was selling its share of Watner Wellcome, a non-prescription drugs business, for \$1.05bm. It will receive the remaining \$150m from Warner-Lambert "in the next few months"; after the sale has been completed in Canada, Mexico, Australia and

as more than 5m shares changed hands. Blick's \$2.7m link-up

By Christophur Price

Rlick, the timing, access and security group, is setting up a joint venture with Amano Corporation of Japan to exploit technology serving time and access control systems, such as entry swipe cards.

The group is investing \$2.7m (£1.7m) for a 45 per cent stake in Amano Blick International, which will eventually be

floated on Nasdau. Sales are forecast to be at least \$50m within the next five years. Mr Ian Scott-Gall, managing director of Blick, said the group had developed a system with a clear lead over its com-

ABI will provide integrated acrices to the time and access control operation. This involwas the supply of both hard-ware and software support. LEX COMMENT

DIY Retailing

The disaster at Wickes must have other Do-It-Yourself retailers rubbing their the price relates to the bands. At one stroke, their FT-SEA AS-State must most aggressive rival has 340 been muzzled and they have the chance of taking out a competitor at what could .. 120: potentially be a knock-down price. Moreover, this has

market is showing signs of life again. The most logical predator is Kingfisher, which has made no secret of wanting to consolidate B&Q's leadership in DIY. Buying Wickes' 4.5 per cent market share would

happened just as the DIY

week in a package likely to raise about 1000.

BTR has raised 2481m this year from disposals; that total could exceed 2700m by the time it announces its interim

disposal

BTR. the industrial conglomerate, yesterday amounced the sale of its die-

sel engine subsidiary and

hinted at the imminent dis-

posal of other non-core bush-

industrial engineering.
The company, which has faced growing calls from City

analysts to put meat on its

divestment strategy, said it

was selling its Lister-Petter

ngine manufacturer to Schro-

der Ventures for £80m

(\$122.4m). Other disposals

could be announced later this

ses in its bid to focus on

raises

£80m

figures in September.
The disposal candidates are thought to include the group's underperforming Tolwar polymers business and the US arm of its Tilcon aggregates opera-tion. The North American arm of Tilcon, however, is not expected to fisch as much as its DK stablemate — sold to Minorco last year for 2330m. Non-engineering activities such as BTR's Dunlopillo beds and its Australasian furnishing and carpets business may also be sold. Some analysts suggested that the Brush inco-motive and Hawker Siddeley electric power arm were also on the market. While the company refused to comment on future disposals, Mr Ian Strachan, chief executive, said yesterday's sale enabled it "to pursue our strategy for profitable growth by investment in

our core industrial manufac-turing operations. Schroder Ventures, which has been in talks with BTR for almost a year, said it would consider a floration of Lister-Petier, the world's seventh

largest independent diesel engine manufacturer. "We think it's a world enowned name that has been left to stagnate," said Mr Phil Tempest, a director of Schro-der Ventures who will become chairman of Lister-Petter.

which employs 1,000. BTR shares fell 5p to 248%p

give B&Q just under 20 per cent - twice as much as its neares rival. Boots may also be interested, since it would bring critical mass to Do-it-All, where it is soon to take full

But its management's terrible experience with DIY mergers should make it rather more cautious. The same may apply to J. Samsbury, which is only just completing the integration of Texas and Homebase. However, Wickes may be of interest to one of the big builders merchants or to overseas retailers like Home Depot of the US or Castorama of France, which are keen to get a strategic footbold in the UK market.

The mag is valuing Wickes. Clearly its profits have been overstated, but with no apparent cash crisis, a financial collanse looks unlikely. A very conservative enterprise valuation of half this year's expected sales gives a figure of £300m almost exactly what Wickes is worth at its current suspended share price. While the emergence of a predator is unlikely until the imancials become clearer, a bidder which can extract synergies might be prepared to pay more.

Coca-Cola dampens Cadbury's efforts

By Rocierick Orem, Consumer Industries Editor

(£1:1bn).

Intense competition from Coca-Cola is blumting Cadbury Schwenpes' efforts in the US to revitalise the 7-Up brand, a key component of its strategy for Dr Pepper/Seven-Up Compa-nies, which the UK group acquired last year for \$1.7bn

"As soon as Coke realised what we were up to, it started heavily discounting Sprite" the main competitor to 7-Up in lemon-lime category] said Mr John Brock, head of Cad-bury, Schweppes' beverage

"There are signs of the beginning of a turnround for 7-Up but Coke's doing a terrific job on Sprite. It's the fastest growing brand," said Mr John Sicher, editor and publisher of Beverage Digest, the authoritative US soft-drink nev Last year, Sprite's total US volumes rose 16 per cent while 7-Up's fell 2 per cent, according to Beverage Digest's figures.

first quarter, pushing up vol-umes of take-home sales by 1.2 per cent. But Sprite raced away with a 27.6 per cent gain. So far this year, 7-Up volumes are "shead about 2 per cent year-on-year and we wish-ed it was up a bit more than that," Mr Brock said. "But it is

7-Up began to recover in the

still the first volume gain in five years for the hrand." New packaging and \$25m of new advertising for 7-Up had

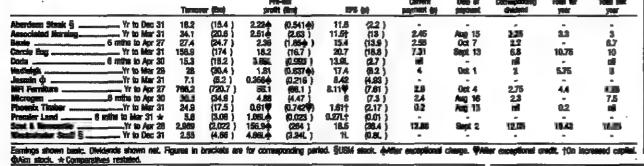
been received enthusiastically by franchisees in the Pepsi bottling system, which handle about 40 per cent of 7-Up US volumes, and by independent bottlers who handle the rest. "We still hope to increase volume 45 per cent this year

but that means doing 6 or 7 per cent in the second half," Mr Brock said. Coca-Cola has also declared war on Cadbury Schweppes' A&W root been brand, the sector leader with a 27.5 per cent share year to June, against Coca-Cola's Barq's brand which was second with 142 per cent.

Mr Jack Stahl, president of Coca-Cola North America, recently said he planned to make Barq's the number one brand in current sales terms by the end of the year.

Coca-Cola took a big step towards that earlier this year when Coca-Cola Enferprises, its minority-owned bottler, dropped A&W and two other Cadbury brands, Sunkist orange and Welch's fruit

On the positive side, Dr Pepper, the leading US non-cola carbonated soft drink, was continuing to grow at about one-and-a-half times the rate of the



OFFERS BY BARING BROTHERS INTERNATIONAL PROTE ON SERALF OF THE ENGLISHED DESTELLERS COMBANY of

ing offers (the "Offers") on behalf of Highband to sequire the whole of the issued on

A holder of Macalina ordinary shares who accepts the Other will receive 152.5p in cath the every Macalina outliney share held. A holder of Macalina convertible desecuted into stock who nocepts the Office will receive 523.4p in cash for each

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The full verms and conditions of the Officer and the Alternatives are get out in the Office Date

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2nd July 1996

Tyco pays £138m for Thorn Security

By Motoko Rich

Tyco International, the US conglomerate, has paid £137.5m (\$210.4m) for Thorn Security Group, which was sold to its management by Thorn EMI in

Last year the group, which makes fire detection equip-ment, security alarms and environment control systems, was planning a stock market flotation.

However, Hambro Europe Ventures, which backed the £65m MBO, said it was able to obtain a better price through a trade sale. Shareholders, which include Thorn EMI and the dividends prior to the sale.

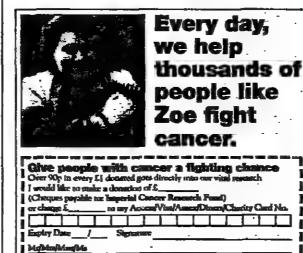
HEV, which owns 26 per cent of the voting shares and 50 per cent of the preference capital will sell its entire stake, as will Thorn EMI, which has 42.5 per cent of the shares. The management team, which made an original investment of shares, will also sell its hold-

Although the manage will stay in place at the point of sale, their position will be reviewed by Tyco.
In the year Thorn EldI sold it

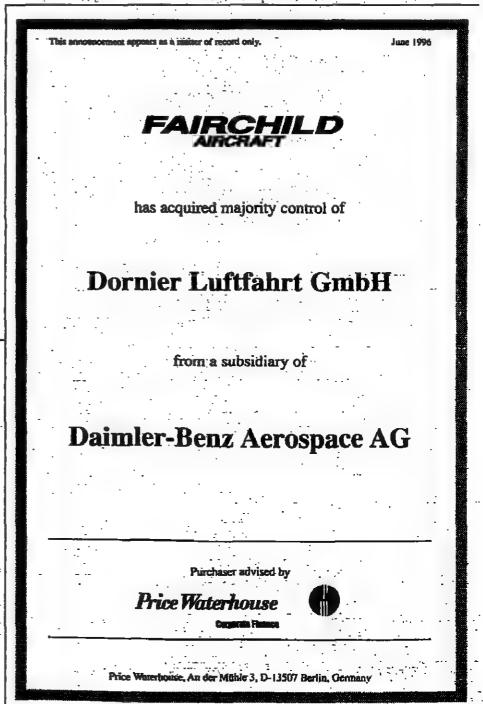
to the management, the busi-ness lost 23.5m. However, in the 12 months to March 31 it made profits before interest and tax of Sion on sales of

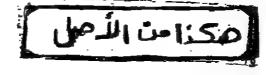
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Imperial Cuncer Research Fund





Treasuries off lows ahead of FOMC meeting

By Lisa Bransten in New York and Samer iskandar in London

US Treasury prices were off their session lows by early yesterday afternoon as traders looked to the two-day meeting of the Federal Reserve's Open Market Committee, which is set to begin today.

At mid-morning, the benchmark 30-year Treasury was down as much as a quarter point after the National Association of Purchasing Manage-ment said its Index of June manufacturing activity rose to 54.3 from 49.8 in May.

By midday however the long bond had rebounded to post a loss of # at 88 to yield 6.906 per cent and the two-year note was 1 lower at 100%, yielding

Some analysts said the details of the NAPM report, such as the decrease in the prices index, were positive to the bond market despite the stronger manufacturing activity. Most economists do not believe the Fed will raise interest rates at this week's meet-

Economists from Deutsche Morgan Grenfell in New York called the data "the best of all worlds. Purchasing managers report activity is expanding at a solid pace while price pres-But some worried that an increase in the supplier deliv-

eries component presaged a possible emergence of inflationary pressures.

increases in the order back-

components "show potential June month-on-month, and 7.3 capacity pressures," said Mr Richard Gilhooly, international bond strategist at Paribas Capital Markets in New York He said quarterly portfolio

adjustments may have had something to do with the relative stability on the market.

GOVERNMENT BONDS

■ UK gilts ended modestly lower. Liffe's September long gilt future closed at 106H, down & In the cash market, the 10-year benchmark gilt was also & lower at 974. Market participants ignored stronger than expected data

showing M0 monetary growth

had reached 1.3 per cent in

per cent year-on-year. Economists at Hoare Govett believe these figures herald stronger retail sales in the near future. A rise in the Purchasing managers' index to 50.9, from 47.6 in May, also reinforced the

feeling that the economy might be more robust than previously thought. Traders believe this reduces the chances of a rate cut after tomorrow's policy meeting between the chancellor of the excheoner and the governor of the Bank of

■ German and French bonds traded in line with US Treasuries. Liffe's September bund future settled at 95.70, unchanged, while Matif's notional contract lost 0.12 to

New international bond issues

ket, 10-year OATs yielded 2 basis points less than equivalent bunds, unchanged from

Ms Sharda Persaud, a European economist at San Paolo-Bank, believes there is still room for the French and German central banks to cut interest rates this summer, if German M3 money supply growth is "reasonable", but she warns that "the end of the interest rate easing cycle is near".

losses to close little changed. Liffe's September BTP future settled at 116.82, up 0.04. The 10-year benchmark BTP closed 0.07 higher at 101.82, its yield spread over bunds uncha at 292 basis points.

■ Greek markets reacted positively to the nomination of Mr Costas Simitis as prime minister. Athibor - the Athens interbank offered rate - eased sharply as traders considered that political uncertainty had faded. The one-month rate closed at 14.21 per cent, down 1.21 from Friday, while the 12-month rate fell 59 basis points to 14.71 per cent. Declining inflation is also seen as a sup-

 The UK and Sweden were the largest beneficiaries of bond market asset allocation shifts in the last three months. according to a Parihas survey. UK and Swedish bonds gained 14 and 12 points respectively, on a scale of 0 to 100, reaching reightings of 54 and 53.

portive factor.

Good response to offerings from Peru and India

By Richard Lapper in London and Sally Bowen in Lims

International investors have responded positively to a 51bn plus equity offering from Peru and a \$50m global depositary receipt issue from India, signalling the growing popularity of emerging markets. Pricing of the Telefonica del

Peru issue, one of Latin America's largest primary offerings this year, was expected in New

EMERGING MARKET ISSUES

York late yesterday, while the Indian offer, the country's first since the formation of the new United Front government, was priced in London.

Demand for international investors for Telefonica shares was described as "extraordinary" by Mr Javier Tovar, head of Peru's special committee for citizen participation, which is co-ordinating the sale of shares to retail investors. International demand for shares had exceeded supply by "between four and five times"

and guaranteed "a solid aftermarket", he added. The sale of a tranche of Telefonica to retail buyers in Peru has exceeded the most optimistic expectations. More than 263,000 Peruvians - most of them first-time investors have bought packages of shares for between \$200 and

\$8,000, raising some \$324m. in total the Peruvian government is expected to raise some \$1.2bn through the sale of a 28.6 per cent stake in the com-

neanwhile, said the the Indian GDR issue - for Crompton Greaves, the largest Indian private electrical engineering company, was nine times over-subscribed. Mr Roddy Sale of

8.23 8.50 8.50 8.63

Jardine Fleming said the issue had met with an "exceptional reception from existing investors in Indian equities as well as many new entrants to the

The issue was priced at \$7.56 per GDR, each equivalent to one share, representing a 6.11 per cent premium on the threeday average closing share price on the Bombay Stock Exchange. The issue; which, included a greenshoe option of

don Stock Exchange. Figures released recently by Citibank show that compar from the emerging markets have been prominent issuers of American Depositary Receipts in the first six months of this year. The number of emerging market companies setting up new ADR programmes increased to 54, compared with 28 in the first six months of

A total 61 companies raised a total of \$6.2bn in depositary receipt (DR) programmes in 1996, a rise of 72 per cent on the same period of 1995. Egypt's first international GDR offering got under way yesterday with the publication of the preliminary offering cir-

cular for an offering of GDRs by the Commercial International Bank of Egypt. CIB is also set to become the first Egyptian company to be listed on the London Stock Exchange, writes Antonia

Sharpe.
The GDR offering, which is equivalent 1m CIB shares or about 20 per cent of the bank's share capital, is expected to raise about \$100m for the vendor, said the National Bank of Egypt, which currently has a 43.6 per cent shareholding in

The book-building period started yesterday and closes on July 17, with pricing expected on the following day.

CHIEF CADES RATES

8.23 6.61 8.51

7.58 8.18 8.22

Parmalat taps lira sector with L500bn five-year FRN

Parmalat, Italy's fast-expanding dairy products group, yesterday became the first Italian company for well over a decade to tap the lira sector of eurobond market.

The strong demand for the transaction raised hopes that other Italian companies would turn to the eurobond market as an alternative to the syndicated loans market.

Credito Italiano, which ointly led the L500bn issue of five-year floating-rate notes (FRNs) with Chase, said that although the likes of Flat and Pirelli used the market in the early 1980s, in recent years it had been monopolised by supranational borrowers such as the European Investment Bank and the World Bank, and by banks with strong credit

Parmalat, which recently announced a rights issue to raise at least L500bn to cut debt and fund further interna-

WORLD BOND PRICES

7 12 8.81 7.84 8.88 9.83 4.35 8.63 7.22 8.62 9.92

tional expansion, decided to proceed with the offering to diversify its investor base. The company, which has traditionally relied on the syndicated loans market for funding, will use the proceeds of the transaction to replace short-term bank loans.

INTERNATIONAL BONDS

Parmalat's high profile among domestic and foreign investors, together with the current lack of lira-denominated FRNs which offer a healthy margin over the London interbank offered rate (Libor), resulted in the offering being twice over-subscribed, and prompted the company to increase the size of the deal from an initial target of

The strong demand for the notes pushed them up from an issue price of par to trade at

The margin on Parmalat notes of 50 basis points over Libor compared with an aver age margin of 15 basis points on FRNs issued by banks, but Credito said Parmalat's margin was in line with the terms i achieved in the syndicate loans market.

The euro-sterling sector was nlivened by the sale by the UK government of £235m worth of bonds which Rail track had placed with It shortly before its privatisation The two offerings of 10-year and 20-year paper appeared to be generously priced at a yield spread of 87 and 60 basis points over UK government bonds respectively, in view of Rail

Lead manager SBC Warburg said the pricing reflected the government's desire to ensure a warm reception for what was essentially Railtrack's debut in the eurobond market. When the bonds were freed to trade, both spreads tightened in by

Borrower	Amount	Compos	Price	Managhy	Foots of.	apress	Book-russer
W US DOLLARS & SALL	erige of armed	27. T			r pillion	grand and	
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SBC said traditional UK institutional investors, namely the insurance companies, Apart from Parmaist and opted for the 20-year paper while the 10-year paper had a

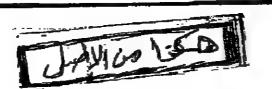
holiday on Thursday. However, business is expected to pick up next week as borrowers do some last-minute funding before the summer break.

4.26 5 yrs 5.64 15 yrs 5.43 20 yrs 6.36 irred.† 5.18

MOUPS SAI	12 6 6	450																			
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Australia	10,000	02/06	107,1950				.77	9580	0.86	0.88	0.08		0.36 0.6	•	_	1 Up to 5 years (22)	122.54		0.01	122.52	
Austria	6.260	05/06 05/06	17.0100	-0.020 +0.040	0.52	6.86 6	.46	9600	0.80 - 0.14	0.57 0.37	0.39 0.26		0.60 D.8 D.M. 1.1			2 5-15 years (19)	146.53		0.06	148.62	2.42
Belgium Canada "	7.000 7.000	12/08	0.0000 0.0000	+0.040			.86 .86						u.am 1.1 IL. Calls 1307			3 Over 15 years (3) 4 irredeemables (5)	182,19		0.11 0.14	161.54	
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Redy	9.500	02/08	101.B200		9.217	9.28 9	140		Open	Set or	ice Chanc	e High	Low	Bat. voi	Open Int.	6 Up to 5 years (1) 7 Over 5 years (11)	196.04		0.02	186.94	
Japan No 140 No 182	8.600 3.000	08/01	119,4303	-0.170			.41 .25	Sap	116.75	116.8	3 +0.04	_		28641	66566	8 All stocks (12)	187.10)	0.02	187.00	1,76
Netherlands	6.000	01/08	98.9200	-0.120	6.44	Mili d	.38	Dec	115.90					101	448	Average gross redemption	plakin me ak	000	AIT COMB	in Dands	Low: 094-794
Portugal Sozin	11.875 8.800	02/05	110.2400	-0.800 +0.180			USHI USHI		AN GOVT.			S OPTION		_	the of 100%						
Sweden UK Gilta	8,000 BL000	02/05	88.8096	-0.210	6.19	0-31 B	48	Strike Price		Bap (CALLS —	ec .	iles	· PUTS -	Dec						
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FINANCIAL TIMES TUESDAY JULY 2 1996

CURRENCIES AND MONEY

MARKETS REPORT

Forex markets buckle under weight of expectation

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yesterday sunk into a post-G7 speculation about a possible torpor, seemingly over out in rates Labour party dis-whelmed by the weight of sension was cited implausibly sevents which lie ahead during as being pound positive by per-

Lyons, but the lack of price action testified to the collective conclusion that their musings on currencies did not appear to fears about the health of President Conclusion. add up to more than "more of

The dollar closed little The biggest winner on the day was sterling, which rallied against both the DMark and the dollar, finishing at DM2.3701 and \$1.5558 from DM2.3651 and \$1.5558 from trade weighted index finished DM2.9651 and \$1.5541. The said trade, weighted index finished capet up at 86.5, from 86.3. Traders and the UK correspondence bad bears and the UK correspondence bad bears and the UK correspondence bad bears. up at 865, from 863. Traders said the UK currency had bene-

fited from the June UK pur-

events which he ahead during as being pound positive by peothe rest of the week.

Analysis spent most of the maket was now more scared day sifting through the runes of the members government the London Bond Broking than a Labour successor.

Company, said: "It all comes to the members government to the London Bond Broking than a Labour successor.

fears about the health of President Yeltsin shead of the Rus-The dollar closed little than second round elections on the changed in London at at 82 cantimes against the DMI.5235, from DMI.5222, and DMI.5235, from Y109.688.

The biggest single-second round elections on Wednesday. The franc closed at 82 cantimes against the DMark, from 82.2 on Friday.

towards the currency markets

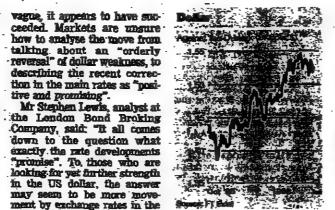
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Foreign exchange markets bers, both of which dampened how to analyse the move from describing the recent correc-

> down to the question what exactly the rate developments "promise". To those who are looking for yet further strength in the US dollar, the answer may seem to be more movement by exchange rates in the direction that how have there in direction they have taken in the past year. To those who believe that

■ If the G-7 was seeking to the current set of exchange leave its true intentions rates represents the most perfect approximation to the economic fundamentals achieved in the history of mankind, as Mr Camdessus asserted last week, the promise is of non-inflationary growth in econo-

mies." . There were some press



divided, with some countries, including Japan, apparently wanting the statement to call explicitly for a stronger dollar, while the US and others rejected this stance.

The motivation for the Japanese stance, if it is correctly reported, lies in economic weakness. Mr Carl Weinberg, chief economist at High Fre-

DOLLAR SPOT

respond to his still growing economic crisis. Yen devaluapolicy left, with interest rates down near zero and fiscal pol-ley tapped out."

Mr Joe Prendergast, analyst

at Merrill Lynch in London, said reports of the US avoiding explicit mention of the dollar in the communique had "defiated any pro-dollar sentiment that was present after the meeting. It does not give the dollar bulls much to feed on at this point." He said the downside for the dollar also appeared very limited and that it was likely it would stay within recent flat ranges.

be stand-offish yesterday, given the multiple "event risks" that exist in the firm of the FOMC meeting starting today, the Russian elections

quency Economics in New tomorrow, the Bank of Japan York, says: "The problem is branch managers meeting, as that Mr Hashimoto is out of well as industrial production policy options with which to date in Germany and the employment report in the US. Mr Avinash Persaud, curtion is the only macroeconomic rency strategist at JP Morgan in London, said there were three factors currently supporting the dollar and "high-ylelders". These were investors high appetite for risk, the possibility that election uncertainty in Russia would drag the dollar lower, and the disappointment dollar bears would feel in the C-7 communique. He said they had "avoided references to the dollar like the plague," disappointing those who had hoped they would say

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the dollar had moved far

enough.

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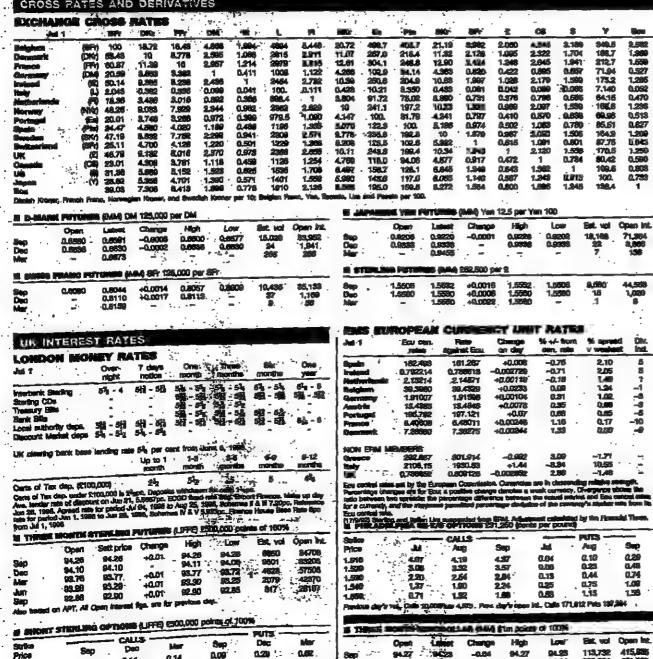
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U.S. \$65,000,000 Pacific Electric Wire & Cable Co., Ltd ("the Company") (Incorporated as a limbed liability company in Talwan, Republic of Chine) 3% per cent. Bonds Due 2001

NOTICE IS HEREBY GIVEN to the holders of the butstanding Bonds that the Company has ennounced a bonus issue of 127,707,344 shares at NTSC.00 per share with a record data June 27, 1896, in accordance with the provisions of the indemture constituting the Bonds, the Convexion Price has been adjusted from NTS25.64 per share to NTS23.31 per share effective

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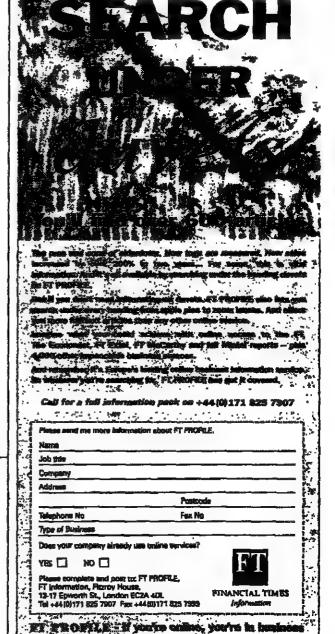
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Caribbean growers seek truce in banana battle

By Canute James in Kingston

Caribbean banana exporters, whose preferential access to the European market is under attack from the US and several Latin American producers, are seeking a truce in the row.

They have asked US president Bill Clinton to withdraw a complaint to the World Trade Organisation about the European regime and are seeking a negotiated settlement to the protracted quarrel, which they say could damage several island economies and which has led the US to threaten trade sanctions that could cost exporters about \$1bn.

The Caribbean producers made their request in a letter sent to Mr Clinton, but some US and Caribbean government officials said they did not expect this to have any impact on the US decision to put the issue before the WTO. The sending of the letter suggested that the banana producers wanted a truce, fearing that it will be difficult to defend the EU import regime before the

The EU banana import regime favours Europe's traditional suppliers in the African, Caribbean and Pacific group, with which the EU has a trade treaty, and imposes quotas on imports of bananas from Latin American countries. US banana companies operating in EU regime is discriminatory. The US decision to file a complaint with the WTO has been supported by Mexico, Honduras and Guatemala

written by Mr Percival Patter-Jamaica, who is responsible for international trade issues for the 14-nation Caribbean Community (Caricom). The four Windward Islands of the Caribbean, the source of most bananas consumed in Britain. are economically dependent on the European market Jamaica. Surinam and Belize are other banana exporters in the com-

The letter to Mr Clinton was

The Caribbean countries told Mr Clinton that the European market provided the base for many island economies and that these would be damaged if the preferences were removed. Any disruptions to the banana producers' economies could also affect other members of the community, they said.

Caricom producers claim that the dismantling of the EU regime and an opening of the market would destroy their hanana industries because they would be unable to compete with cheaper Latin American fruit. Latin producers have lower production costs, say Caribbean governments. because of large farms of thouands of acres on flat land. Caribbean island farmers use smaller plots often in hilly terrain. The Caribbean govern-

ments also claim that the

islands' farmers pay higher wages to workers than those

paid to workers on Latin American farma. Banana exports to Europe account for 50 per cent of the export earnings of the four Windward Islands, while the region and Europe's other traditional sources in Africa and the Pacific supply 16 per cent of the EU market and 3 per cent of world production, according to the Caribbean

The future of the region's banana market and the likely impact of the complaint to the WTO will be discussed this week by Caricom leaders who

MARKET REPORT Coffee price slides as frost scare passes

London Commodity Exchange robusta COFFEE futures ended sharply lower yesterday after a sell-off following a frost-free weekend in Brazil.

Independent forecaster Weather Services Corp said there was no damaging cold over key coffee areas at the weekend but there might have been some patchy frost in Par-ana state. A WSC official said milder weather was forecast for the coffee regions for the

The LCE September delivery position ended at \$1,725 a tonne, \$56 below Friday's close after dipping to \$1,716.
COCOA futures were also

lower on the day on what one tinuation of the sentiment in the last half of last week". Continuing reports of poor development of the Ivory Coast crop seemed to have taken a back seat, others said.

At the close, the September delivery stood £26 down at 21,039 a tonne, just below the key £1,040 support level.

BSE teaches meat producers the importance of quality assurance

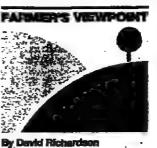
The job must not just be done right but be seen to be done right

he Royal Agricultural Show, which opened for its 4day run yesterday, is billed by its organisers as a business event. Some business is undoubtedly done there and more initiated, requiring fur-ther negotiation to seal the deal. But it is also a very to meet and talk to friends and business acquaintances they may not have seen for 12

It is not of course, possible to monitor every conversation. If it were I would bet that this year most will begin with discussion about the weather and the differences in rainfall erross the country. The result is that some farms, particu-larly in the eastern counties, are like deserts and crops on others in the west and north look reasonably promising. The talk will almost certainly then continue with commer on BSE, the so-called "mad cow disease", and the "mess the British government has gotten us into".

If the farmers concerned are forward-looking they will go on to discuss measures each is taking to ensure an outlet for cattle and other produce after the BSE crisis is over. Marketing of farm commodities will never be quite the same again after BSE and a growing number of farmers are recognising that and taking action.

Predictably, meat producers have begun to act first by joining their sector's quality assurance scheme. Launched in 1992, Farm Assured British Beef and Lemb got off to a alow start. The scheme sought to assure buyers and beyond high quality of the meet but also of the origins, feeding, welfare and management of the animals concerned. By the end of 1993 just 500 of the beef producers of England and Wales had decided to subject their farms to the examination required and joined the



Scotland got off to an equally At the end of 1994 membership of FABBL had grown to 1,000 and a year later to 2,000. The scheme was clearly gathering momentum and by March 20 1996, the day on which Mr ful announcement in the House of Commons on the possibility of a link between BSR and Crentzfeldt-Jakob Disease, its human equivalent, 4,000 beef farmers had signed up. By the end of last week, however, just 100 days after that FARBL had jumped to 9,300. In effect this means that an estimated 25 per cent of this com-

try's serious beef producers have been inspected and accepted into the scheme and can now market their animals with quality assurance. It also implies that they must have been doing most of the right things before the inspection; they had just not

bothered to have their production systems checked and vindicated. BSE has made them realise that this was no longer acceptable to buyers; that they must not just do the job right but be seen to be doing it right. Indeed some traders are saying that meat producers who are not able or prepared to provide the quality assurances now demanded will soon find it difficult if not impossible to market their animals.

Some top food retailers have been insisting on such stanand Spencer, for instance, claims to have bought beef cattle only from known and named producers who have been inspected and approved for some years. Last month the company launched its Select Farm Scheme for Aberdeen Angus and traditional beef, which adds to and refines the way it acquires supplies.

Developed over five years in conjunction with the Agricultural Development and Advisory Service and M&S specialist beef supplier Scotbeef it covers stockmanship, traceability, health, feed and housing. All supplying farms will be inspected once a year by M&S to ensure standards are maintained and in addition ADAS will conduct a number of spot-check audits every year.
M&S also seeks to guarantee consistent tenderne vour, so stipulates the breed, sex, age, and pre- and post-slaughter techniques. All animals will come from known

Tesco also launched a quality beef scheme last month, clearly in response to BSE fears. The company announced that it was setting up a 6,000member producer's group - a partnership with beef farmers in order to ensure that all animals would be able to be traced to the farm of origin, were reared to high welfare standards and conformed to the company's specifications on fat and weight. The company hopes to recruit produc-

ers at the Royal Show. Sainsbury and Safeway and most other major retailers have their own supply arrangements, which are intended to deliver similar standards of quality and origin. Some individual farmers who have been able to justify claims that they have never had a case of BSE on their farms and that their production systems are acceptable and comply with high standards of welfare have aiready cashed in on their sta-

JOTTER PAD

ers at premium prices. The days of sending unidentified livestock to an auction market in the hope that they will make a good price are almost

ing towards similar goals for geveral years although, para-doxically, progress has slowed recently as pig prices and Again an implication can be drawn from this; that many to secure their markets when there really is no alternative Meanwhile some arable

farmers and those to whom they sell grain and other commodities are preparing quality assurance schemes for what they produce. This poses more ems than those for animals or even vegetables. For while individual animals can be readily identified as can cabbages when they are packed in a plastic bag and labelled, grain and other bulk commodities are not so easy. It. is neither practical nor economic to store the produce of each field separately and the mixing of crops that may have been treated differently is inevitable. The ability to give full traceability may therefore be compromised

Plans are therefore being made to try to provide whole crop or better still whole ferm traceability and quality assur-ance to acceptable standards. The scheme which is being driven by the NFU and Lea (linking environment.-and farming) of which I am chairman, and worked out in conjunction with the entire food trade is unlikely to be ready for the coming harvest. But it should be operating by harvest 1997 by which time, it is anticipated, consumer demand for it will have become irresistible BSE is the result of a series

of expensive and tracic mis takes. But here in the UK the indirect consequence could be the safest and most ethically produced food in the world.

CERNSEY

MICCONTRES!

Texas retracts strawberry health warning

in Los Angeles

Texas health officials have retracted a warning against eating fresh strawberries that had fuelled a parasite-poisoning scare in several US states and sparked a clash with California's powerful farming

The search for the source of the rare cyclospora parasite which has since May infected several hundred people in farapart regions including Florida, Texas and New York but not California, source of 80 per cent of the nation's strawberries - is being extended to

COMMODITIES PRICES

figured among the early sue-

The number of confirmed infections is uncertain becau few doctors are familiar with the protozoan parasite, first identified in 1993 at the University of Arizona, and which can cause weeks of diarrhosa, dehydration and extreme

The agent is usually found in water contaminated with faeces and thrives in warm.

The Texan authorities issued a local warning in Houston on June 8 after two clusters of infection appeared in which strawberries were "a common denominator", according to

Precious Metals continued

Reports of further isolated cases were still coming in, the state health department said. but "we have found no new chasters to support continuing the advisory against eating strawberries". Of 68 cases reported in Texas, 62 occurred

The California Strawberry Commission on Wednesday issued a statement saying no traces of cyclospora had been found on crops grown in the state, and attacking the Texas authorities. "The rush by Texan health officials to indict strawberries has made it considerably more difficult to find the real [source of the] prob-

In the largest Texan out-

GRAINS AND OIL SEEDS

break, a dessert suspected as the prime source included one strawberry per serving as a garnish, the commission

Coming at the peak of a promising season, after two poor crop years for Californian growers, the Texan action was followed by similar warnings in New Jersey and Toronto, Canada, although federal disease control agencies issued no recommendations. Strawbarries ranked as Cald-

ornia's tenth most important crop last year, with a wholesale value of more than \$600m. Although the peak season is finishing, huge tonnages remain to be picked for freez-

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LONDON TRADED OPTIONS III COPPE 125 175 235 30 30 42 50 III COCCOA LOS LONDON SPOT MARKETS +0.83 +0.27 +0.325

Premiers Geseline Ges Oll Heavy Fuel Off Naphite, Jet fuel Dissel \$84-86 \$178-180 12.00-12.75 NOTES AND Gold (per tray az) (Silver (per tray az) (Platinum (per tray az.) Palladiant (per tray az.) \$382,10 \$133.75 +1.40 Copper Land (US prod.) Tin (Kusta Lampur) Tin (New York) 97.0c 45.00c 15.02r 295.50 Gattle (ine weight) Sheep (ive weight) Figs (ive weight) 100,98p 111,90p 116,78p Lon. day suger (ran) Lon. day suger (wis) Burley (Eng. lead) Metza (US No3 Yellow) Whest (US Dark Month) \$305.50 Unq Unq Unq Unq 95.50p -1.75 -1.50 820.0w \$500.0z \$538.0w Cocomut Oil (Phill) ≒4.0 +6.0

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CROSSWORD No.9,109 Set by COURTIER

sporting contest (12)

12 Update the lady with a direction (5)
13 Dig around in dilapidated store and become heavier (8)

11 The Danish in Paris, for

14 Important matter could pro-22 Guardian's role: surround a number with an armed vessel 17 Attractive company with a

24 Perhaps once surrounded a 19 Figure that leads to my rapid body of water (5) 27 One who expels oriental win-Der (7)

confusion (7) 21 Sit out too long, perhaps, avert no affliction (7)

Solution to Saturday's prize puzzle on Saturday July 13. Solution to yesterday's prize puzzle on Monday July 15.

BASE MET	ALS	
LONDON M		
(Prices from Amalg E ALUMBINUM, 98		
	Cash	3 miles
Ciose	1456-59	1496-97
Previous High/low	1470-72 1483/1460	1509-00LE 1509/1486
AM Official	1462.5-63	1500-1500.5
Kerb close Open Int.	239,245	1490-91
Total daily turnover	78,203	
M ALUMENIUM AL		
Ciona Previous	1245-50 1255-55	1260-65 1290-6
High/kow AM Ometal	1250-60	1290/1282 1280-80
Kerb close		1280-65
Open int. Total daily turnover	5,295 557	
E LEAD (5 per term		
Close	762-3	791-2
Previous High/low	793-4 784/782	801-2 795/784
AMA COTICON	782-2.5	793-3.5 785-7
Kerb close Open int.	52,962	169-1
Total daily turnover is technical if per to	8,517	
Close	7575-85	7690-700
Frences	7645-55	7760-65
High/low AM Official	7810/7600 7810-15	7730/7870 7715-17
Kerb close Open ktt.	42.150	7665-70
Total dolly turnover	13,147	
TIN (S per torme)		
Close Previous	6290-300 6295-305	6320-30 6325-30
AM Officer	6276 6276-78	6320/6300 6308-10
Kerb closs		6205-10
Open int Total daily turnover	15,720 6,469	
M ZINC, special hig	ih grade (5 per i	onnej
Close Previous	1000,5-4.5 1015-6	1001-32
High/Iow	1009	1042/1028
ANI Official Kerb close	1000 5-9	1036,5-37 1026-28.5
Open int. Total daily turnover	68.222 13.797	
E COPPER, grade		
Close	1943-46	1910-15
Previous High/low	2005-10 1950/1905	1940/1560
AM Official Kerb close	1945-50	1915-20 1857-60
Open int.	203,761	
Total daily turnover in LIME AM Official	57,728 125 rate: 1.554	
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 10 20 20 There was fair demand this week reports the Tea Brokers Association. Landed, a few selected best East Africara sold well at firm rains but the remainder were 2 to 4 pence/hig easier. Otherore, good competition but prices moved 1 to 3 pence/hig lower. Culotations: Sest available 131p/kg. Good 115p/kg. Good medium 110p/kg. Medium 100p/kg. Low medium 82p/kg norn. The highest price seating this week was 131p/kg for a lessys.

VOLUME DATA INDICES BEJ7558 (Bast: 1849/31=100) Jun 26 month ago 2009.5 2112.3 ■ CRS Februs (Base: 1987=100) Jun 28 Jun 27 month ago 248.66 248.37 ma E 9352 spor (Fine: 1970=1972)

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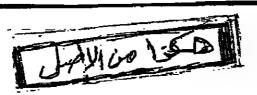
5 We hear titled chap stays where caravans rest (10) 6 Bowler Edward is unpopular 15 Fighters search a square in front of workers (10)
16 Short note to Maine doctor (4)
18 Drinks have a little twist on 7 Gunners left in hunger for a nutty sweet (7) 8 Transatlantic confidence trick involved service type (8,5) reflection (4)
20 Redraw pool for site of 1877 involved in a railway (13)

23 Present delivery to start the point (5) 25 and 26 across Separate MPs

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FT MANAGED FUNDS SERVICE Offshore Funds and Insurances **LUXEMBOURG** (REGULATED)(***) \$7.51 \$9.11 \$9.63 \$4.40 \$3.64 LUXEMBOURG \$18.43 \$146.6 \$1.45.6 \$2.385 \$2.524 +0.07 +0.07 84.25 읽일! 811.19 811,12 -2.80 Foreign & Colonial Pertfelies Fd Standy) Extends the Priviles & ECA 200 (171-62 12-48 --0.00 -0.05 12-11 +0.01 1483 207 149 163 27,6



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FT MANAGED FUNDS SERVICE Offshore insurances and Other Funds OUR BEDROOMS HAVE MORE | Column | C BED ROOM. her later her later in the later being state at the | Section | Sect | Second State | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | Rent Schola Strategies, Ltd PRS assessment CS1077 | Program | Colory All | Colory All | Colory All | Color | Col space our rooms give you to work or relax in. For details of the 18 hotels in the UK and 300 hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels worldwide, call 0181 748 3433 and chief us out. **Tours we come hotels wo | The Sentence | 120 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 1 # 156 Fleeting Rule Food Ltd | Part | | Car Annual District Name | Debt | Association | Debt | D To Value Bank of Bertanisma one 100 Private Sean Allianaco Indormational Life PO Ber 77.1an Estados Ct, St. Pater Port. 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The feel-good factor returns to boost equities

By Steve Thompson, UK Stock Merket Editor

London's equity market built on last Friday's bond-led recovery, responding to the start of the third quarter and hopes of an influx of institutional cash.

And the market was less inclined to worry about the possibility of a shift in US interest rate policy after the Federal Reserve Open Market Committee meeting which gets under way today.

The market's more relaxed attitode towards the FOMC meeting saw Wall Street race higher at the opening yesterday, with the Dow

more than 30 points in early trade. At the end of a session featured hy a low level of institutional activity, the FT-SE 100 index stood at the day's best level, up 14.6 at 3,725.6. That soothed the nerves of some traders who were worrying about a move below 3,650 as recently as last

The FT-SE Mid 250 index gave an even more emphatic response to the improved feeling around the market, climbing 17.2 to 4.370.4.

The London stock market's performance was impressive given that Treasury bonds made a poor start to the week after the US purchasing management survey for June proved stronger than expected.

Gilts were never a prop for the equity market, opening easier and struggling all day before finishing around 4 ticks lower in the face of some robust money supply figures and the monthly UK purchasing

The head of trading at one European securities house said he was impressed with the market's performance, given international worries about the health of Mr Boris Yeltsin, the Russian president.

He said the "feel-good" factor was beginning to emerge in the UK and could well introduce a much better feeling in the stock market, which might also be given a hig boost by the emergence of any surprise takeover bids. Others said London had sorted itself out in the past couple of weeks but warned that the third quarter might see the emergence of a series of big rights issues.

The argument was also put for-

ward that global asset allocators might still be reluctant to channel funds into the UK, with the possibility of a general election around the

reading came out at a relatively low 606.9m shares, with non-FT-SE 100 stocks accounting for 61 per cent of the total. Retail business on Friday was worth £1.79bn.

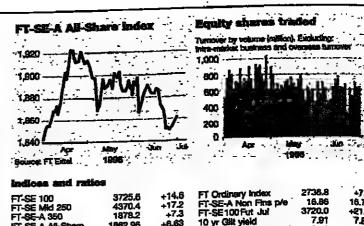
Turnover in equities at the 6pm

The latest survey of UK house prices, from the Nationwide Build-

ing Society, indicated a 0.5 per cent. rise during June and gave a boost to the housebuilding sector and related building materials stocks. That news, plus last week's move by the Bradford & Bingley Building Society to remove its mortgage incentives, gave a big lift to other mortgage lenders as analysts fac-tored in increased margins.

Abbey National was one of the main beneficiaries of the mortgage story, as were also Lloyds-TSB and

Revived takeover talk was the driving force behind Zeneca, while BP's recent underperformance against Shell triggered plenty of switching activity in the oll majors.





Utility bid talk emerges

The prospect of further bids in the utility sector was enlivened by news that Southern, of the US, had sold its remaining stake in South Western Elec tricity.

The sale of 25 per cent to Pennsylvania Power and Light raised \$189m. Southern said: "We may use the proceeds to further investments either in the UK or Europe." Also, Wessex Water held up

well, in spite of claims in one Sunday newspaper that Waste Management International is poised to sell its 20 per cent stake in the company. Although the trading screens

showed a fall of 7% on the day, that reflected a dividend payout of 10.2p and, in fact, the closing price of 349%p xd built on recent hid-related gains.

Wessex has been widely seen as the consolation prize for Southern Electric, which lost out to Scottish Power in a bid battle for Southern Water.

Mirror railles

Mirror Group shares recovered 4 to 209p after a story whipped around the market that it might be on the brink of selling its 46 per cent stake in the loss-making Independent.

The story, which apparently emanated from a source within the trade press, was that Mr Tony O'Reilly - who heads Dublin-based Independent make his move for full ownership of a British national news-paper. Mr O'Reilly's group, which last week announced a per cent of the independent.

Tomkins improves

Tomkins' presentation to analysts was described as upbeat and informative, and the shares added 6% at 349p, turning in the day's second best Footsie performance.

mistic about volume growth at Gates Rubber, the US group to be acquired for \$1.4bn, and was said to be hopeful of squeezing significant cash savings out of the company, possibly up to \$300m over three years.

In contrast, BTR fell to the bottom end of the Footsie rankings on what looked to be disappointment with the group's latest disposal news. Analysts said the market had been hoping to hear about the sale of BTR's Talwanese businesses. The shares, which have come

down from 320p since mid-May, fell 5 to 248%p in 11m traded. Oil majors BP and Shell Transport moved in opposite directions, as a switching operation by some of the market's biggest brokers gathered pace. Kleinwort Benson became the latest broker to argue that BP is cheap, following a period of underperformance. It follows HSBC James Capel and Nat-West Securities. And Nat-West's support of BP was backed by the arrival of a long awaited strategic review of the sector. BP rose 6 to 570%p and

Shell lost 51/2 to 937%p. Housebuilders bounced back after a couple of weeks of relative weakness, thanks to

upbeat comment in the Sunday press and news of further progress on house prices.

Both the Halifax and Nationwide building societies put out positive news on house prices yesterday. And there was also tentative talk in the sector suggesting that the chancellor may have another interest rate cut up his sleeve.

Wimpey topped the PT-SE Mid 250 rankings with a rise of 10 to 159p and Barratt Developments added 8 at 262p. Berkeley, which puts out results today, gained 7 to 614p.

Among building materials issues, BPB Industries benefited from a NatWest Securities buy note, rising 9 to 328p. Pilkington put on 3 at 184p.
Abbey National, the bank
most closely linked with the

housing market, gained ground after more evidence of a strong recovery in the housing market. The Nationwide Building Society's house price index

year rise in June, taking house prices to their highest levels since 1991. Abbey ended 10 up at 551p. Better than expected results

showed a 3.9 per cent year-on-

from MFI Furniture lifted the shares 6 to 180p, with a number of analysts raising their forecasts, URS moved the stock from "hold" to "buy". Volume, at 18m, was bolstered by a placing of about 4.5m shares owned by employees through a staff incentive scheme.

Great Universal Stores rose 6 to 660p, with the share buyback at Boots last week raising hopes of a similar move at cash-rich GUS. Boots rose 5 to 584p, with the market optimistic about the outcome of a presentation by the company on Boots the Chemist today.

Kwik Save advanced 10 to 463p following the announcement that Franklin Resources. of the US, had lifted its stake to 10.11 per cent, from 9.5 per

PINANCIAL TIMES EQUITY INDICES

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London market data Total Highs Total Lows Total Rises Total Falls 55 43 cent in early June. A broker recommendation on Pearson, the media conglomerate which owns the Financial Times, appeared to be taken

the wrong way. Goldman Sachs altered earnings estimates to allow for the sale of Westminster Press and redundancy costs and the shares slipped 2 to 662p. But the downgrade was part of a wider re-evaluation, which Goldman argued puts a fair value of 720p on the shares.

Regional television company HTV jumped 10 to 329p after Panmure Gordon highlighted the stock in its most recent guide to perceived fair value. The broker pointed out that the shares were 23 per cent off their recent high. It added that, with the Broadcasting Bill expected to receive Royal Assent by the end of the week the company would become

vulnerable to a takeover. Electronics group Psion jumped more than 17 per cent as the successful conclusion to the bid talks with Amstrad appeared to move a step closer.

Amstrad is reshuffling its corporate pack in a move that analysts described as paving the way for Psion's takeover. Betacom, the separately listed Amstrad unit which is to receive half of Amstrad's ACE operation, rose 14% to 29p. Psion gained 60 to 410p and Amstrad improved 5 to 196p.

Ahead of tomorrow's results

statement, GEC added 7 to 354p m 9.5m tradeo Several brokers, including Kleinwort Benson and SBC Warburg, were recommending Holliday Chemical following a visit by analysts to the compa-

ny's Spanish subsidiary. The theres closed 6 higher at 130p.

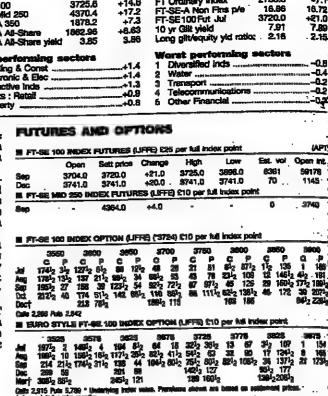
expectations took Scottish & Newcastle up 4 to 663p, with Whitbread rising 8 to 719p on

AND CONTRACTOR OF THE STATE OF

Vodafone's subscriber figures were given a qualified thumbs up by most analysts and the mobile phone group's shares added 3 to 242%p in above average trade of 7.9m. New subscriber growth in the UK for the three months ending in June fell marginally

short of City expectations, but the international side continued to make rapid progress. Security systems group ADT jumped 395 to a 52-week high of 1550p following news of the agreed takeover from Republic Industries, of the US.

WARKET REPORTERS: Peter John, Lisa Wood, Jeffrey Brown.





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taurant sector, PizzaExp rose 11 to 379p following announcement that US-b Janus Capital Corporation lifted its stake from just 12 per cent to 15.54 per cen Full-year results in line	the standard had had had had had had had had had ha	ica (13) stralesta (1 19. Auserio peright, T 1000 Limite 12/32. †	(12) te (12) te Financi d. Figures Perdel. C	MITG. 1 2410.4 1773.8 II Trees In treester CHSTITU	0 -23 2 +0.1 6 +0.1 Limited 19 to show m	MAL TT G	2000.00 2354.56	2.72 2.79 8.79 1.79 1.000* Is a Booke US If 1.77/96: the for this	36.21 26.44 63.00 bacters Xsham, E Addition	354.6 3927.5 2186.3	9 1722.8 2272.7 4 2142.7 8 1495.9 6 Phanch se 1800.0 de Umite
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FT-SE-A 350 Loneur Yield	1988.1		1791.0 1957.0				271	1.62		54.46	
FT-SE SmellCag	2189.64		2190.96					2.30		38.08	
FT-SE SmallCap ex law Trusts	2189.92		2190.63				2.06	1.76		37.42	
FT-SE-A ALL-SHARE			1866.38				3.15	1.88		38.48	
	1862.96	10.4	1000799	104931	1000754	194/25	3.85	2.04	16.95	44.81	1084.5
E FT-SE Actuaries All	~ 400	-									_
		Day's	L- 00	L 69		Year	Div.	Net		Xd adj.	
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		JI 1	chge%	JUN 28	Jun 27	Jun 28	B 00	yloki%	COVE		ytd	Return	1
10 MINIERAL EXTRACTIONS	163	3499.53	+0.4	3488.33	3488.09	3479.57	2837,48	3.83	1.83	17 84	79.25	1507.80	1
12 Extractive industries(5)	•	534/6					3834.23	3.74	2.50			1263.73	1
15 Oil integratedi39		3556.48					2825,68	4.02	1.72		81.84	1571.57	н
16 Of Exploration & Prod(15)		2482.01					2041.49	2.12	1.62		34.94	1494.87	1
	_												П
20 GEN INDUSTRIALS(276)		2021.85				2019.52		4,25	1.89		45.71	1109.62	Е
27 Building & Communication(I/4		1197.36				1187.96		3.44	1.68		21.62	1005.04	1
22 Building Male & Marcin 2 23 Characate(25)	*	1878.58				1870.05		4.08	1.66		43.62	952.81	н
24 Diversified Industrials(18)		2418.51 1581.52				2416.51		4.12	1.96		59,45	1153.04	н
25 Bectronic & Bect Equip (3)		2283.63				1575.65		6.55	1.69		55.38	892.30	н
26 Engineering(71)	,	2436.53				2371.39 2448.60		3.25 3.28	1.69		17.87	1180.40	ı.
27 Engineering, Vehicles(14)		3010.68				3020.77		3.49	2.49		47.72	1487.45	П
28 Paper, Pokg & Printing(28)		2577.25				2574.05		3.97	1.98		54.61	1584.03	Т
29 Textine & Appendits		1388.62				1385.87		5.17	1.98		58.05	1080.12	1
						_			1.58	15.30	41,87	844.68	1
30 CONSUMER GOODS(82)		2073.57				3538.92		3.92	1.87	17.08	81.57	1327.38	1
32 Alcoholic Beverages(9)		2754.09				2714,49		4.54	1.62		71.90	999.71	1
33 Food Producers(24)		20.4				2514.04		4.16	1.87			1142.20	н
34 Household Goods(15)		2609.65				2628.83		3.81	2.14			1001.41	1
36 Health Care(20)		2109.34				5085788		2.58	1.84	26.58		1288.52	ı
87 Pharmaceuticals(13)		5183.30				5109.97		3.26	1.87			1763,98	ı
38 Tobacco(1)		4256,62	403	4244.91	4100.73	4210.03	4183.E3	6.97	2.12	9.87	156.18	1069,23	1
40 SERVICES(254)		2532.57				2521.72		2.82	2.01	22.06	52.31	1328.02	1
41 Distributors(31)		2908.37				2891.32		2.97	1.74	24.24		1077.87	1
42 Leisurs & Hotels(24)		3216.13				3255.21		2.75	1.89			1737.70	1
43 Media(46)		4204.93				4193.32		216	1.88	30.68		1526.68	п
44 Retailers, Food(14)		2016.25				2003.23		3.81	2.30	14.28	48.71	1293,84	1
45 Retailers, General(44)		2101.53	+0.7	2087.43	2079.40	2074.52	1619.47	297	216	19.46		1211.45	1
47 Breweries, Pubs & Rest.(24 Mt Support Services(45)	ij	3173.43 2446.38				3148.23		3.23	2.12	18.22	50.78	1530,14	ı
40 Transport(22)		2355.00				2428.25		1.90	2.37	27.77		1580.13	1
	_				_	2370.66		3.45	1,47	<u> 24.67</u>	54,52	989,45	1
60 VITILITIES(33)		2297.01				2299.93		5.57	2.00	11.20	79.87	966.00	1
82 Electricity(11)		2547.06				2538,70		6.39	2.48			1252.13	1
84 Game Ellery Dutton (2)		1214.63				1212.41		9.87	1.36	9.33		637.08	1
66 Telecommunications(5)		1939.77	-0.2	1936.26	1915.85	1947.12	2084.72	4.18	1.79	16.70	12.58	880.71	1
68 Water(12)		2145,55	-U.A.	<u> 2153.63</u>	2148.85	2129,15	1876.34	6.16	2.34	8.69	78.02	1204.14	ł
69 NON-FINANCIALS(000)		1985.20	+0.3	1979.41	1969,38	1976,93	1752.85	3.85	1.93	16.88	48.00	1515.17	E
70 FINANCIALS(105)		2661.82	+0.7	2842.16	2805.54	2827,87	2371 71	4.21	2.64				ı.
71 Benks, Retail(8)		3959.84				3888.59		3.93	2.89			1242.01	1
72 Banks, Merchantifil		3846,68				3640.54		2.71	261			1304.04	Ł
73 hamman 23		1441.41				1428.68		5.74	3.18			1161,23	1
74 Life Assurance(6)		3308.66				3328.42		4.52	2.24		100.72	1092.93	1
77 Other Financial(21)		2623.13				2640.22		3.99	1.81				1
79 Property(41)		1522,60				1505.81		4,18	1.25		35.84	1505.93	1
80 INVESTMENT TRUSTS(12)	8	3136,30				3143.D1		2.24				945,38	I.
89 FT-SE-A ALL-SHARE(900)		1862.95				1853.24			1.10			1100.17	1
FT-SE-A Fledgling		1245.18						3.85	2.04	15.83	44.61	1584,55	I
FT-SE-A Fledgling ex inv Trusts		1256.70				1260.78		2.80	2.49	17.98	17.89	1305.51	L
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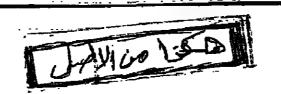
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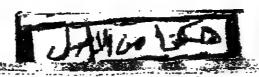
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MAGINE

FT-Actuaries World indices in the first half 1996 Local terms ⇔ Dollar terms

Dow rises as

NAPM report lifts cyclicals

> manufacturing sector from the National Association of Pur-

chasing Management helped to boost cyclical shares and led the Dow Jones Industrial Aver-

age to outperform other indi-

At 1 pm the Dow was 25.85

stronger at 5,680.48, the Stan-

dard & Poor's 500 rose 2.71 to

673.84 and the American Stock

Exchange composite added 3.15 at 579.94. NYSE volume was

Rising cyclical shares in the

Dow included Boeing, up \$1% at \$88%, General Electric, \$1% stronger at \$87%, and United

Technologies, which climbed

Acquisition news moved sev-

eral shares. ADT added \$5 or 27

\$26 a share. Republic Indus-

tries fell \$1% to \$28.

well slipped \$% at \$56%.

with the government. The IPC index fell 25.91 to 3,184.92.

expectations, was firmer at midsession after Friday's sur-

prise resignation of Mr Roberto Zahler, the central bank presi-

is always | % always starting † | In US S †

SANTIAGO, contrary to

192m shares.

\$% to \$115%.

US share prices strengthened at midsession, led by technology shares which continued to

ness seen in the last three weeks of June, writes Lisa Bransten in New York. In early afternoon trading the Nasdaq composite, which is about 40 per cent technology shares, was 8.35 stronger at 1,193.37 and the Pacific Stock Exchange technology index

bounce back from the weak-

advanced 1.3 per cent. Rising technology shares included Microsoft, up 31% at \$58%, Intel, \$1% higher at \$74%, America Online, which gained \$1% at \$45%, and Netscape, \$1% stronger at \$53%.
Computer makers were par-ticularly strong, with IBM up \$2% at \$101%, Compaq \$1 ahead at \$50% and Hewlett-Packard

\$1% firmer at \$101%. Although most of Wall Street was anxiously awaiting the conclusion of the Federal Reserve's Open Market Committee meeting tomorrow, few expected the policy-making

Mexico City was pressured by weekend news that a new rebel

group had taken up arms. The

self-styled Popular Revolution-

ary Army unveiled itself in the

poor state of Guerrero on Fri-

day, just as Mexico's more

Wall Street uptick helps Frankfurt gain ground

A late morning uptick in the Dow helped FRANKFURT recover from earlier losses, the Dax index closing 3.00 higher at an Ibis-indicated 2,573.44. Lufthansa, due to produce May earnings data tomorrow, climbed DM5.50, or 2.5 per cent, to DM222. It told the German weakly Der Spiegel that it was back in profits in May after an operating loss of nearly DM50m in the first three months of 1995.

PARIS was less responsive the CAC-40 index losing 4.95 at 2,118.75. However, the market had time for theme stocks. most spectacularly Dassault Aviation, which jumped by FFr69, or 8.6 per cent, to PFre68 as the market waited for post-bourse confirmation of its merger plan with the state-

Cap Gemini rose FFr7.50 to FFr207.50 on the news that it would gradually sell its 36 per cent stake in Cisi, the systems integration and outsourcing company 64 per cent controlled

by CEA Industrie; CEA fell FF136 to FF1469. Carmakers, initially depressed by news of a 32 per cent drop in French new car sales in June, remembered that June 1995 sales were inflated by the Balladur car buying premium. Renault closed unchanged at FFri32.90, after

FFr129.20, and Paugeot FFr7

ower at PFr682, after FFr670. ZURICH saw a further advance in CS Holding, up SFr1 to SFr120, on continuing speculation about a possible change in the company's struc-ture or a potential divestment of its industrial subsidiaries. The bank said after the market closed that it would hold an "important" news conference this morning.

ower and the SMI index lost 4.7 to 3.728.2. Von Roll forged ahead SFr2.75 to SFr28.75 after selling its loss making Swiss steelmaking subsidiary to von Moos, a smaller steel group.

The broad market edged

THE BURGHEAN SERIES 1380 1400 1500 Close FT-SE Brothack 1001 1608-65 1700.65 1700.66 1700.87 1700.72 1701.71 1701.21 1701.31 Jan 27 1898.43 1725.44 1895.42 1890.97 1721.65 1722.72 Von Moos rose SFr3 to SFr100. ital writedown, announced in April, was about to be impli-

Danzas, the freight forward-ing company, picked up SFr30 to SFr1,340 as the British investor Mr Nicholas Berry denied rumours that he was selling any part of his 8 per cent stake. Mr Berry failed last month in an attempt to win a seat on the management board. Ares-Serono fell SFr40 to SFr1,070 after the company said that it would have to pay nearly \$20m to settle a class acting suit related to its trueover of InterPharm.

on active buying, Sumitomo

Heavy Industries putting on Y11 at Y490 and Kawasaki

Heavy Industries Y5 at Y560.

Speculative stocks were

actively traded. Juki, an indus-

trial sewing machine maker,

was the most active issue of

the day, rising Y24 to Y624.

Clarion, the car audio equip-ment company, moved forward

In Osaka, the OSE average

Among other blue chips, Flat fell L105 to L5,063 and Pirelli gave up L46 to L2,538, with MILAN featured a 3.5 per some investors said to be positioning themselves for the pla-cing of the television and cent fall in Montedison on speculation that a planned cap-

mented imminently. The

The Comit index shell 1.16 to

announcement

656.67. Generali, the insurer,

gave up L464 to L35,034; a

revealed higher premium

income so far this year but said that no decision had been

in the French insurer, Axa.

time of 25.4th Mostes.

Talk of a joint opposition plan

to topple Mrs Benazir Bhutto's government left KARACHI

down by a percentage point on Sunday and by another 1.6 per

cent yesterday, although Mrs Bhutto's PPP party seemed to be heading for victory in Pakis-

tan-controlled Azad (free)

Roundup

shares fell L313 to L860.7.

advertising group, Mediaset. Shares in the company, which will become Italy's eigth largest listed group, are due to start trading on July 15. Against the trend, the oil and chemical giant, Eni picked

up L151 to L7.797. AMSTERDAM, seeing modest early Wall street gains, closed with the AEX index down 0.80 at 560.08. The apparent reconciliation

between KLM and its US partner, Northwest, left the Dutch flag airline up 80 cents at Fl 55.20, after Fl 56.90, although dealers said that lack of liquidity contributed to the earlier peak; and a Kempen & Co outperformer rating for LCI left the computer group up 60 cents, or 5.6 per cent, at

made over its 11 per cent stake BRUSSELS featured a BFr625 gain to BFr25,875 in Bekhaert after the steel wire and cord maker said that it would raise BFr5bn by the sale of 10.1m shares in the Japanese tyremaker. Bridgestone, and a

fell 26.78 to 1,676.50.

lost 4.68 at 2,291.53.

KINGAPORE was dominated

by activity in Telecom, a block

of 60m shares being traded at

S\$3.68 as the state investment

company Temasek continued

to sell part of its stake. Sing Tel

shed 10 cents to \$3.66 and the

Straits Times Industrial index

SEOUL rebounded late in the

session as speculative bargain hunting for blue chips emerged

rho Belgium, 82.5 per centowned by Lourho of the UK. which said last Friday that it planned to split its hotels, trad-ing and mining businesses into separate companies by the end of this year. The Bel-20 index rose 14.68 to 1,757.62

ATHENS turned back from early highs, but still closed 1,4 the election of the prime minis-ter, Mr Costas Simitis, as president of the socialist party (Pasok) congress on Sunday, consolidating his grip on the party machine.

The Athens general index finished 13.62 higher at 922.74 as turnover rose to Dr9.9hn. VIENNA gave up 1.4 per cen during a session that lacked incentives. The ATX index lost 14.84 at 1.075.77, led down by Lenzing, the fibre maker. which dropped Sch34 to

Written and edited by William

trade deficit. The composite

in thin trade of 14.2m shares,

JAKARTA saw Sona Topes

leap Rp150 to Rp950, although the duty-free outlet operator

denied rumours that one of the

country's conglomerates was

planning a bid. The JKSE com-

posite index rose 2.02 to 596.28.

Taipel, Bangkok and Dhaka

the lowest of the year.

were closed.

index gained 16.36 at 838.79 but

per cent at \$23% after signing an agreement to be acquired by Republic Industries for stock valued at about \$5bn, or

Threat of crackdown leaves Shenzhen Bs down 9.8%

Brooktree jumped \$3% or 37 per cent to \$14% after agreeing shares plunged after the mar-ket watchdog reaffirmed its to be purchased by Rockwell International for \$275m. Rockdetermination to stop Chinese citizens from trading in the issues, which are targeted at

SHENZHEN's B index dropped 8.38, or 9.5 per cent, to 77.01. The shares had rocketed in recent weeks on domestic demand, which was said to have accounted for about 70 per cent of daily turnover, falling subsequently on the threat of reimposed controls. The A index of shares for

domestic investors fell 5.2 per cent on worries over the acceland listings.
In SHANGHAI, the B index lost 1.984, or 3.9 per cent, to 49.550, while the A shares fall

5.4 per cent on profit-taking.

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Tokyo	
Activities exactled on	d couldes
Activity receded, an	
fell, due to uncerta the course of domest	
interest rates until	

Terozono in Tokyo.
The Nikkei 225 average fell 75.26 to 22,455.49 after moving setween 22,416.00 and 22,600.08. Volume totalled 274m shares, falling below 300m for the first time since June 10. Overseas investors took small lot profits,

remained on the sidelines. The Topix index of all first section stocks dipped 4.24 to 1,708.21 and the Nikkei 300 softened 0.51 to 317.02. Declining issues outnumbered advances by 643 to 378, with 190 stocks

In London the ISE/Nikkei 50 index put on 1.51 at 1,522.87. investors grew nervous over the Bank of Japan's neutral stance on the short term money markets, following a rally in the bond market last

Although few investors expected an imminent rise in rest rates, this week's BoJ branch managers' meeting and US FOMC meeting were giving some market participants an excuse to refrain from activity,

Carmakers saw more profittaking, Toyota Motor losing Y60 to Y2,680 and Nissan Motor Y12 to Y961. High-technology stocks were also lower, with Toshiba off Y14 at Y766 and NEC down Y20 to Y2,280. Sony, however, rose Y20 to Y7,230 and Fuji Photo Film, the photo film manufacturer. firmed Y50 to Y3,510 on buying

by European institutions. taking by foreigners, Nippon Steel losing Y4 at Y872. How-

Banco Santander Chile

Announces the Completion of its Acquisition of Banco Osorno y La Union

A financial institution with \$7.9 billion in assets. well-positioned in the Chilean economy

A nationwide branch network, providing broad product distribution.

Strategic focus in four markets: corporate, middle market, personal banking and mortgage, and consumer finance.

ADRs listed on the New York Stock Exchange.

Santander Investment acted as financial advisor to Banco Santander for this transaction.

S African industrials pressured

Johannesburg's industrial shares were pressured by Wall Street's weak performance on Friday, and golds were steady in response to a dull bullion price. Analysts said losses were exaggerated by very thin trading volume after two

nesburg Equities Trading (JET) system delayed the start of trading by about four hours. The overall index ended off 33.8 at 6,844,9, industrials fell 52.3 to 8,138.5 and golds lost 0.6 at 1,721.1. Angles slipped R1.50 to R273 and Sasol was

† Based on June 28 1998, C Copyright, FT-SE intermetantal Limited, Opinion, Sector & Co., and Standard & Poor's, 1998, All ficities reserved.							
WORLD INDEX	+0.34	+0.45	+25.11	+6.30	+5.78	+5.8	
South Africa	-0.34	-0.76	+24.82	+11.72	-6.03	-5.9	
Mexico	+2.71	+0.22	+46.73	+17.14	+18.98	+19.0	
USA	+0.50	+0.06	+22.50	+8.55	+8.46	+8.5	
Canada	-0.16	-3.38	+10.64	+7.73	+7.50	+7.5	
Singapore,	-1,38	+0.04	+10.99	+2.18	+2.32	+2.4	
New Zealand	-0.21	+1.74	-0.53	-4.03	+0.46	+0.5	
Maloysia	-0.66	+0.26	+8.89	+13.33	+15.23	+15.3	
lapan	+0.05	+2.11	+41,13	+7.51	1.03	+1-1	
Hong Kong	+1.57	-1.83	+5/07/98	+11.47	+11.26	+11.3	
Australia	-0.71	-1.43	49.56	+0.18	+0.315	+6.0	
		+0.21	+17.00	+8.77	+8.22	+5,3	
UK EUROPE	-0.45	-1.29	+12,96	+1.17	+1.17	+1.2	
Switzerland,.,	+1.37	+4.68	+31.11	+19.69	+3.35	+3.4	
Swaden	0.24	-0.11	+22.48	+14.64	+14.41	+14.5	
Spain	+0.22	+3.69	+31.63	+17.26	+10.87	+10.0	
Norway	-1.89	-1.06	+13.94	+11.45	+8.30	+8.3	
Netherlanda	+1.16	-0.61	+30.75	*15.22	+9.08	+9.1	
taly	-1.88	2.23	+4.05	+7.37	+11.04	+11.1	
Ireland	-1.61	+0.70	+25.30	+12.68	+12.21	+12.3	
Germany	+1.26	+1.85	+19.79	+11.95	+5.18	+6.2	
France	+1.95	+0.50	+15.61	+16.06	+10.17	+10.2	
Finland	-0.51	-5.84	-9.80	·A.72	+2.47	+2.5	
Denmark	+0.50	42.18	+18.40	+11.09	+4.88	+4,9	
Belgium	+0.53	-0.87	+18.16	+8.46	-0.07	+0.0	

Rebels worry Mexico

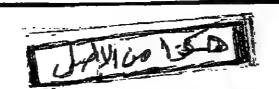
famous Zapatista rebels in dent. The IPSA index edged

Chiapas were talking peace 0.73 ahead to 102.57.

systems failures on the Johan-NATIONAL AND 191.83 .1233,34 ingapore (44

159.87 170.36
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Nissan may boost output in England

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ATHERS TORSE SEE

Nissan Motor, the Japanese carmaker, is considering plans to build a third-model in the HK. The move would create hundreds of jobs at the company's factory in Sunderland, north-east England, and in the British parts industry.

The new car would be a small saloon aimed at the higgest sector in the European car market where it would com-pete head-on with the Ford Egent, the Volkswagen Golf And General Motors' Astra

The proposed model would tant consideration was the greatly expand Nissan's presence in the European market by filling the gap between its Micra minicar and the Primera family saloon. Nissan said no decision had

yet been made on the new car, which would replace the Almera model produced in Japan and shipped to Europe. The company said it was carrying out detailed feasibility studies into the project and would decide on it early next year. The new car could go into production in 2000.

group, which has suffered serious losses in recent years. An extra model would be an important addition to the Sunderland plant, which is running well below its capacity of 300,000 cars a year. This year's output is planned to be 215,000 vehicles.

The new model would be unlikely to be viable unless produced in numbers of at to say how many jobs might be least 100,000 a year. This could be accommodated by a switchnto production in 2000. ing some output from Sunder-Nissan said the most important to a factory in Spain.

The group is unlikely to more staff, even though the invest in a new production line at Sunderland. But even adapting the two existing lines would require substantial investment. The company is now spending £250m on retool ing the Primera line for the launch of a new version this autumn. Reorganising production for a third model would be

considerably more expensive. Nissan said it was too early created at Sunderland, which employs about 4,000 people. But it said that if production plant's productivity was increasing at 10 per cent a year. The new model would also almost certainly create new jobs at Nissan's British suppliers. Component makers have already been contracted for development work, much earlier than for previous Nissan models.

The early involvement of suppliers indicates that Nissan, which started production in the UK 10 years ago this month, is increasingly willing to entrust detailed engineering rose there would be a need for work to British parts makers.

Exchange seeks to cut costs

By John Gapper, Banking Editor

Stock

The London Stock Exchange will try to co-operate with other exchanges to cut the costs of share and derivatives trading, its senior directors said yesterday as they outlined a new strategy for the

The exchange also confirmed that it intends to cut about 400 jobs over the next two and a half years, bringing costs down to about £120m (\$183.6m) a year. This will match its estimated income after losing fees from share

Mr John Kemp-Weich, the chairman, said the exchange needed to "inject much greater clarity and efficiency into its activities". It would employ a total of 550 staff by the end of 1997, and would reduce the number of management lay-

The strategy review, which was approved by the exchange's board last week, was started after it lost charge of share settlement in the City as a result of severe cost overruns and delays in the now-abandoned Taurus system.

The exchange has also lost two chief executives, Mr Peter Rawlins and Mr Michael Lawrence, within the past two years. It has just announced that Mr Gavin Casey, a direc-tor of Merrill Lynch, is to take

director of strategy and finance, said that the exchange intended to increase co-operation to "make the whole market more efficient". Ms Wicker-Miurin said that it wanted to retain its position of capturing 90 per cent of global trading in UK equities, and to be the main market for cross-border equities. It also wanted to strengthen its posttion in gilts and eurobonds.

over the job.
Ms Field Wicker-Miurin.

The exchange produced fig-ures indicating that its operating costs as a percentage of market turnover were relatively low compared with other large exchanges such as the US Nasdaq exchanges and the Tokyo Stock Exchange.

UK NEWS DIGEST

Ministers face roasting by PM

Mr John Major, the prime minister, will throw his weight behind efforts to revive the flagging private finance initia-tive(PFI) tomorrow by warning ministers they are not doing enough to promote the scheme. Ministers are being called to Downing Street to explain the lack of progress by some govextrement departments in attracting private finance to public

sector projects.

Mr Stephen Dorrell, the health secretary, is likely to face stiff questioning over the slow start made by his department. Progress in defence and in local government has also been disappointing. Companies blame the delays mainly on the bureaucratic approach adopted by many departments. The prime minister's move comes amid calls for responsibility for the PFI to be switched from the Treasury to Mr Michael Heseltine, deputy prime minister. David Wighton, Westminster

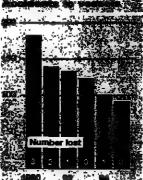
Electronic marketplace planned

Three British media executives are investing up to £7m (\$10.7m) of their own money in Channel 11, which will provide a range of new specialist Internet services using a television format for ease of access. Channel 11's first four services launched last night will offer specialist information on the food and drinks industry. The service will target businesses and consumers. Mr Tim Carron-Brown, the chief executive and one of the investors, said the aim was to create an electronic marketplace where sellers of goods and services to the food and drinks sector could find buyers.

An international agreement

on co-operation in maritime

Shipping deal 'next year'



needent investigations should be in place by the end of next year, Captain Peter Marriott, the UK chief inspector of marine accidents, says in his annual report. Unlike the civil aviation industry, shipping has no binding international code although the investiga-tion of accidents and losses frequently requires cross-border co-operation. The Interna-tional Maritime Organisation, the UN agency responsible for anipping safety, is preparing an agreement which will supersede existing informal contacts. The safety of the UK merchant and fishing fleet

continued to improve in most areas in 1995.

Charles Batchelor, Transport Correspondent

Rail dispute deepens

A total shutdown of the London Underground network this summer in a series of one-day strikes grew more likely last night. Leaders of the RMT transport union said they were holding an industrial action ballot of their drivers in pursuit of a one-hour cut in their 38.5-hour working week. If the drivers voted for strike action they would be expected to hold stoppages on the same days as the majority of Underground drivers, who belong to the Aslef union. Those drivers intend to hold the second of their planned series of from 24-hour strikes Robert Taylor, Employment Editor

Losses force German PC company to shut 65 stores

compoter maker and retailer, is to close 65 of its town centre stores in Britain, resulting in 227 redundancies, as part of a restructuring programme aimed at stemming losses.

The company, which will retain 170 sites across Britain. acquired the stores from Rumbelows last year as part of a European expansion pro-

But the personal computer market has since slowed in Germany and the company, which specialises in cut-price multimedia PCs aimed at the home market, has faced growing competition from other more well established suppliers such as Compaq, Dell and International Business

In March Escom annous much higher than expected full year net losses of DM125m (\$81.im) which it blamed on falling 'PC sales, stock writedowns and price cuts.

Since then the company has mdertaken a DM100m refinancing and Mr Manfred Schmitt; who founded the group, has been replaced by Mr Helmut Jost, a former management

As a first step, Mr Jost sold. Amiga Technologies, an ill-fated subsidiary which was developing set-top boxes der

Escom, the troubled German. Three shoe factories to close

C & J Clark, the family-owned costs, he said. The group shoe group, announced the clowanted to build its worldwide shoe group, amounced the clo-sure of three factories and the loss of 1,400 jobs yesterday in a restructuring exercise to improve efficiency. Jane Mar-

tinson writes. The reorganisation is the largest since the arrival of a new chief executive in January. Mr Tim Parker, brought in from Kenwood Appliances to prepare the company for flo-tation, said yesterday that the changes were designed to address the poor performance of our core footwear

Operations". UK manufacturing would full by about 10 per cent from its current 50 per cent of total output by outsourcing deals in countries with lower labour

interactive 2 television.
At the start of May Recom amounced it would stop production at its German headquarters in Heppenheim with the loss of 120 jebs and use other production sites in the Netherlands and the Czech Republic to assemble computers and concentrate on the

redeti-cide of its operations. Essent said that after accurring the Humbalows steres in Britain last year, it had reached its critical mass and

California de la companya del companya del companya de la companya

business, he said, and to expand its exports from 20 per rent of rales.

The cost of the redundancies would be "in excess of £10m" (\$15.5m) and would affect the company's profits in the cur-rent financial year.

Mr Parker Wests to refor on specialist ranges and £2.5m would be spent over the next two years on refurbishing existing factories.

Although part of the ratio-nale of the restructuring is to increase the likelihood of a successful floration, Mr Parker said yesterday that the group was unlikely to go public for at least two years while it digested the changes.

took the immediate step of disposing ef excess stores. Analysis said that Escom had overreached itself through an aggressive expansion strategy just as prices for PCs were

The company recently admitted it had to improve the way stock was moved between its three European storage sites in Germany, the Netherlands and Scotland. "We have to see how we can centralise things," it

and the state of t

Open bidding is planned for North Sea fields

By Stefan Wagsbyl, Industrial Edino

The government is planning to introduce competitive hidding for offshore oil and gas licences to boost investment in exploration and development.

The proposals, amounced yesterday by Mr Tim Eggar, the energy minister, would apply to mature areas in the North Sea. The plans would exclude frontier areas still in the early stages of development, notably

in the Atlantic Ocean to the

west of Scotland. The government believes the traditional UK system of awarding licences on the basis of official assessments of oil companies' development plans works well for large new exploration arees. But officials consider this system may be too slow and cumbersome for encouraging the development of unexplored pockets of

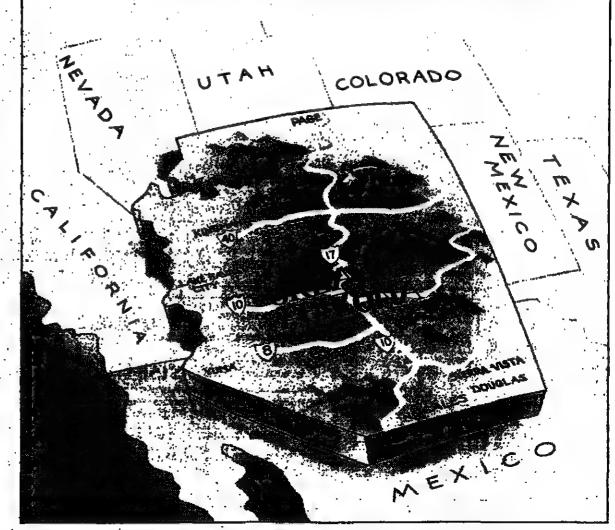
existing fields. "In the mature areas of the North See, I propose that we introduce some changes to our traditional system, so as to devalop a regime which is more open and better able to respond rapidly to market developments and new ideas," said Mr Eggar, presenting his conference in London

The industry reacted cautiously, expressing fears that competitive bids might lead to the government demanding large up-front payments. That has happened in other areas such as the fields in the Gulf of Mexico. Operators Association said: "The industry is going to be unhappy if it has to pay for licences. But we recognise the present system can be

Mr Eggar is planning to consult the industry about his proposals. He hopes the new system might be applied to etween 20 and 30 North Sea blocks starting with the next round of North Sea licences, to be awarded late next year.

· As well as introducing competitive bidding, Mr Eggar wants the new-style licences awarded for shorter periods to discourage companies from sitting on blocks without pursuing development plans. Yesterday he proposed periods of between three and six years, instead of the current minimum time of six years which is often followed by extensions of 12 years.

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UK ECONOMICS DIGEST

output revives

expanded last month for the

first time in six months as it

responded to strengthening

consumer demand. But price

competition intensified and

companies laid off workers for

the second successive month,

The cautiously brighter pic-

ture of Britain's beleaguered-manufacturing industry which

has slipped into recession this

year emerged yesterday from the latest monthly survey by

the Chartered Institute of Pur-

chasing and Supply. The sur-

vey has shown manufacturers

restraining output this year in

the face of faltering export

By Alleon Mailland in Stoneleich

Organisers of the Royal Show, England's premier agricultural event, left no hostages to fortune during yesterday's visit by Mr Franz Fischler, European farm commission There was duck, not beef, on

the lunch menu, although Mr Fischler later sampled some at the Meat and Livestock Commission stand. He was kept well away from the cattle lines. where hundreds of prime beef animals were waiting to be entered in the championship

Instead, his itinerary included a visit to the organic food and farming centre "and either the British food pavilion or the flower show", said an official from the Royal Agricultural Society of England. Standing ankle-deep in

mucky straw in the cattle lines, Mr Richard Dibben, vice-president of the Aberdeen Angus Society, thought this "He would get a pretty

unkind reception here, I should think," he said. "He should take the politics out of it and get back to reality. Mr Dibben, waiting to show Shade Pond Prince, a sleek, 16-

month-old black bull, added: "We haven't actually got a BSE problem of any significance that isn't being dealt with." The invitation to Mr Fischler to open the show, issued in

November long before the "mad cow" crisis erupted, had aroused wrath from some farmers. But yesterday farmers' leaders and the show organisers defended the decision as a chance for Mr Fischler to hear farmers' views at

No rotten beef or tomatoes were thrown, but the temperature rose a little at a meeting with about 300 farmers admitted by ticket only. Mr Fischler addressed the meeting on world food security. But there was not a single question about food security, only about

Why was Britain alone being punished by a worldwide ban on exports when BSE existed elsewhere, asked a Yorkshire farmer to loud applause. Did the under-reporting of cases in



Franz Fischler made the opening speech at the Royal Show yesterday while UK agriculture minister Douglas Hogg listened

mainland Europe not render the prime minister, that most the export ban untenable. another farmer from northern England inquired.

The stout commissioner from the Tyrol, showing no signs of a man at bay, said he had heard "rumours" about underreporting and would ask the European Commission's scientific advisers to investigate. But he added that "the damage ffrom BSE1 is everywhere".

Mr Fischler was noncommittal about the assertion last week by Mr John Major.

elements of the European Union ban on beel exports could be lifted by November. He pointed out the preconditions Britain has to meet before the Commission and member states consider a stepby-step lifting of the ban. "This [conditionality] is more important than to announce a date."

Passports were made compulsory in Britain yesterday for all cattle born from now in measures to improve identificaOpposition succeeds in amending controversial bill

Government defeated on | Manufacturing asylum seekers' benefit

The opposition Labour party last night inflicted a defeat on the government's plans to curb benefit payments to some asvlum seekers, ensuring that more of them will be able to claim social security help after entering the UK.

Following an acrimonious debate in which the government's plans were severely criticised by three hishops and leading judge, the House of Lords, the unelected upper House of Parliament, voted to allow visitors to the UK three days within which they can apply for refugee status and subsequently receive welfare

The vote, which was passed by a majority of three, should reduce the scope for Mr Peter Lilley, the social security secre-tary, to make £200m (\$306m) of annual savings in his depart-

However, ministers were relieved when, in a subsequent

bigger majority to accept the broad thrust of the controversial reforms which Mr Lilley had put forward.

The votes in the Lords. which came during a debate on the government's asylum bill, mean that most of Mr Lilley's plans have definitely survived. They have endured six months of hostility from opposition parties, prominent pressure groups – and even the Court of Appeal, which ruled last week that the proposals were illegal. Last night's votes mean that the Court of Appeal's ruling

legislation. The government is now able lement proposals under which anyone who comes to the UK as a business visitor or tourist - and then subsequently applies for asylum -will not be allowed to receive benefits while their claim is being processed by Home Office officials.

has been bypassed by primary

Labour and the Liberal Democrais expressed some jubila-

ment on a clause which will allow business visitors and tourists to receive welfare benefits if they make their claim for asylum within three days of arriving in the UK.

Following attacks on the government by Lord Donaldson, the former Master of the Rolls, and the bishops of Oxford, Ripon and Lincoln, the clause was passed by 158 to

Baroness Hollis, Labour's spokeswoman in the Lords, said that the three days' grace would allow visitors time to make contact with ethnic groups in the UK before mak-ing their asylum claim.

Mr Claude Moraes, director of the Joint Council for the Welfare of Immigrants, welcomed the government defeat as "a major victory for asylum. seekers." He added: "We believe the government has suffered a major blow and must now rethink the direction of its asylum and immigration

ally adjusted 2684m (\$1.05bn) in May from banks and other lenders, below the record £1.1bn consumer credit borrowed in April. But gross lending remained strong at £8.1bn.

Growth forecast backed A forecast from the Society of Business Economists, a group ing of 900 independent economists, provides firm backing for the view that the UK is poised to enjoy strong consumer-led growth. The society predicts that annual growth in gross domestic product will accelerate from 2.1 per cent this year to 3 per cent next year led by strong consumer spending growth. It will then slow in 1998. Mr David Kern, chairman of the society and chief economist of the NatWest Group, said the subsequent slowdown "will mainly be in response to higher interest rates and a tighter fiscal stance after the general

sales and a build-up of unsold goods. But the latest report

suggests growing consumer demand fuelled by rising personal

Separate figures yesterday from the Bank of England provided support for the view that rising consumer demand will underpin economic growth. Consumers borrowed a net season-

incomes may now be stimulating industry.

Fewer businesses fail

Business failures slowed sharply in the post three months to the lowest level for 114 years, says a survey from Dun & Bradstreet, the business information company. About 9,300 companies went out of business in Great Britain in the second quarter of this year compared with 11,033 in the comparable period of 1995. London had the biggest drop in the failure rate. and about 1,447 companies went out of business in Greater London during the second quarter compared with 2,142 in the corresponding period last year.

Rolls-Royce forgings contract

Wyman-Gordon, the US-owned engineering company, has won: orders worth £14.5m (\$22.2m) from Rolls-Royce's aerospace division to make forgings for the latest version of the RB311 engine at its plant in Livingston, Scotland. Wyman-Gordon also won a £1.5m order from Kawasaki Heavy Industries of Japan for its Rolls-Royce Trant 800 programme, Rolls-Royce, the manufacturar of aero-engines, is no longer connected to the Rolls-Royce car company, which is an offshoot of Vickers.

James Buxton, Edinburgh

N Ireland nationalists deplore soldiers' return

By John Murrey Brown in Dublin and Jimmy Burns

The moderate nationalist Social Democratic and Labour party in Northern Ireland yesterday reacted angrily to confirmation that the British Army's Parachute Regiment is to return to the region for a six-month tour of duty.

Mr Seamus Mailon, deputy leader of the party, said the decision would "add to the tension that already exists". The Ministry of Defence said

it planned to go ahead with a decision taken late last year to send the paratroopers to replace an existing battalion. "It forms part of a routine deployment of troops. There is nothing exceptional about it," the ministry said. Confirma-

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Charles, the regiment's colonel in chief, was embroiled in a protest over its activities while on a visit to Londonderry. In January 1972, 13 Roman Catholics were shot dead in the town by paratroopers during a demonstration in what came to be known as Bloody Sunday. The incident led indirectly to the mposition of direct rule of Northern Ireland from Parliament at Westminster. The Irish News yesterday published a letter from the prince to relatives of those killed on Bloody

just a few days after Prince

on past tragedies". Pro-British politicians called for a strong reaction from the UK government to the Irish Republican Army's recent mor-

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Sunday, in which he recog

nised "their strength of feelings and the right to protest"

but urged them "not to dwell

base in Germany. The UK's current military strength in Northern Ireland stands at 17,500 troops.
Military intelligence in
Northern Ireland is thought to

be increasingly concerned that the IRA might step up its activities with a resumption of attacks on army targets in the Mr Gerry Adams, president

of Sinn Fein, the political arm of the IRA, urged Mr John Major, the UK prime minister, to create trust to rebuild the Northern Ireland peace process. British government policy was "critical", he insisted. For the 18 months of the IRA ceasefire there had been no negotiations. "This period of bad faith has created a gap of distrust which the British must move

to close," Mr Adams declared

CONTRACTS & TENDERS



British Telecommunications pic are looking for suitable companies to perform the direct fulfilment aspect of the Yellow Pages Classified Directory operation, the Phone Book Directory operation and the Yallow Pages Order & Enquiry Handling Service.

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- Handling and packaging of approximately 4 million directories. Despatch of approximately 1.6 million parcel items annually.
- Successful delivery of all orders between 1 and 5 days of despatch.
- Detailed descriptions will be included in the invitation to tender.

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This will involve all aspects of receiving, answering and processing all UK customer orders on behalf of Yellow Pages which currently involves:

- Receiving UK customer calls via an 0800 freephone contact line.
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- Receiving approximately 40,000 written enquiries per annum. Processing approximately 300,000 customer requests for free and chargeable
- Operating and managing payment in advance requirements for chargeable Yellow
- Processing approximately 100,000 general enquiries regarding Yellow Pages. Detailed descriptions will be included in the invitation to tender.

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Each contract will be let for a 3 year period from 1st April 1997 to 31st March 2000: Interested parties must communicate their intent by no later than 9th July 1996 to:

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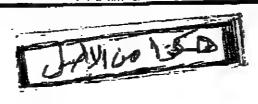
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Now, however, industry is starting to favour an alternative approach - "mini-environment technology" - and the age of the cleanrooms will soon be over, says Walter Roessger, managing director of SEMI Europe, the European arm of the international trade association, Semiconductor Equipment and Materials International

"If you put the cleanroom in the machine rather than the machine in the cleanroom, you can save a lot of money and keep particle contanting-tion to a minimum," he says. Cleanrooms are extremely expen-sive to operate because millions of cubic feet of air have to be pumped

cubic feet of air have to be pumped through them every hour. They are also costly to build, with expert estimates of \$1\text{lm (£650m) for a single room, or \$3,000 per square foot.

The cleaner the cleanroom, the more costly it becomes. Semiconductor standards require a Class 1 cleanroom—one particle for 1cn ft of air. The mini-environment tech.

of air. The mini-environment technology is less costly and more effec tive because, it eliminates contami-nation from only the immediate vicinity of silicon wafers, instead of cleaning a whole facility, .

Work on the mini-environment at SEMI has resulted in the creation of the SMIF, or standard mechanical interface for mini-environment devices. One equipment manufac-turer pioneering this technology is Asyst in Fremont, California, which supplies sealed containers called SMIF-pods to encapsulate the wafer cassettes, enclosures with engineared sicflows that surround the process equipment (SMIF-enclo-sures), and robotic systems that transfer wafer cassettes into and out of process equipment (SMIF-erm

and indexers). Thus, as the water travels through the factory from one pro-cessing step to another during its production cycle, it never comes into contact with the "dirty" factory

The SMIF-integrated minienvironments are guaranteed to environments are guaranteed to provide a better than Clean I clean-roum environment and are some-times as good as Class 0.1, says High O'Railly, vice-president of Asyst's European operations. Asyst has already carried out 36 SMIFtype projects and claims to have 80 per cent of the market worldwide. It supply automation systems to the is now supplying a \$12m SMIF new Siemens water fabrication installation to Newport Wafer Pab plant (fab) in North Tyneside in a in Wales.



A clean break

Mini-environments are reducing contamination in the semiconductor industry, writes Anna Kochan

Although a mini-environment is a will be Siemens's first inb equipped heaper solution than building a with SMIF technology, says Hollicheaper solution than building a aroom, cost of construction or operation is not the vital factor in the decision to opt for a SMIF solu-tion, O'Reilly stresses. The impor-tant point is that it gives high yields of consistent quality because it enables better environmental control," he says. Even with a Class 1 cleanroom,

water yield suffers from the top water effect - this is the difference in yield between the bottom wafer in a batch and the top wafer because of dust particles settling on it. The top wafer yields 5 to 10 per cent less good product than the bot-

The ability to produce greater numbers of good chips off the same wafer is the key benefit of SMIF, says James E Holliday, executive vice-president of Jenoptik Infab, part of the German Jenoptik group. "Using SMUF, it's possible to increase yield by 0.1 to 10 per cent,"

Jenoptik Infab has recently completed a multimillion-dollar installstion of SMIF/mini-environment technology at GEC Pleasey Samiconductors in Plymouth and is to contract worth DM20m (\$8.5m). It

O'Reffly says that, as well as yield, another key point is the speed at which new fals can be made to start producing if they employ the SMIF approach. "Each process step can start to be checked and tested even without building a cleanroom environment. It means that remp-up of an installation takes about four months less than other-

SMIF concepts are not new - they have been in use for about 10 years, though not very widely. During the past two years, however, SMIF has produced dramatic results, perticularly in Taiwan and Singapore, and its adoption has started to accelerate, says Holliday.

Perhaps somewhat optimistically, Rosssger forecasts that all new wafer fabrication facilities built before the end of the century, a figure he estimates at between 150 and 200, will apply mini-environ-ment technology in preference to a Class 1 cleanroom.

However, SMIF is being implemented less enthusiastically in Japan than in other countries because the Japanese have achieved a certain mastery of cleanroom technology, according to Ulrich Winkler, marketing director for

Europe at Applied Materials, the big fab equipment supplier. "The Japa-nese have perfected the design and operation of cleanroom technology to such an extent that there are possibly no savings to be gained by implementing SMIF," Winkler says. The same applies to the Koreans, he

Gains from SMIF concepts will Gams from SMIF concepts will also be less impressive for those fabs making high-volume products. "SMIF is a better logistics concept for fabs making small batches of a wide variety of product such as those producing application specific integrated circuits," Winkler says, he questions the benefits of SMIF to take producing large quantities of

to fahe producing large quantities of identical products in a mass-production process - where the wafers are continually moving and there is less risk of contamination from the top Finally, Rossager sees the introduction of mini-environment tech-

nology and automation as going

hand-in-hand.

"Those fabs being built between now and 2000 with mini-environment technology will also be highly automated, as this is the only way to monitor and continually optimise process performance," he says.
"Tabs today operate with 60 to 70
people per shift. This will come
down to 10 to 12." A Japanese engineer's box of tricks is helping detect forged banknotes, reports Emiko Terazono

The victim countering the counterfeiters

Maisumura, the owner of a small electronics unufacturing company in Tokyo, fell victim to credit-card fraud in Hong Kong, he felt so angry that he decided to hit back.

Using his expertise in finger print identification technology, the engineer has now developed a high-grade counterful hill detector, which was launched by his company Materians. by his company Matsumura Electronics in April.

With special sensor rays checking the notes, this machine can identify some of the most sophisticated fake bills. The company can only produce 500 units a month, but already has

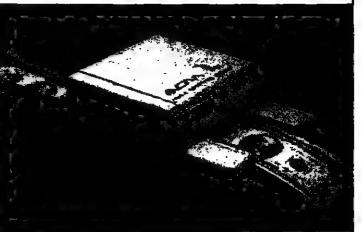
orders for 45,000. Interest in the product has increased since the arrest of Yoshimi Tenaka, a former member of Japan's Red Army Paction who fied to North Eures. He was apprehended at the Cambodian border last March and is alleged to have been involved in circulating high-quality counterfeit US dollar bills, known

as "supernoise" or "superdollars" and thought to be produced in North Korna. US officials estimate that a total \$380bn (£247bn) in fake dollars is in circulation around the world. The notes are easy to copy because the quality of the originals tends to be quite low, says Maisumure. Counterfait dollar bills are judged on a scale of one to nine,

with the crudest at level one. The etector machines that existed before Materianna's could only nick out bills of around five or six.Supernoies are ranked between sevenand nine and have been almost impossible to detect. Maisumura says they do have

laws, though, and his machine can spot differences in the printing by referring to a histogram, or statistical graph, of patierns on real US notes. Each supernote tends to have two or three minute aberrations.

Consequently, sensors check for any variations at 12 points on the note. A 0.0-second scar elso monitors the thickness of the paper and the printing ink. Although Maisumura is



filters of the master forcer; even 'expernote' falses have they blemished

unwilling to reveal all the secrets of his machine in case competitors and counterfeiters exploit them, he does say that forgers tend to leave some sort of mark on the most sophisticated notes, so that they can be certain of not ending up with fake bills themselves. The machine also checks for those telltale marks.

Maisumura Electronics is selling its machine for Y198,000 (£1,175) through a distribution network covering 40 countries, and demand is particularly buoyant in Russia, the US,

individuals. He believes that only a small company such as his could manufacture a fake-hill detector because research and development need large quantities of counterfeit notes.

"A Japanese blue-chip corporation would not be caught with fake bills in its possession. That just would not look very good," he says.

Production of a higo-grade detector is a long-term process because the counterfeiting technicians are constantly developing ways to create

Matsumura realises that his company poses a threat to various criminal organisations and has received several menacing telephone calls . . . the counterfeiting technicians are constantly developing ways to make sophisticated fakes

south-east Asia and the Middle East. The forgery problem is especially bad in Russia. One Matsumura machine detected 280

fake notes in a single day at one foreign exchange business in Meacow. Maisumura realises that his company poses a threat to various

already received several menacing

telephone calls from unknown

sophisticated fakes. Matsumura has already obtained a level 10 counterfeit and believes that it will not be long before the top forgers start churning out versions of the new dollar notes the US treasury has begun printing.

However, if my machine can siamp out the existing fake notes. that's still a lot of counterfait. money," he says.

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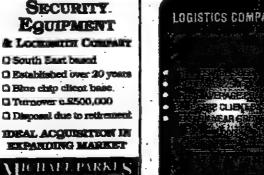
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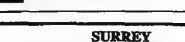
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French legisla-

French vehicle rules unlawful



tion concerning dates for motor vehicles was unlawful where had the effect of imped-COURT ing imports. the European Court of

Justice ruled last week. The case arose in criminal proceedings brought against a Mr Rémy Schmit, the manager of a French company which specialised in the import and export of private cars and the sale of secondhand cars. He was charged with offences under the French rules on vehicle model-year dates.

Before marketing motor vehicles in France, all manufacturers and importers are required to send details to the minister of transport, including a description of the models they intend to put on the French market in any year.

Each vehicle which conforms to the description of that model is then designated by the model-year date for that year, provided that it is sold to the user after June 30 of the previous calendar year. As a result, vehicles sold

between July 1 and December 31 1995 in France would be given the anticipated modelyear date of 1996. The French rules therefore

differed from those in force in most other EU states, which generally gave vehicles a model-year date conforming to the calendar year in which they were first sold or registered.

Mr Schmit was charged with omitting to mention the modelyear date on invoices, and with attributing a wrong model-year date to vehicles.

He did not contest the substance of the charges but argued that the French rules were contrary to Treaty of Rome provisions on the free movement of goods because they put parallel imports at a disadvantage and hence helped to partition the markets.

The Court of Appeal of Metz stayed proceedings and referred a question to the Luxembourg court. It asked whether free movement of goods rules precluded national rules concerning model-year dates where they resulted in a different model-year date being

Board

ascribed to a vehicle than if it was manufactured in another member state and the subject of parallel importation.

The court emphasised that the place where the vehicles had been manufactured was irrelevant under European rules, as a vehicle manufactured in a national territory which was then exported and reimported through parallel channels constituted an imported product in the same way as a vehicle manufactured in another member state and directly imported into the

national territory.
It also observed that since no harmonising measures had been adopted in relation to vehicle model-year dates, the question had to be answered solely in the light of treaty provisions concerned with the free movement of goods.

The French government argued the rules in question applied without distinction to vehicles produced in France and in other member states and it cited a judgment of a Paris court in support of this. It contended that since the scope of national laws, regulations or administrative provisions must be assessed in the light of the interpretation given to them by national courts, the rules did not restrict, directly or indirectly, actually or potentially, trade between member states.

The court rejected that argument. It pointed out that reference to a single decision did not enable a particular inter-pretation to be established. The rules in question were likely to discourage the sale of imported vehicles insofar as they were presented as being of an earlier veer and accord ingly the sale price was lower. The court concluded the French rules had the effect of impeding imports and rejected the French government's argument that the rules were designed to satisfy requirements of consumer protection or fairness of commercial transactions. They were therefore contrary to treaty rules on

C-240/95: Schmit, ECJ 5CH, June 27 1996.

BRICK COURT CHAMBERS.

Salomon Bros AG picks top man

Hendrik Borggreve is leaving the corporate embrace of one of Germany's biggest banks to take up a more flexible role with the German operation of a leading US investment bank. On September 1, he will become joint head of Salomon Brothers AG in Frankfurt and head of German corpo-

rate finunce. Berlin-born Borggreve, a lawyer with a friendly, outgoing manner, worked for US, German and French banks before starting up the Frank-furt-based operation of Kleinwort Ben-son. The UK merchant bank was acquired last year by Dresdner Bank, Germany's second biggest bank. At Salomon, he will be joint board

spokesman in Germany with Daniel Lee. With his experience in equity business, new issues and privatisations, he will help expand Salomon's German presence in these sectors. Lee, with Salomon in Frankfurt for nine years, has a fixed income background and concentrates mainly on sales and trading.

Borggreve, 53, started up Kleinwort Benson's German unit in 1991, having previously worked with Lehman Brothers, Paribas and Commerzbank. At Salomon, he will regain some of Soon he was running several subsidthe independence lost when Kleinwort was absorbed by Dresdner. It was the departure of Frank Beelitz and Peter Coym to Lehman Brothers, his former employer, three years ago that left a corporate finance gap at Salomon. Andrew Fisher

Molson's new boss

Canada's 210-year-old Molson Companies group, returning to its brewing roots, has recalled Norman Seagram, 62, to take the helm as president and chief executive from Marshall Cohen, 61, in September.

"Tve never been one to fear a challenge," says Seagram, after heeding the call from Molson chairman Eric folson. "But this is going to be a big Athletic and active in the Olympic

movement, Seagram counts on his long experience of the beer business and ice hockey - Molson owns the Montreal Canadiens National League team - as he prepares to propel Molson along new paths.

He was born in Toronto and holds engineering and business degrees from the University of Toronto and Birmingham University. He worked in England and Africa before returning to Canada to join Molson in 1968. iaries and then in 1985 took over Molson Breweries, the brewing unit. By 1988 he was executive vice-presi-

dent of the parent Molson Companies. After Molson breweries merged with Carling O'Keefe in 1992, he moved to L'Air Liquide, in Paris, and soon afterwards returned to head the Canadian subsidiary.

Seagram is returning to a very different company. Cohen, a former fed-eral deputy finance minister who joined Molson in 1988, led a controversial diversification programme, buying Diversey, the international special chemicals group. But Diversey's US business was like a millstone and the company will soon have been sold for about C\$1.1bn. Robert Gibbins

French fashion move

Group André, the French shoe and clothing retailer, may have moved rapidly over the years to adapt its products and shop designs in line with the latest fashions, but it was distinctly out of step with its peers when it came to the pace and style of top management change

While many French businesses have a high turnover of executives and a reputation - often criticised - for picking outsiders for the top job,

André has gone in for boardroom longevity. Jean-Louis Descours last week announced his intention to step down, after 36 years as chairman. Descours. 79, spent most of his career at Andre, joining in 1947 and becoming only the group's third only chairman in 1960. The day after the group celebrated its 100th birthday in late June, its

successor, who is to be Jean-Claude Sarazin Sarazin joined the group at the end of 1995 after spending most of his career with La Redoute, the retail group. His first challenge will be push the business back into the black, after it reported a net loss of FFr23m (\$4.42m) for the six months to Febru-

annual general meeting approved his

ary 29 this year. Descours has no intention of retiring shyly from his group, however. He announced a new structure for André, creating a two-tier board, with Sarazin heading the executive committee, but Descours continuing as head of the new supervisory board to oversee operations. Andrew Jack

Jacobs sails upwards

Flemming Jacobs is to become a partner - with the right to the prestigious title of shipowner - in the A.P. Moller-Maersk shipping group, the Danishbased global shipping business, from January 1, 1997.

Jacobs, 52, joined the group as a 16-year-old trainee in 1960 and has spent his entire career with A.P. Moller, covering a period in which Moller's Maersk Line container carrying service has become the biggest business of its kind in the world. He was picked out early for future promotion when he was made personal assistant to Maersk McKinney Molier. whose father, Arnold Peter Moller. gave his name to the business. Jacobs later rose to executive vice-president of the liner division in Copenhagen from 1986 to 1991, when he became widely known as "Mr Maersk."

In 1991 he was sent to London to head The Maersk Company UK: since 1994 he has been managing director of the Maersk organisation in Singapore with responsibility for Maersk Line in

Asia and the Middle East. His co-partners at A.P. Moller which besides its global shipping business has extensive industrial interests in Denmark and is the operating company for a consortium which produces oil and gas from the Danish sector of the North Sea - will be the 83-year-old Moller himself, Jess Soderberg, 52, group chief executive, Ib Kruse, 64, and Kurt Andersen, 62 Hilary Barnes

appointed adviser to Yves de

Chairmartin, chairman of

Socpresse, lead company in

group. De Chaisemartin has

France's HERSANT media

restructuring of the group

since the death of Robert

undertaken a radical

John Browne, chief

Hersant in April.

ON THE MOVE

■ Arie Rosenfeld, the former chief executive of Scitex Corporation, has been named chairman of the Israeli-based hi-tech company DMATEK's subsidiary Advanced Vision Technology, specialising in press control systems based on machine vision.

Howard Pierce, 55, who currently heads ABB's operations in China, has been appointed executive vicepresident and member of the group executive committee responsible for the Americas region. He succeeds Robert Donovan, who died in a plane crash near Dubrovnik. ■ Biorn Flatgard_currently president of Nycomed Pharma, becomes president and chief executive of ELOPAK of

■ Dieter Dragger, currently a board member at DEA of Germany, joins the board at RWE, from January 1. He replaces Peter Koch who is retiring ■ Iguacio del Rio and Dario

Fernandez-Yruegas have been

COGNIZANT, the largest of

appointed to the board of the free movement of goods. panish savings bank, CAJA DE MADRID. Del Rio replaces Esperanza Aguirre, who is now minister of education and

culture.

the three publicly traded companies arising from the break-up of Dun & Bradstreet recently taken over by has named the following board members: Clifford Alexander (president of Alexander & Associates); Robert Lanigan, (chairman emeritus of Owens-Illinois); James Peterson, (former president and chief executive of Parker chief internal auditor. Pen), and Bernard Puckett, (former president and chief responsibility for the executive of Mobile Telecommunication Technologies). The new DUN & BRADSTREET Corporation directors are: Hall Adams. (former chairman and chief executive of Leo Burnett); Clifford Alexander, Mary Johnston Evans, (former vice chairman of Amtrak); Robert Lanigan: Vernon Loucks. (chairman and chief executive of Baxter International); John the first reinsurance Meyer, (Harvard University); James Peterson, and Michael 1981 Quinlan, (chairman and chief executive of McDonald's). as chairman of the Hungarian

■ John Warner, 48, has been state banking supervision appointed vice-president and general manager of GRACE PACKAGING Europe, based in Lauranne, Switzerland, He was previously vice-president and general manager of the W.R. Grace subsidiary's Asia Pacific operations in Hong Kong. Juha Seppala replaces Juhani Poho as senior vice-president and corporate

controller of TAMPELLA, the Finnish industrial group Sandvik, from July 1. He will continue as group vice-president, finance, and chief financial officer of Tamrock. Poho is leaving the company August 31. Monika Nogaret has been appointed ■ Paul Choffat has handed integration of NOVARTIS to Cynthia Hogan, a member of

the executive committee of Sandoz Pharma, Choffat returns to line management as chief executive of Fotolabo. ■ Loay Al-Naqib, general manager of Arig Re, the reinsurance arm of Bahrain's ARAB INSURANCE GROUP (ARIG) is leaving. He will be replaced by Farooq Khwaja, professional to join ARIG in ■ Tamas Rusznak has resigned

body, ABF. He will be replaced by Imre Taraiss and Rezsoe Nvars becomes deputy chairman on July 1. ■ Satisien Pitakanonda hac been appointed president of the TELEPHONE ORGANISATION of Thailand, from October 1. He replaces Chumpol Herabutra, who retires at the end of September, Oran

Pientham becomes vice-president, replacing Direk Charcenphol, who also retires at the end of September. Michael Marcovsky, former chief executive of Nostalgia Network, becomes president of OLYMPIC ENTERTAINMENT GROUP, a US television and film production company that created and developed the Children's Cable Network. Marcovsky has long experience of cable broadcasting.

Robert Myers, 51, has been

named president and chief operating officer of PRIORITY HEALTHCARE CORPORATION, a subsidiary, created in 1994, of Bindley Western Industries, one of the largest drug wholesalers in the

US. Myers was formerly senior vice president of Pharmacy at Eckerd Corporation. ■ Gerry van der Merwe has resigned after 11 months as managing director of the STATE BANK OF NSW to "concentrate on personal

business interests." Kelvin Chong Mong Yuan becomes a non-executive director of Malaysia's Perusahaan Otomobil Nasional (PROTON) from June 17, and will chair the audit committee ■ Gavin Ellis, 49, has been appointed editor of the New Zealand Herald, flagship of publishing group WILSON AND HORTON, recently

acquired by Ireland's Independent Newspapers, He takes over from Peter Scherer, who is retiring. ■ Jonathan Fiechter, 48, acting director of the US Office of Thrift Supervision since 1992, is leaving on September 4. He will become director of the financial sector development department at the WORLD

BANK. Paul Schoen is resigning as executive vice-president, finance, and chief financial officer of COLTEC INDUSTRIES, a US aerospace, automotive and industrial company. Schoen will continue as an adviser to chairman. president and chief executive John Guffey until a successor

is appointed.

The EUROPEAN COMMISSION has appointed Pablo Benavides as director general for energy; John Richardson as deputy head of its Washington delegation;

Ottokar Hahn as head of the Moscow delegation: and Margareta Pettersson as director, financial control. ■ Paul Hendrys of Philip Morris has been appointed chairman of the Bonn cigarette association, VERBAND DER CIGARETTENINDUSTRIE Bernard Esambert, chairman of the supervisory board at

Lagardere Groupe subsidiary

executive of British Petroleum. has been appointed a non-executive director of SMITHKLINE BEECHAM. Gerard Seelig, former executive vice-president of Allied Signal, has been appointed a non-executive director of LARSON-DAVIS, an instrumentation and software company. Lee Nelson has joined SPYGLASS, a US IT company.

as vice-president of human resources; she was previously senior human resource manager for Sun Microsystems.

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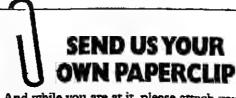
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a very serious matter. Not for them the ribald. satirical or decorative appropriation of it to any purpose but that served at the top of a pole. Woe betide the humorist who thinks those stars and stripes would make a pretty pair of knickers or a funny hat. Burn the flag, do anything to the flag, and Uncle Sam, in his fine topper and waistcoat, gets most

And since the war the Americans have also taken their modern artists very seriously indeed, for in all things they do rather like to consider themselves the "Top Nation". Assiduous cultural diplomacy and propaganda sustained over decades ensured that the Abstract Expressionists of the 1950s, and then the Pop Artists, Colour Field Painters and Minimalists of the 1960s and '70s, duly led the world. Limong all the artists to profit by

Endless variations on 'Old Glory'

William Packer reviews Jasper Johns's collection of stars and stimes

such care, Jasper Johns - whose work has touched all those bases in its time, from Surrealist Pop to Cerebral Abstraction - became and remains as successful as any. Of all living painters, he has commanded the highest prices for his work; more than Matisse or Picasso, more than the Old Masters. To Americans he is already an Old Master. And he has been making paintings and drawings of the stars and stripes, even casting the flag in bronze in low relief, without complaint or scandal, for the past

He first began to make his name in the mid-1950s, when he was 25 or so, and much engaged with imagery derived from popular

culture and the mundane world. from fairground targets to beer cans and paint brushes. These he presented, whether painted on canvas or cast as sculpture, with an ironical detachment and matter-of-fact simplicity. If it was Pop-Art, it was thoughtful rather than celebratory, rooted in Dada and the ideas of Marcel Duchamp of 40 years before, and clearly anticipating much of conceptual art to come.

His principal claim to being one of the more significant artists of the century rests on the work he did in the ten years after 1955, when he seemed to sit at the point of balance of the century's modernism.

And it was in 1955 that he ompleted his first "Flag", the stars and stripes, a large collage and encaustic painting, red, white and blue on three plywood panels, now in the Museum of Modern Art, New-York. The story is that the idea of doing such a thing came to him in a dream, and one can only wish one's own were as productive. He has since produced some 90 flags of all kinds, colours and sizes, at fairly regular intervals after the initial flurry, the latest a bronze

early this year. The group of 25 now at d'Offay represents almost the full scope of the series, in date, medium and formal variation, from a small black pencil drawing washed with lighter fuel of 1955 to a dark

acrylic painting of 1994.

The show offers, too, the typical range and quality of the achievement, from the particular and intense to the decorative and superficial, which more or less accords with early and late. Johns is no great draughtsman, but has ever enjoyed a most seductive way with surface as surface, whether washed with the lightest brush or encrusted with the thickest wax. Which brings us to the point and very heart of the work. The image of the stars and

stripes, as of any flag, is ready-made, its formal structure given, take it or leave it. Leave aside any sense of the depiction of

the flag in a pictorial space, and drop all national gloss or connotation, and what is left is simply an object with an east-acorganisation of its surface. Painted out to the sides of the support, or set within simple borders on the

Market and the second s

editing or alteration, no decisious. Painted well or badly, it is still a flag, The Flag, Old Glory.

The intriguing thing in the first instance is, of course, the immediate discovery that it is not quite so simple. For the flag is The Flag, and Johns's deconstructions do not, in fact, lose anything of its particularity. Paint it black and

page, that object is indeed but

another, albeit stiff, flag. It is

entirely neutral, requires no

and yellow, even paint it red, white and blue, and it is still The Flag. And if the old hand-on-the heart simplicity of response is no longer there, the delicate, enquiring ambiguity that replaces it is not at all a satirical disavowal — which is perhaps why Johns has got away with it for so long.

It is still art by virtue of its very ambiguity, at least at first. The earlier flags, even the tiniest scraps, have to them a weight and presence born of the integrity of the artist's engagement and curiosity in making the image now exact, now loosely drawn, now black-coloured, scribbled, overlaid-set apart. But once done, it is done, and for all the variation and repetition of the later work, how ever so elegant, Johns never quite manages to do it again.

Jasper Johns - Flags 1955-1994: Anthony d'Offay Gallery, 24 Dering Street W1, until July 27.

Орега Model Mozart

💙 ven on a miserable drizzly evening opera al fresco at Garsington has its charms. The audience is reasonably well cocooned thanks to the combination of a large awning and plastic side walls, through which one can gaze out at the beautiful gardens if the opera itself loses its attraction.

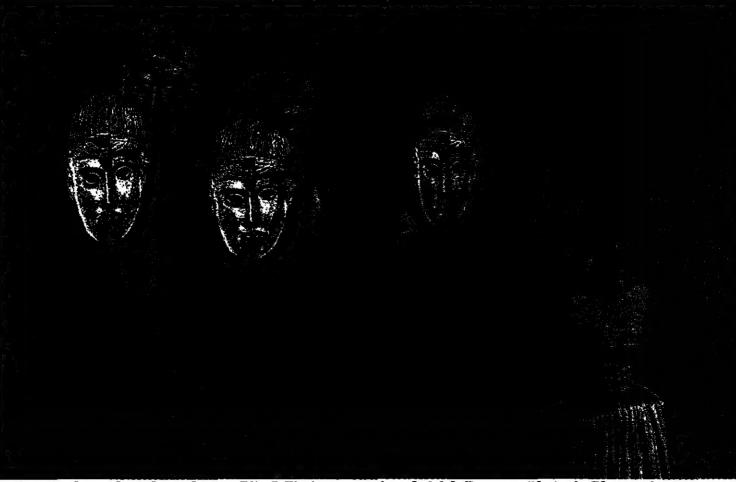
There was plenty of time to admire the view during this Idomeneo, although that should not be taken as a negative comment on the musical side of the performance. Since last year Garsington has found the resources to put on three productions a year, which is a considerable achievement when one thinks that it is limited to 18 performances a season and the audience capacity is small. Budgets must be carefully handled. Idomeneo was the the third of the three this year - probably in every sense, as the other two had generally won glowing comments. It had a single decisive strength, which carried the evening. The playing of the Garsington Opera Orchestra, conducted by Steuart Bedford, was a model of how Mozart should go in the theatre, Ul-sprung and pointed, alive to every dramatic situation. The storm at the end of the second act was quite thrilling, showing Bedford as another conductor who has successfully taken on board "authentic" vigour and clar-

For an outdoors venue the sound is surprisingly good, with a fine balance between orchestra and singers. The brightest singing came from the Ilia of Melanie Diener, whose gleaming light lyric soprano is on the threshold of becoming a familiar pleasure in the world's opera-houses, although there is still scope for her to find more light

here was a disappointment,

and then a happy surprise, at

the Royal Festival Hall on Thursday. With Kurt Sander-



Great music, shame about the production: Rita Cullis, in orange wig and pink ballgown, as Electra in 'Idomeneo'

and shade in this role than she does. Jon Garrison played Idomeneo with such writhing angst as to suggest that he had brought with him emotions borrowed from some other production. Everybody else in the cast remained outside their roles, although the firm vocalism of Jean Rigby's Idamante and outgoing Electra of Rita Cullis, unbecomingly costumed in

orange wig and pink ballgown, were positive virtues. Ryland Davies may be a name for the small role of Arbace, but that did not justify delaying the start for 45 minutes so that he could sing his four lines of recitative in the first act. As for the production, what can one

say? Designed and directed by David Fielding, it looked ghastly and made

an over-clever nonsense of a straightforward mythological tale. Spotting that the location is Crete, Fielding provided a bright-red maze and a body-stockinged minotaur, who prowled the stage as an throughout. The chorus, in black, off-the-shoulder tunics and trilby hats, sang from the maze, holding aloft golden model galleons. This was

opera production in pop video mode, straight out of art school. Mad cows in the field at the bottom of the garden could not have dreamed up any-

Richard Fairman

Garsington festival continues until

Music in London/David Murray

Romanticism and Meltdown

Uchida should have played Mozart's piano concerto in C. K. 415, but a Sanderling was of course a sterling partner. His own principal offering was Bruckner's 4th Symphony, the except that he devoted his first half to early 18th-century music that was not family illness made her rush off to Tokyo. In her place we had young Frederick Kempf (BBC "Young Musi-cian of the Year" in 1992), and he "Romantic", in which the Philharmonia played superbly for him: a grand scale of sound, always musical, made an impressively thoughtful go netrating and well balanced, never All of his playing was sensitive and squeaky-clean, and often eloquent. strident even in Bruckner's repetitious fortissimi. The symphony emerged as a strongly reasoned whole. I did think wistfully, some-Especially in the slower passages of the opening Allegro, we heard him pursuing musical thoughts with wintimes, of Tennstedt's soft but vernally tingling way with things like the play-ful third theme of the first movement ning concentration. He could do with another scintilla or two of digital parkle, which Mozart never dis-- but who can say whether Bruckner dained. Kempf's tone was big enough, however, to stretch throughout the would have preferred Tennstedt's sug-gestive subtleties to Sanderling's hall without any exaggerated dynamics – though his fitful way with Moz-

In the same hall the night before, Murray Perahia gave a fine solo

written for the pianoforte: three Scar-latti sonatas, an "English" Suite by Bach and another by Handel, along with an expansive Chaconne. Nowadays this is András Schiff territory. Perahia was straighter, less nudgingly

artful but almost as elegant. Nevertheless, as we expected it was Schumann's rich *Kreisleriana* that drew Parahia into his best expressive form. There were lashings of Romantic Imigkeit (but quiet and intense, not brandished aloft), along with a firm sense of the dramatic continuity of the whole cycle. He chose to end with Mendelssohn's irresistible encore-piece, the Andante & Rondo Capriccioso: here feathery-brilliant,

without any hard virtuoso glint. The current South Bank Meltdown festival - a compound of motorised new "classical" music, "crossover" stuff and frank slumming - has been bumpy, what with its central Philharmonia concert cancelled and the rest of the programme much knocked about. Not, I think, the fault of its composer-director, the Swedish-Finn Magnus Lindberg; but anyhow there is another weekend of it to go. On Sunday it offered a London Sinfonietta concert which repeated the recent Lindberg pieces the Sinfonietta played at Aldeburgh a week ago. igine, his Aldeburgh/Sinfoniet-

ta/South Bank commission, had acquired a sharper edge already: deeper contrasts between the hyper-

energetic music and the gentler passages. Areas II was as good as before, its calculated quasi-tunes as fetching as its urgent, toppling climaxes. The second half consisted of two near-theatre pieces by Heiner Goeb-bels, the first – *Herukles 2* – for brass quintet and extras, composed after a Heiner Müller play about Hercules' "second task", and La Jalousie (after Robbe-Grillet's nouveau roman). which sims to capture the claustro-

phobic jealousy between the obser

sively meticulous lines of Robbe-Grillet's narrator and betrayed husband. Goebbels enjoys a considerable following in Germany. In cinematic moods, both pieces worked well enough, but musically they were not very interesting – though it took ages to set up the expensive electronics they each required, to no remarkable effect. I doubt that Goebbels' jazzbased idiom, with wilful fractures in post-modern "classical" style, is likely ever to draw much of a crossover audience beyond his native country.

Greenaway sets Rome alight

tecture has moved from the screen to the piazza. All last week the Brit-ish filmmaker entertained Romans with a spectacular celebration of light and sound in the Piazza del Popolo. The whole site with the triumphal entry gate of Porto del Popolo, its three baroque churches, statuary, fountains and central Egyptian obelisk, was exploited by Greenaway as a magnificent 360 degree architectural amphitheatre".

Using a constantly changing mix of 6,000 lights, this amphitheatre became a visual playground of architectural line and architectonic detail. This was accompanied by music and occasionally intrusive natural sounds. The music, composed by Greenaway's long-standing collaborator, Patrick Mimran, emphasised the baroque feel of the plazza

Greensway has been fascinated by the Piazza del Popolo since shooting there parts of his Belly of the Architect - a film he says which explored the responsibility of architects in the 1980s. He was also fascinated by the story of Pope Sistus V, the late-16th century pontiff who redesigned much of Rome and sought to place ancient Egyptian obelisks at the centre points of the main

thoroughfares. The pope's plan to use the by their shadows never got off the ground. So Greenaway decided to give him a helping hand, taking Pope Sistus V as the starting point for the spectacle's tenuous narrative structure. Using cinematic techniques of lighting on the piazza, the parrative followed the rhythm of day through

night.
The high point of the spectacle was when the two churches of Santa Maria suddenly appeared softly illuminated, like giant baroque ships floating the Corso that leads into the piazza. The narrative lasted only 10 minutes but the audience was meant to repeat the experience by moving round the piazza to differing vantage points. The whole performance ran for three hours until midnight. Greenaway wanted the pub-

eter Greenaway's long lic to be like walk-on actors, love affair with archi-using the sound and light show using the sound and light show to give a new dimension to

audience participation. Like all Greenaway's work, his ideas are so dense at times that they require footnotes. Who would know without the auteur's prompting that the sound of the peacock is a reference to Nero (it was the emper or's favourite bird) or that the lyrics used are from an inscription in the piazza? But the response has been enthusiastic and offers have come for other such shows in Bologna, Turin and Sienna

He has had to show considerable persistence in staging this event, which was called off at the last minute two years ago due to political squabbles. This time round, Rome's city hall has been enthusiastic, helping with the 30-odd special permits required to use the piazza. The British Council also pulled out all the stops to make it the centre-piece of British Waves, its three-week celebration of

ost has conditioned the performance, but Greenaway insists the funds were not so hard to find. Funding has come from three Italian banks, the local electricity company which provided machines and manpower, and the British Council, with a total cost of some £200,000. Entry was free. belisks to tell the time of day an important part of the pub lic's casual confrontation with unexpected light and sound. Greenaway regards this as the beginning of his extra-cinematic activity (his new film, Pillow Story, will be released shortly). "Light is a genre of its own," he says. "People are just begining to realise the impor-tance of proper illumination in cities. Many architects now put down 2 per cent of the project

cost onto lighting." He has his eye on various jubilee celebrations around the world. "We can light up on a grand scale." But what fascinates Greenaway is the ephemeral nature of a light show with the brevity of fireworks. "This must be an ephemeral experience which than resides

Robert Graham

INTERNATIONAL **ARTS**

art's cadenzas was arguably a touch

AMSTERDAM

EXHIBITION Rijksmuseum Tel: 31-20-6732121

Nederlandse wapens uit Rusland: this exhibition features 17th-century Dutch fire arms from the Imperial armoury at the Kremlin in Moscow. The weapons were given to the Russian czars by the Dutch; to Sep

ATLANTA

EXHIBITION High Museum of Art Tel: 1-404-733-4400 Rings: Five Passions in World Art: this exhibition, organized in conjunction with the Olympic Games, explores the power of art to evoke five universal emotions: love, anguish, awe, triumph and joy; from Jul 4 to Sep 29

BASEL

EXHIBITION Kunstmuseum Basel

Tel: 41-61-2710228 Canto d'Amore, Klassizistische

Moderne in Musik und bildender Kunst 1914-1935: exhibition focusing on classicist modernism in music and visual arts. The display features more than 100 paintings, drawings and sculptures from International museum and private collections, as well as musical scores from the collection of the Paul Sacher Foundation; to Aug 11

BIRMINGHAM

CONCERT Symphony Hall

Tel: 44-121-2002000 City of Birmingham Orchestra: with conductor Sir Simon Rattle and planist Martha Argerich perform works by Dukas, Bartók, Prokofiev and Ravel; 7.30pm; Jul 4

CAMBRIDGE EXHIBITION

Fitzwilliam Museum Tel: 44-1223-332900 Tennyson and Trollope: Book illustrations by John Everett Millais: exhibition featuring a selection of wood-engravings, mainly by the brothers Dalziel, designed by Millals in the 1850s and 1860s to illustrate

novels of Trollope; to Sep 22 CAMBRIDGE (US)

the poems of Tennyson and the

EXHIBITION Busch Reisinger Museum Tel: 1-617-495-9400 History, Self, and Society: an exhibition focusing on three self-representations by German artists in which a man's suit plays a decisive role: Max Beckmann's "Self Portrait in Tuxedo* (1927), Joseph

Beuys' "Felt Suit" (1970) and a painting by Markus Lüpertz from the 1970s; to Aug 18

COPENHAGEN EXHIBITION Davids Samling - David Collection

Tel: 45-33 13 55 64 By the Light of the Crescent Moon. The Near East in nineteenth century Danish art and literature: divided into three sections, the exhibition gives an overview of 19th-century Danish artists' portayals and perceptions of the Middle East; to Sep 29

■ FRANKFURT

EXHIBITION Tel: 49-69-2128471

● Film-Architektur, Set Designs von
'Metropolis' bis 'Blade Runner'; exhibition of some 200 designs, drawings, sketches, paintings and photos giving an overview of 70 years of film architecture; to Sep 8

■ LONDON

CONCERT St. John's, Smith Square Tel; 44-171-2221061 Trinity College of Music Symphony Orchestra: with conductor Graeme Jenkins perform works by Wagner and Bruckner, 7.30pm; Jul 3 DANCE Royal Festival Hall Tel: 44-171-9604242 Mozart: a choreography by Anne Teresa de Keersemaeker to music

by Mozart, performed by Rosas; 7.30pm; Jul 3

JAZZ & BLUES

Barbican Hall Tel: 44-171-6384141 Julian Joseph Trio: and the London Symphony Orchestra with conductor Mike Globs and special guest Joe Zawinul perform music by Gershwin, Julian Joseph, Rodgers & Hart, and Joe Zawinul. Part of The City of London Festival; 7.30pm; Jul

London Collseum Tel: 44-171-8360111

 La Bohème: by Puccini. Conducted by Alex Ingram and performed by the English National Opera. Soloists include Anne Villiams-King, John Hudson and Roberto Salvatori; 7.30pm; Jul 4, 6 Royal Opera House - Covent Garden Tel: 44-171-2129234 Nabucco: by Verdi. Conducted. by Mark Elder and performed by the Royal Opera. Soloists include Sylvie Valayre, Elena Zaremba, David Maxwell Anderson and Timothy

Robinson. Part of the Verdi Festival;

NEW YORK

7.30pm; Jul 3

EXHIBITION The Jewish Museum Tel: 1-212-423-3200

 Marc Chagall 1907-1917: this exhibition of paintings, gouaches and drawings provides an overview of Marc Chagall's early career and the decade during which his aesthetic language and attitude were formed; to Aug 4 The Metropolitan Museum of Art Tel: 1-212-879-5500 Ancient Art from the Shumei Family Collection: a selection of works from the Shumei Collection. The exhibition features many Asian

and Ancient Near Eastern works of art and also includes Egyptian, stamic and Roman objects; to Sep 1

PARIS EXHIBITION

Centre Georges Pompidou Tel: 33-1-44 78 12 33 Fréderick J. Kiesler: retrospective exhibition devoted to the architect/ artist Frederick Klesler (1890-1965). The display gives an overview of his architectural designs and ideas and shows a selection of his paintings, sculptures, installations and other works; from Jul 3 to Oct 21

Théâtre de l'Opéra Comique Tel: 33-1 42 44 45 46 Carmen: by Bizet. Conducted by David Heusel and performed by the Opéra Cornique. Soloists include Katarina Karneus (Jul 4) and Martine Olmedo (Jul 6); 7.30pm; Jul 4, 6

■ SAN FRANCISCO CONCERT

Louise M. Davies Symphony Hell Tel: 1-415-864-6000 The Symphony at Shoreline; the San Francisco Symphony with conductor Emil de Cou, planist Jeremie Michael, the U.S. Army Chorus and the Preservation Hall Jazz Band celebrate the Fourth of July at the Shoreline Amphitheatre; 8pm; Jul 4

EXHIBITION California Plaza of the Legion of Honor Tel: 1-415-863-3330 Pergamon: The Telephos Frieze from the Great Altar: exhibition of rare and renowned works of Helienistic sculpture from the

second century BC. Twelve newly restored relief sculptures from the Telephos trieze that once decorated the interior court of the Great Altar of Pergamon are on display; to Sep

■ SAVONLINNA **OPERA**

Savonimus Opera Festival Tel: 358-57-514700 Der Fliegende Hollander, by Wagner. Conducted by Vello Pahn and featuring Watti Salminen. abeth Meyer-Topsoe, Kaludi Kaludow, Taru Valjakka, Lassi Virtanen and Esa Ruuttunen; Spm;

■ VIENNA : EXHIBITION Palais Liechtenstein

Tel: 43-1-3176900 Errò: From Mao to Madonna: retrospective of this legendary figure of European Pop Art, Object Art and Action Painting; to Sep 8

■ WASHINGTON EXHIBITION -

National Gallery of Art Tel: 1-202-7374215 Masterpieces from the Palazzo Doria Pamphilj, Rome: exhibition featuring works from the collection of the Doriz Pamphili Gallery In Rome; to Sep 2

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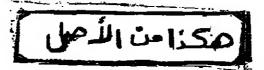
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Financial Times Business

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Squawk Box 10.00 European Money Wheel

Financial Times Business



Way out of the wasteland

Poland rather than China or Chile represents the best model for Russia to follow in its progress from a planned economy to a market-oriented society

The history of the 20th century has been dominated by the clash between freedom and despotism. History did not cease with the former's triumph. It merely opened a new chapter, that of the transition from the planned to the market economy. The presidential election in Russia will be a decisive episode in this new

story, whatever its outcome. What Russians confront is a choice between a man who offers the delusion of a return to the past and one who, however flawed, provides a vision of a workable future. As this year's World Development Report* demonstrates, Mr Boris Yeltsin's government has been moving along the right road, but too slowly. A careful review of the evidence from nearly seven years of experience in the former Soviet empire demonstrates not just that transition to the market is a practical reality, but that decisive reform works better than vacillation.

The starting point for the World Bank's analysis is why reform became inevitable. This is beautifully explained by the collapsing returns on investment shown helow The point can be put in another way. Income per head in the Russian empire was 90 per cent of Spain's in 1913, according to Paul Bairoch of the University of Geneva. By 1994, the proportion had shrunk to a third, according to the World Bank. The sacrifices of the peoples of the former Soviet Union had been wasted.

This is why Mr Gennady

Zyuganov's promise of a better yesterday is grotesque. Return to a planned economy is not merely infeasible. It is insane. Those who understand this truth flirt with other models the China of Mr Deng Xiaoping being one, the Chile of General Augusto Pinochet another. Many communists admire the former, while Mr Alexander Lebed, the former general supposed by some to be Mr Yeltsin's heir-apparent, has lauded the latter. Some Russians find these

models attractive, largely

because they give legitimacy reform with a monetary overto the dictatorship they crave But they are of little economic relevance. Chile's was always a market economy, however distorted, while China's condi-

tions were too different to be This is brought out clearly in the World Bank report. · Communist China was a poor agrarian society, but the former Soviet Union was a developed, if hugely distorted. industrial one. Moreover. much of its industry produced goods for which there was no need or subtracted value from the raw materials it used. • The Chinese then developed a new and dynamic economy around the still-surviving state socialist core. But more advanced and more distorted communist countries had first to release resources wasted by their old industries before the new economy could emerge. Mr Deng Xiaoping could begin economic reform without undermining the bastions of communist power. But Mr Mikhail Gorbachev could not begin until he had done so, not that he had any clear idea of what he was attempting to

do, in any case. · Since the Chinese possessed few financial assets when reform began, China was able to liberalise prices and finance fiscal deficits by printing money. But the former Soviet Union started

Soviet industry (%)

Death throes of the planned economy

Hungary

share of GDP

Return on

1950 55 60 65 70 75 80 85

hang. Thus price liberalisation led to high inflation.

Yet China does offer a few lessons for Russia. As it hap-pens these coincide with some of those offered by the sucsaful transition economies of central and eastern Europe. A reasonable degree of fiscal and monetary stability, liberalisation of agriculture and progressive opening to trade are the heart of China's success. The same is true for Poland.

More broadly, however, Poland and its lik are the relevant exemplars for Russia and, indeed, for Belarus and Ukraine. In particular, as in Russia, the collapse of the communist state, along with a similar need to restructure state industry, made swift and decisive action essential. Fortunately, the combination of price liberalisation with stabilisation has created the conditions for rapid recovery. improved efficiency and the entry of new businesses. The more rapidly stabilisation and liberalisation were achieved, the faster the turnround and the smaller the social and eco-

nomic costs. Poland's output is already back to where it started in 1989 and is now growing quite rapidly. Quality is immeasurably improved. Russia's measured output is, by contrast, more than 40 per cent below

recover. Moreover, its dilatoriness has not reduced the social costs a jot. On the contrary, the country has suffered a much bigger increase in income inequality than Poland or the Czech Republic. The decline of six years in Russia's male life expectancy between 1990 and 1994 was also sharper than anywhere else, while infant mortality and life expectancy have actually improved in the advanced reformers.

These divergent outcom are not surprising. The best remedy both for poverty and collapsing social welfare budgets is economic growth. Moreover, inflation taxes the poor heavily. In 1992, for example, soaring inflation reduced the real value of Russian monetary assets by an amount equal to 30 per cent of gross domestic product. Russian households lost a sum equal to a quarter of their income, with the poor losing proportionately the most. Successful stabilisation and

liberalisation seem enough to turn economies around. But they cannot be sustained without other complementary reforms. Among the most important is the funding of a social safety net. This, in turn, cannot be done without success in raising revenue.

In Russia, among the most important obstacles to raising revenue has been the power of

the energy sector. Gazprom, for example, is the largest company in Russis and one of the largest in the world, with estimated revalued assets of US\$150bn and after-tax profits of \$6bn in 1995. In 1994, says the World Bank, half the company's shares were exchanged for vouchers in closed privati-sation auctions. If this colossus had not benefited from tax privileges and compiled with all its tax obligations, its additional tax payments would have been 2 per cent to 3 per cent of GDP. This would have gone a long way towards clos-ing the fiscal deficit.

Taxation is just one essen-tial respect in which Russia has failed to carry through essential reforms. It is among the leaders in privatisation, with about 60 per cent of GDP now produced within the private sector. Unfortunately, the full economic benefits come only with the specification and defence of property rights. One of the indicators of its failure is the World Bank's estimate that 3,000 to 4,000 "mafia" groups earn most of their money out of extortion from legitimate businesses.

The road from the moral and economic wasteland of communism was bound to be long and hard. Among other difficult obstacles are establishment of working legal institutions, building sound financial systems, reform of government, transformation of education and health services and, perhaps the most impor-tant of all, integration into the

At very best, it is likely to take well over a decade before market-oriented democracy is fully embedded even in a successful country like Poland. In Russia, it will take at least a generation. But there is no serious alternative. Russia has, with much hesitation. started on its journey. This election will show whether it intends to continue

*From Plan to Market, World exchange rates." Development Report 1996 (Oxford University Press, for the World Bank).

Personal View · Onno Ruding

A market taxed by an absence of harmony

The free flow of investment in the EU is needlessly frustrated by national tax policies

It can fairly be claimed that
the European
Union has in
most respects
realised the goal of a single internal market with its attendant free movement of goods, services and

capital - as envisioned by the Maastricht treaty in 1992. However, there are two important areas where the claim does, not hold. One, exchange rate volatility, is receiving plenty of attention, and rightly so. The other, corporate taxation, is not, and this must be addressed

Since Maastricht, efforts have been focused on achieving an economic and monetary union with a single currency in 1999. Surprisingly and disap-pointingly, in the area of corporate taxation the business world still must contend daily with obstacles to the benefits of a single market. The free flow of investment is needlessly frustrated by national

On corporate tax, the EU has suffered from paralysis during the past five years, made all the more striking by the prog-ress in harmonising indirect taxation, for example value added tax and excise duties.

While it comes rather late in the day, encouragement can be found in the European Commission's recent acknowledge ment of the link between corporate taxation, the single market and Emu.

The Commission's "Discussion paper on taxation in the European Union", published in March, says: "It would appear contradictory to do nothing to remove tax distortions while trying to remove distortions related to misalignments of

I hope this first step by Mr Mario Monti, commissioner in charge of taxation, to give the

lowed shortly by substantive proposals - in the form of draft directives for the Council of Ministers - aimed at the most urgent problems related to company taxation.

Day-to-day experience demonstrates that important differ-ences in tax systems, tax rates and tax bases still exist among member countries. These frequently lead to discrimination against both European-based companies and companies headquartered in other countries which are active participants in the European market. There are many cases of double taxation, particularly on cross-border transactions. investments and shareholdings. This goes against the grain of the single market con-cept, which should treat such

business activities as if they were carried out in one country only. Almost all the recommendations made by the Committee of Independent Experts on Company Taxation in their report in 1992 are still relevant. particularly since the number of pan-European companies is growing. Although the princi-ples of subsidiarity must be

of distortion and accomplish at least the following: • Eliminate withholding taxes on inter-company, cross-border payments of interest and royalties (the draft direc-

protected, there is a need for

some degree of harmonisation.

The drive to harmonise should

focus on the most blatant cases

Disappointingly, in the area of corporate taxation the business world still must contend daily with obstacles to the benefits of a single market

tably withdrawn in 1994). · Facilitate the offsetting of losses and profits within a

group of companies.

• Widen the scope of the Eu directive on parents and subsidiaries to eliminate withhold. ing taxes on dividends paid by subsidiaries to parents in other countries. · Allow companies more flast.

bility to allocate costs of haid. quarters for the purposes of: Complete Europe's network of bilateral tax treaties. • Introduce "advance rulings in all member states to avoid

double taxation arising from transfer pricing disputes. Admittedly, the Commis faces numerous hurdles. including the requirement that decisions on tax by the Council of Ministers be unanimous, the emphasis on sovereignty by national tax administration and the need to observe subsid-

iarity. But national tax authorities should know that their cherished sovereignty in company tax matters has already bear eroded by global financial liberalisation, the mobility of capital and investment, and the tax rules of other countries. EU members and non-members alike - regarding internation ally active companies. Continuation of the status quo may lead only to further erosion of tax revenues for European gov-

ernments. It is now up to the Commis sion and national governments to revitalise the stalled process of harmonisation of company taxation. Failure to act would seriously undermine efforts to achieve the single market to its. full extent. It would also be inconsistent with the drive toward a single currency, which aims precisely at perfecting the single market.

I hope that the "Communica-tion on direct taxation", due to be released by the Commission this summer, will finally get things moving again.

The author is vice chairman of Citicorp/Citibank and former

NATIONAL BUSINESS CONFERENCE & EXHIBITION: ERITREA'S MIRROR

1933 (Great Depression)

1942 (second world war

The National Business Conference and Exhibition (NBCE) held from the 9th to the 17th of December, 1995 was launched to address the social, political, cultural and economic problems that are impediments to business and entreprenurship development and to recommend ways and means of achieving stable growth in the next five years. The NBCE has come up with the following recommendations to foster an enabling environment for business development and entrepreneurship and in the process promote sustainable development through judicious distribution of resources and the optimal utilisation of external resources that will, in a programmed way, be replaced by internally

MACROLEVEL PLANNING, POLICY ANALYSIS & ECONOMIC REFORM MANAGEMENT

Strengthening the policy research and analysis capacity, improving forecasting and analytical methodology, Improve public expenditure control; establishment of an integrated macroeconomic management information system; promotion of Government and private savings and their effective management to carry out macro-economic and management functions with special emphasis on coordinating policy analysis of overall macroeconomic weaknesses.

PRIVATE SECTOR DEVELOPMENT

Review of legal and regulatory tramework; strengthening investment offices; capital market development; enhancing the role of Chamber of Commerce as interlocutor, strengthening Professional and Entrepreneurial Associations; Investment promotion entrepreneurship development programme; credit schemes for the informal Sector; improving information and advisory services; technology transfer, upgrading and extension service; strengthening of capabilities in extension service and marketing of viable rural technologies; business management training.

PUBLIC ENTERPRISE REFORM/ RESTRUCTURING & PRIVATISATION

In tandem with the policy-legal measures, the government has implemented a series of administrative measures related to public enterprise reform including abolition of multi-firm public corporation as part of reducing the layers of decision-making and control organs; establishment of a Privatisation Agency to undertake divestiture of State owned enterprises.

DEVELOPMENT AND IMPLEMENTATION OF REFORM MEASURES

Palicy Review and Reform; establishing an effective management information; rationalisation and promotion of civil service training and skill upgrading; establishing organisational capacity for privatisation and creating and strengthening institutional and legal framework for privatisation.

PROGRAMME FORMULATION, DEVELOPMENT & IMPLEMENTATION ARRANGEMENTS

This remains the bed-rock of the development programme for the next few years. It is expected to finance the development of programme areas in entreprenurship and private sector development; management of economic and technical change: capital and technology; marine resources development, food security and environment; human development, human resources development and utilisation, infrastructure, rural and regional development.

For further information please contact:

The Asmara Chamber of Commerce Telephone: + 291 1 121388/120045, Fax: + 291 1 120138

·LETTERS TO THE EDITOR · Number One Southwark Bridge, London SEI-9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax ilable for letters written in the main international laugua

Attitude is the problem

From Mr Jason James. Sir, I refer to Joe Rogaly's article "A self-help slogan for the 90s" (June 29/30). I have not read Samuel Smiles' Self Help, but I imagine that its beroes are largely self-made men whose hard work and vision enabled them to build up substantial wealth. The process of wealth creation has not changed much over the last 100 years, except that managers and shareholders are less likely to be the same

But Mr Rogaly highlights the change in British attitudes by denouncing the former as "Fat Cats" and the latter as "speculative gains". When even the financial press holds these attitudes, it is not surprising that Britain has trouble creating wealth. Or that so many Brits find better opportunities elsewhere.

3-5-43 Minami Azabu, Tokyo 106, Japan

Reveal Three Tenors' fees

From Mr Michael Varcoe-Cocks. Sir, There can be little plaint over the fees earned by top opera singers for purely commercial events such as the Three Tenors concerts ("Off the top of the scale", June 29), but it seems unacceptable that, when they perform in publicly are kept secret. Andrew Clark's only examples - up to £13,500 in Munich and Berlin are insignificant given the vastly higher level of subsidy

in those cities. When one of the Three Tenors sings at Covent Garden, the increased ticket prices bring in an extra £100,000 per performance. Are paying patrons and taxpayers not entitled to know how much of it goes to the tenor and how much to offset the decrease in the Arts Council grant?

Michael Varcoe-Cocks, 5 Brackenbury Road, London W6 OBE, UK

Critical factors in R&D success

From Dr George Haour. Sir, The "R&D Scoreboard" survey (June 27) is always an ting occasion to discuss how R&D investments contribute to the creation of

tomorrow's jobs. Indeed, more critical than input numbers is the quality of the outcome, which is often difficult to quantify. In this regard, I would like to make several comments, as follows:

 Companies tend to run too many innovation projects, scattering resources on too many activities. Some of these, it is fair to say, are often imposed by regulatory authorities, as is the case of the pharmaceutical sector.

There, the cost of bringing new drugs to market has considerably increase essentially as a result of the requirement for much more extensive clinical studies Companies should better recognise the contribution of

"creative failures": technology-intensive companies are awash with stories of aborted projects which generated knowledge, which later turned out to be crucial for the success of other, unrelated developm Related to this is the danger that business considerations excessively constrain the research agenda: many success stories may be traced to

combine technical expertise and business sense in an

uncanny way. As one of the actors contributing to the complete innovation process, from idea. to market launch, R&D productivity is particularly sensitive to the human factor. enthusiasm and talent are as necessary for success as

Georges Haour, professor of technology · £2nanagement International Institute for Management Development, Chemin de Bellerive 23. PO Box 915, CH-1001 Lausanne, Switzerland

UK apprenticeship initiative is working

about government and

partnership. The number of

sectors offering modern

industry working in

Modern apprenticeships are

persistent mayericks who

From Mr Rob Wye. Sir. I am writing in response to Jo Gardiner's letter (June 20), which may lead people to be misled about the ideas behind modern

Modern apprenticeships were announced in the Budget of 1993 as an initiative where employers would take the lead. Their development has been guided through Training and Enterprise Councils and industry training organisations, which represent employers at a local and sectoral level respectively. Targeting of apprenticeships is not and has not been a matter for government intervention. The government has not set sectoral targets. Tecs contract with local employers for the provision of training in the

light of local labour market

information and local demand.

apprenticeships is increasing it now stands at 57. And the initiative in some sectors, especially those where there has been no previous history of apprenticeships, is only just getting into its stride. For example, Ms Gardiner cites telecommunications as an under utilised sector. The largest employer in this sector, BT, has chosen to wait until this September for it's recruitment drive on to modern apprenticeships.

Ms Gardiner also asserts that
the initiative is substantially

under-subscribed. This is not true. Modern apprenticeships were only launched nationwide in September 1995. Our latest figures, which do not take us

to the 1995-96 year end, show more than 26,000 modern apprentices have started - a significant achievement for any new initiative. It is surely right that employers should decide where training is necessary and the government should do everything in its . . power to ensure that training happens in a cost-effective way. Departmental evaluation and independent research shows that far from creating a skills imbalance, modern apprenticeships are just what employers and young people want, in increasing numbers.

head of training for young people division Department for Education and Employment, Sheffield S1 4PQ, UK

Virtuous circle of investment, growth and trust

From Ashoka Mody. Sir, The link between trust and growth is a tantalising one though rarely studied. Stephen Knack's findings ("Low trust, slow growth", June 26) are interesting and reassuring. But it may be premature to conclude that trust is the cause

of higher investment and growth. Equally, I think, high rates of investment and growth lead

to trust, creating a virtuous circle. When societies invest at high rates, they need to create new norms of good behaviour. and high growth provides the confidence to trust others. I believe that this mutually

sustaining relationship provides a better understanding of institutional development and growth in east Asia than an explanation that presumes that somehow

these societies are inherently more trusting of their fellow citizens. Similarly, trust and investment are based on the society's rate of discount, or its ability to look to the future with ontimism - this ability is also not inborn but is nourished by high growth.

Ashoka Mody, 109 North Brook Lane, Bethesda MD 20814, US



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L. Krewill and

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Tuesday July 2 1996

Karadzic at bay

Not for the first time, Radovan Karadzic, the Bosnian Serb leader, is making a fool of all those important people who like to make statements about "the will of the

statements about "the will of the international community."

The said community, in its manifestation as the war crimes tribunal in The Hague, has indirited Mr. Karadzic and begun trying him in absentia as an instigator and organiser of mass murder and other, gross violetions of hyperselections of his said. other gross violations of human rights. In another manifestation, as the signatories of the Dayton peace agreement, it has ruled him ineligible to hold office. In a third, as the newly named

"P8" (G7 plus Russia), it has now urged him to resign immediately, and has threatened to reimpose sanctions if so recommended by either of two further manifestations: Admiral Leighton Smith, commander of the Implementation Force (Ifor) in Bosnia, and his civilian counterpart Carl Bildt, named as High Representative under the Dayton agreement though exactly whom or what he represents has never been made

Admiral Smith has it in his power to order Mr Karadzic's arrest and send him in irons to The Hague. He has not done so because he himself is under strict orders from Washington to avoid at all costs a repetition of the events in Mogadishu three years ago when US peacekeepers engaged in an unsuccessful man-hunt for the Somali warlord Mohammed Farah Aideed and

very last thing Bill Clinton wants to happen in his re-election year. That puts Mr Bildt in an awkward position, which his predecessors as mediators in the Bosnian conflict would all too easily recognise.

Lacking force to back him up, he
is reduced to negotiating with the
very villains on whom he is expected to impose "the will of the

international community".

That enables Mr Karadzic to play cat instead of mouse. Under pressure from President Milosevic of Serbia, who genuinely fears the reimposition of sanctions, he goes through a charade of resigning as "president" while getting himself re-elected as party leader and allowing his party to nominate him as a candidate in elections

now fixed for September 14.

Eliminating Mr Karadzic is by no means a sufficient condition for reconciliation in Bosnia. But it is a necessary one. As long as he is in power, whether or not he is formally in office, residents of his "Serb republic" will not feel free to explore reconciliation and those in other paris of Bosnia will not feel safe to venture across the partition lines.

The pressure on Mr Milosevic to obtain Mr Karadzic's surrender, along with that of his co-accused General Ratko Mladic, must be kept up. Sanctions on Yngoslavia helped bring about the Dayton agreement. If there is no other way to enforce it, they will have to be reimposed, and soon. The electoral calendar, fixed at US insis-

A Real chance

Yesterday marked the second anniversary of the Real Plan - the reform programme that was to transform the Brazilian economy and make high inflation a thing of the past. President Fernando Henrique Cardoso, the plan's author, has every reason to be proud of his achievements. During the past two years, Brazil has moved closer growth than at any time in the past 20 years. It still, however, has

a fair way to go. The first stage of the reform programme was to open up the econ-omy and banish inflation. This was a signal success. Inflation is expected to be around 12-15 per cent in 1996, down from the fourdigit rates of two years ago. This first wave of reform has changed the Brazilian economic landscape. But, as Mr Cardoso was the first to argue when he took office last year, translating these achievements into growth in employment and incomes required an overhaul of the state. Here he has fallen

well short of expectations.

The administration had hoped that by now it would have passed constitutional amendments to. reform the social security and tax systems and the civil service. But, thanks to heated opposition from Congress and state governments, not one of these reforms has actu-ally been passed into law. Equally worrisome has been the dramatic deterioration in the public balance sheets since Mr Cardoso took office. An operational budget sur-

was transformed in 1995 into a 5 per cent deficit. Total domestic

debt rocketed 50 per cent. Cause for concern, or outright penic? Some warn that, with an over-valued exchange rate and a large fiscal deficit, Brazil is a Mexican-style accident waiting to happen. Most investors do not showed, the outlook could change dramatically if investors start doubting the government's capac-ity to push through the second stage of reforms. And, just as important, if they start doubting the public's willingness to pay for continued low inflation in high

interest rates and modest growth. The municipal elections in Octo ber must loom large in any such calculation. A victory for President Cardoso's supporters would strengthen his hand in Congress thereby, possibly, paving the way for greater market confidence lower interest rates and faster growth It would also, crucially, boost the president's chances of winning Congressional backing to stand for a second term in 1998.

A poor result for Mr Cardoso's allies in the October elections would not signal the end of the Real. The new currency has proved a lot more resilient than the many others that came before But the price of the last year's disappointments may be that nei-ther the Real, nor the reforms it represents, would survive for long without their creator.

Tackling Tony

New Labour, new strategy. Mr John Major, the UK prime minis-ter, told the cabinet yesterday that he intended to defer the general election until the last possible moment in May 1997. His colleagues promptly agreed to aban-don their previous lines of attack on Mr Tony Blair's New Labour party in favour of an entirely

fresh approach.
The latest strategy carries risks for Mr Major. It admits that under Mr Bleir's stewardship the opposition has indeed changed, and thus implicitly acknowledges a seismic shift in British politics during the past two years. But it represents nonetheless the government's last chance of mounting a credible assault on Mr Blair's new

Until now, the Conservatives have floundered in the face of the Labour leader's determination to modernise his party. From time to time, they have attacked his ideas as a pale imitation of their own. On other occasions New Labour's glossy new policy documents have been characterised as empty vessels, devoid of real substance. Finally, it has been said that while Mr Blair might be a social democrat his party remained strunchly

None of these approaches has made an impression on the elec-torate because they have denied the simple truth that the Labour leader has radically rewritten his party's prospectus. Political campaigning of necessity may simplify political invective.

issues for the electorate, but to be effective in influencing opinion it must be grounded in reality. So the Conservative advertising onslaught to be unveiled later today under the rubric New Labour, New Danger, will not seek to deny that Mr Blair has aban-

doned much of the ideology which lost his party the last four elec-tions. Instead it will focus on the policies to which both the leader and his party remain publicly

Most obviously it will attack Labour's proposals for radical constitutional change, for a national minimum wage, for the abolition of the UK's opt-out from the Euro peen Union's social chapter, and for a reversal of some of the government's health and education reforms. It will also seek to per-suade the voters that, whatever its promises now, New Labour would inevitably increase public spending and taxes. As one senior strategist put it, the Conservatives intend to engage with opposition policies "on the basis of what they

are, not what they used to be". Up to a point anyway. It would be encouraging if this new, albeit enforced, willingness to confront reality heralded the beginning of an election campaign founded on serious debate about the issues. New Labour, after all, remains vulnerable on a range of policies. Unfortunately, past experience suggests that intellectual argument soon gives way to crude



Political dogfight nears its end

A merger between Aérospatiale and Dassault is due to be completed by January but it will be difficult to finalise, says **David Buchan**

running political-corporate sagas seemed to be nearing an end, with yesterday's declaration by the French government that state-owned Aérospatiale and privately managed Dessault Aviation will finalise their merger into "a single group" by next January.

So President Jacques Chirac seems to be getting his way. He appears to have succeeded - where French defence ministers have failed over the past 20 years - in putting France's civil and military jet aircraft businesses together and thereby placing the country on the same basis as Britain and Germany.

And Mr Serge Dassault has at last given up the struggle to keep the family business, built up by his famous father, Marcel, out of the state's clutches. The government confirmed yesterday that it will, "as control" of the new group. Tired of Dassault's ability to dictate the shape of the French air force, and unable to provide both Aérospatiale and Dassault with enough orders. the state has decided the two must

Aerospatiale, which has five times the turnover of Dassault, has made no secret of its desire to be on an equal footing with Daimler-Benz Aerospace and British Aerospace for the impending negotiations to turn the Airbus consortium into a joint company. Both Dasa and BAe make military jets as well as Airbus

Mr Louis Gallois, president of

Aérospatiale, has been talking of the need for the widest possible alliance between his company, Dasa and BAe in order to take on the competition from the US. Apart from widening Aérospatiale's prod-uct range, the new deal makes the company more similar to its German and UK partners by partially privatising it.

The government declaration was silent on Mr Dassault's stake in the new group. But officials say that, while the respective assets of Aérospatiale and Dassault have yet to be finally valued, Mr Dassault should get more than 25 per cent and less than 33 per cent. Mr Dassault wants to head a new supervisory board, leaving day-to-day control of an

executive "directoire" to Mr Gallois. Such terms would by no means be had for the 71-year-old Mr Dassault. But it is a deal that he has staunchly resisted. He could hardly believe his eyes and ears when in mid-February Mr Chirac gave Dassault and Aérospatiale until June 30 to come up with a plan to form themselves into a joint company within two years, as part of his plans to restructure the French defence industry.
For three months, Mr Dassault

tried everything to frustrate the president's plan. He refused to let the "pilot committee" between the two companies, which was supposed to steer them towards a marriage plan, meet. In two encounters made emotional appeals to Mr Chirac, whose father was a bunker to the Dassault family. He even, in the words of a senior government minister, "offered to merge with other companies, including foreign ones", if Mr Chirac would spare him from

being yoked to Aérospatiale. But by mid-May his resistance broke. The Elysée and the government made clear that, if necessary, they would take over the company by exploiting the state's hitherto unused voting rights as shareholder of Dassault Aviation and their position as its principal military customer. Meanwhile, Mr Dassault's position as the head of a major exporting company was fatally

weakened when the Belgian judiciary served an international arrest warrant on him. Mr Dassault said he had "nothing to do" with the alleged payment of bribes by Dassault to the Belgian Socialist party to win a 1989 contract to refit some US-made F-16 jets. Mr Dassault remains safe in France, which does not extradite its own nationals, but he cannot travel to third countries

for fear they might honour the war-rant and dispatch him to Belgium. While Dassault has lived largely off the state's military orders, its aversion to outright state control is deeply rooted in the history of the family's relations with the French state. Back in 1936, the Socialist-led Popular Front government nationalised all aircraft factories, including those belonging to the Bloch family, the original name of the Dassault

he fact that some of the became part of today's Aérospatiale appears to have added an extra element to what one government offi-cial calls the "psychodrama" being played out between Mr Chirac and Mr Dassault in recent weeks. Following deals in the 1970s and 1980s, the French state has 46 per cent of Dessault Aviation's capital but 54 per cent of voting rights, although it has never dared put these voting rights to the test. For years, Dassault managed to cling to its independence and to play off one government minister against another. This changed once Mr Chi-rac announced his Aerospatiale-

his ministers fell in behind it. Part of the spring tussle between the government and Mr Dassault was over the future of the Rafale, the new jet fighter which Dassault has developed for the French air force and navy. If Dassault's hope of building a total of 300 Rafales is ever realised, it will be, at a total development and production cost of FFr180bn (£22.5bn), France's most expensive ever weapons project. This is precisely why the Rafale has had its critics among the navy and air force top brass; they do not fault the plane technically, but do not want it to swallow their entire pro-

The Dassault lobby long ago dis-suaded France from joining other Europeans in building the Eurofighter, and talked the navy and the air force out of schemes to use cheaper US planes or extend the life of existing Dassault Mirages.

Nonetheless the government see the Rafale well ensconced in the 1997-2002 military programme. When the military programme was amnounced in May, the result was a compromise; the Rafale programme is to continue at a delayed pace, with a first batch of 12 reaching the Charles de Gaulle aircraft carrier in 2002 and the first squadron of 33 reaching the air force in 2005.

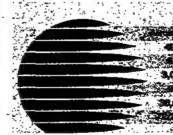
The government's stress yesterday that Aérospatiale and Dassault would pool their research teams and buying services indicates the influence of Mr Jean-Yves Helmer, who was head of Peugeot cars until he was appointed France's defence procurement chief in March. He Dassault merger plan, and all sees Aérospatiale and Dassault com-

ing together as Peugeot and Citroën with centralised financial control and buying polices but developing and marketing separate Yet Aérospatiale and Dassault dif-

fer far more, in both culture and products, than those two car companies ever did. The former operates largely in the mass market of civil aviation, is long used to co-operating with foreign companies in every area except ballistic missiles, and is an open provider of information about itself. Dassault Aviation operates largely in the secretive military field in a highly secretive way. It has long pursued a go-it-alone approach, although last autumn it did put some of its engineers together with those of BAe to think about a future European combat plane, post-Rafale and post-Eurofighter,

With 3,000 engineers in Aérospa-Dassault's bureau d'étude, both have research teams that exceed their current needs. But elsewhere the benefits of any rationalisation are less obvious. Dessault jets and Aérospatiale helicopters (made by its subsidiary, Eurocopter) have similarly complex weapon systems, but use different software. Some 45 per cent of Dassault Aviation's sales comes from Falcon business jets. But the Falcon is a high-cost product, made virtually to military specifications, says a senior Aérospa-tiale executive who sees little similarity between the making of Falcons and the manufacture of

Small wonder, then, that the French government yesterday gave the two companies until next January to work out "the technical, financial and industrial modalities" of the merger. If and when these are worked out, the new group may "play a driving role at the European level", as the government wishes. But there is still too much blank space in the Aérospatiale-Dassault blueprint to guarantee that it will get off the drawing board and into



December Addition 49.2 Turnover (Firth) 3,077 Gross operating profit (FFrm) 800 38,842 Warkforce

How the groups compare 11.5 0

OBSERVER

Getting steamed up

W Ukrahnians bil the hand that leads, and got away with it - this time. The day before the World Bank board met to approve a Sillon loan last week, the government locked out the bank's entire local office.

The bank currently occupies a prime site in Kiev, just across a garden from the presidential administration building Other tenants are Denische Bank and the ambassadors from Spain.

Beighing Italy and the European Union. The once shabby apartments and offices have all been received and prought up to bests restandants, including in the communications department. So, naturally, Ukrainian pabobs now want if back. For a year they

have demanded the space for their own flats. On Wednesday, the president's man closed the doors. Ukramian finance officials have than ever in meet the bills piling up at the end of the second quarter, were barred from enterlog by armed guards.
They were kept out until Prima Minister Pavio Lavarenko personally intervened. The loan went through and likraine's

finances are less shaky. Yet one wonders how long the coddled government ellis can

restrain themselves from satzifiding relations with the countries which have underwritten instance, the lure of the hot tub now waiting to be installed in the EU man's latest residence.

Russian roulette ■ President Boris Yeltsin's latest health scare has sent the country's constitutional experts scurrying to

their law books.
With morbid fascination, they are speculating about what would happen if the president were to be incapacitated before or immediately after Wednesday's poli The complexities could keep them bagging for days. If Yelish were physically

incapable of competing in the run off against Gennady Zyuganov, the Communist challenger, the third-placed candidate in the June 16 poll would enter the fray - albeit with a delay. March forward Alexander Lebed, the military tough nut who has just been made the president's national security

But if the president were re-elected and could not serve out his four-year term, Victor Chernomyrdin, the prime minister would temporarily assume the presidency and he obliged to call-fresh free for all elections within

three months.

The added complication, though, is that the newly-elected president.

parliament for approval. What happens then if the newly-elected president falls ill before his prime ninisterial candidate is approved? Pass the wodks quick ...

Strong brew

Meyer Kahn, ebulliant chairman of South African Breweries, thinks of himself as a bit of a wag - fond of pointing out that SAB's 98 per cent share of the domestic clear beer market merely puts it in the position of being "temporary sole supplier". But his sense of humour was

recently found wanting SAB, it seems, has taken umbrage at a recent hole from Nedeor Securities. a division of one of South Africa's largest banks. In the report, analyst Michael Coulson argues that, should the ANC government be really serious about breaking up the commy's over-concentrated corporate structure, "the SAB beer monopoly would be a good place to

Coulsun concludes: "We do not believe SAB's monopoly will be allowed to slumber on forever and holders should reduce weightings over the longer term."

Many would agree with Coulson.
The problem is that SAB is one of

Nedcor's larger customers. Hence the extraordinary note from Richard Lanhscher, Nedcor's chief executive, hastily distancing the bank from the bapless

reminding clients what a public-spirited company SAB really is - having pushed the real price of beer down by 50 per cent over the past 20 years, etc. etc.

analyst's conclusions, and

What price news?

For a government which delights in lecturing other countries on press freedom, the US seems oddly reluctant to practise what it preaches.

Long the only delegation at G7 summits not to open its briefings. to all comers, it took news management to new extremes at last weekend's chindig in Lyons. Washington-based

correspondents with White House accreditation were surprised to find themselves barred from official meet-the press sessions unless they had paid large sums to fly over on President Clinton's sircraft. At the heavily-guarded US press centre, officials were reinciant even to part with transcripts of briefings given the previous day.

The reason given was that backs who had paid up for seats on Air Force One would feel they hadn't got their money's worth if everyone else got the news

One can imagine the US reaction
if Beijing, say, began flogging
secess to official information to the
highest bidders...

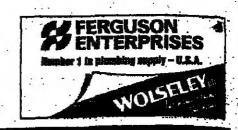
Financial Times

100 years ago

Letter to the Editor. Sir, - I think you are very unfair to the National Telephone Company. I have always found the officials models of courtesy and long-suffering. For a long time past I have bothered them every few days with complaints that my telephone is out or order, and I invariably receive a courteous letter in reply, promising that the matter will be seen to. I have never been abused or roughly company, and am bound to say that they are one and all past masters of the art of apologising. I am. &c. Patient.

50 years ago Brazilian Traction

Questions of expropriation have touched the Brazilian Traction Light and Power Company from time to time, but these were described as irresponsible rumours by the chairman at the meeting in Toronto. Shareholders will be relieved by his statement, which concluded with the observation that there was no question of expropriation by the Government. They will find further encouragement in the fact that the recent decree limiting profits remitted from Brazil to 8 per cent of the registered capital employed there does not affect public utilities which earn a relatively low return on their capital.



Coopers & Lybrand to join Sumitomo inquiry

By Emiko Terazono in Tokyo and

Sumitomo Corporation yesterday said Coopers & Lybrand, a leading International accountancy firm, would join its internal investigation into copper trading losses sustained by its former chief trader, Mr Yasuo

Coopers is the second non-Japanese firm Sumitomo has brought in for the inquiry. The probe is to be supervised by Sumitomo's outside legal counsel, the New York firm of Paul, Weiss, Rifkind, Wharton and Gar-

The Japanese trading company rine Japanese tracing company said Coopers had been chosen for its regulatory expertise and expe-rience in helping financial groups to draw up internal surveillance

Working with Sumitomo's own managers, auditors and lawyers, the outside team would try to establish what had happened, identify any weaknesses or failures in management and control systems, and recommend any hanges to prevent a recurrence.

The French

next three years.

yesterday unveiled plans to improve the quality and speed of

its administration and to delegate

more decision-making power

Reform of the highly central-ised French administrative sys-tem, which is still largely based on that created by Napoleon, was

one of the central priorities

announced by prime minister

Alain Juppé's government for

1996, but yesterday's announcement was the first detailed indi-

cation of its intentions over the

Mr Juppé said the objective

was to make the administration

"simpler, closer and more mod-

ern". It aims to cut down on red-

tone and ensure that nearly all

decisions about individuals, com-

from Paris to the regions.

government

Sumitomo dismissed Mr Haman-aka last month after alleging that he had lost \$1.8bm after a decade as a 'rogue trader'. Copper traders in London and Singapore suggest the company's losses could be as much as \$4bn.

Japanese business leaders claimed, meanwhile, that the Sumitomo affair had exposed flaws in the London Metal Exchange's trading system, Leaders of the Kansai Economic Federation (Kankeiren), a husiness federation for corporations based in western Japan, criticised trad-

ing practices on the LMR, Mr Tetsuro Kawakami, Kankeiren chairman and chairman of ren chairman and chairman or the international Wrought Cop-per Council, the main global body for copper users, said the LME's organisational structure could be improved. Mr Kawakami is also chairman of Sumitomo Electric Industries, Japan's leading electric wire and cable maker and a member of the Sumitomo family of companies.

Separately, several Japanese trading houses indicated interest in participating in the Batu Hijau copper and gold mining project in

French PM plans to shift

power from Paris to regions

French capital compared with

just 50 per cent today. Mr Dominique Perben, minister

for the public sector, said: "The

management of the state is still characterised by profound archa-isms." He said reforms would

tackle concerns, reflected in a

recent survey, that 92 per cent of

people wanted a faster response in dealings with government. Mr Perben said the number of

people working in ministries in

Paris - about 70,000 - would be

cut by 10 per cent over the next

three years through natural wast-

age or by shifting them outside the French capital. The number

of headquarters functions in

Paris would be cut by 30 per cent.

Critics have been sceptical of the effectiveness of earlier reform

attempts - not least the pain

associated with moving part of the elite ENA civil service train-

made locally rather than in the start of the 1990s, and the apper-ermment working outside Paris.

Indonesia, a venture between Sumitomo and Newmont Gold of the US. The loss of the project to another Japanese trading house would be a huge blow to Sumi-tomo, which is responsible for financing up to 60 per cent of the \$1,5bn project. But Sumitomo could face a sharp rise in funding costs because of credit rating reviews being undertaken by

nternational credit agencies. Other Japanese companies suggested that contract might be reviewed. "It's a high-profile deal and many trading houses are interested in taking part," one said. Sumitomo, however, denied any reassessments were being made and said the project would

be launched as planned. In Denver, Newmont said it would consider both financial and non-financial factors but it had no reason so far to doubt that the project would proceed in

Meanwhile, the Hong Kong arm of China Non-ferrous Metals Holdings, a Chinese state-owned metals trading company, denied that it had any links with Mr

panied a partial decentralisation

of Paris had had only limited suc-

cess, his plans were focused more

on delegating decision-making authority and he was confident

He said he planned to create

local agencies in which the French could seek rapid contact with the administration, reduce

paperwork and cut down on duplication and waste in local

offices. He cited the example of

water, which is currently han-

dled by six separate services in

each government department. In addition, he said that all

graduates of the ENA institute

would in future spend at least

they would succeed.

power to local and regional

blies in the early 1980s. Mr Perben argued that, while past reforms concentrated on decentralising civil servants out

Airport probe widens

German prosecutors are investigating more than 3) com-panies and a group of Frankfurt airport officials suspected of defrauding the country's largest sirport out of tens of millions of D-Marks during the construction of a second terminal.

So far 15 people have been arrested, of whom five are still in ail on remand, in what is becoming one of Garmany's biggest coruption scandals,

The investigation comes at a time of increasing public aware-ness of corruption in a country that has traditionally thought of that has traditionally thought of itself as law-abiding. Lest year, a bribery affair involving employees of Adam Opel, the German carmaker owned by General Motors, triggered a wave of outrage, as did the disappearance of state financial aid that led to the bankruptcy of shipbuilders Bre-mer Vulkan earlier this year.

the Frankfurt anti-corruption

The prosecutors say officials at

procurement for communication electronics, including the cabling for telephone systems, fire alert systems and passenger information systems.

hand-over of the traditional envedense webs," he said.

Mr Schaupensteiner has been

Meanwhile, the public's indig-nation has increased political pressure for a toughening of Germany's policing laws. Last month, the federal government tabled a bill allowing the bugging of private homes for a limited period in cases of suspected organised crime.

Frankfurt corruption

Terminal 2 at Frankfurt Airport was completed in 1994 at a cost of around DM2.5bn (\$1.6bn).
Mr Wolfgang Schaupensteiner, prosecutor, claimed yesterday that FAG, the airport authority, was overcharged by between 20 per cent and 30 per cent, losing "tens of millions" of D-Marks.

the publicly-owned airport accepted generous gifts, ranging from TV and videos to holidays, in return for preferential treatment of suppliers.
The investigation focused on

Mr Schaupensteiner said he and his investigators were confronted with an unusually well-

This is no longer a case of a

"They bill for services they have not supplied, they bill via an air of correct businesslike conduct, and everything is properly documented. They even pay taxes on their bribes, and they hire respectable tex advisers. The appearance on the outside is clean. On the inside it is deeply

corrupt," he said. investigating the airport case since December last year, and is expected to continue until the end of this year, or possibly into 1997, before bringing charges.

THE LEX COLUMN

Waste not want not

The proposed merger of ADT and Republic Industries has all the signs of a late 1980s-style deal. The industrial logic looks filmsy to say the least.
ADT's expertise is in electronic alarma
and car auctions. Republic industries
is basically a waste management company, although it is being swiftly turned into a mini-conglomerate by Mr Wayne Huizenga, its new chief

But who cares about logic when you have personalities? ADT, registered in Bermuda, is run by Mr Michael Ash-croft, once the City's bete noire, who stands to collect \$300m from this deal. Mr Huizenga has woosd investors with an enviable record. He founded WMX Technologies, now the biggest waste company in the world. After leaving there he built up the Blockbuster video chain and sold it to Viacom for sign. Last Angust he joined Republic, which until then was a sleepy waste management group, Since then he has bought almost 20 companies – all of them for shares – and seen the share

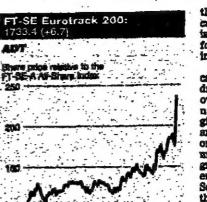
price jump from \$2 to \$27. Given the fantastic performance of its share price, Republic can easily pay a premium for ADT and still claim the deal is earnings enhancing; Mr Huizenga is forecasting earnings growth of 30-40 per cent in each of the next two years. And since the acquisi-tion is being structured as a merger there is no goodwill to be written off,

For ADT shareholders, who have already seen their shares outperform handsomely since the start of 1994, yesterday's one third jump in the price must look like a gift. Rather than waiting for shares in the merged entity, they should take some profits by selling in the market.

French aerospace

France's politicians have done their job by persuading Mr Serge Dassault to merge Dassault Aviation with stateowned Aerospatiale. Now it is the job of the bankers to work out how much each company is worth. This could be just as tricky. One might have thought valuing Dassault Aviation would be simple. After all, the fighter manufacturer is quoted. The snag is that only 4 per cent of the equity is floated, so even small trading volumes can inflate the share price. That, indeed, has happened this year, the price has more than doubled on hopes that Dassault will secure an advantageous deal in the forthcoming merger. Of course, using its current market capitalisation

FFr7bn - to decide its value in a merger would be circular. Valuing state-owned Aérospatiale is equally



Martin as benchmarks would give a value of FF739hn-FF759hn. This range, though is excessive. Not only are Boeing and Lockheed leaders in their industries, they are also profitable. Aérospatiale may hope that its current cost-cutting exercise - which pushed it into a FF7981m loss last year - will lay the ground for future profitability. But analysts suspect more restructur-ing will be needed. All in all, a value

nearer FFr20bn looks more realistic. Such figures are, at present, only guesses. But one thing is clear. Dassault is worth less than Aérospatiale. Given that Mr Dassault owns only half of Dassault, suggestions that he will end up with over a quarter of the combined entity look implausible.

Cadbury Schweppes

Mr John Sunderland's appointment as Cadbury Schweppes' chief execu-tive has raised few eyebrows. After all, he is very much a Cadbury man, with 28 years' service under his belt – not the sort to rock the boat. Nonetheless, the recent unwinding of the Coca-Cola & Schweppes Bevarages alliance demonstrates a group prepared to undergo fundamental re-evaluation, And since Mr Sunderland has run Cadbury's confectionery operations for many years, he may cast a more critical eye over the direction of the company's soft drinks business.

That is not to suggest that he will heed calls for a demerger. Demergers are the fashion and Cadbury is a superficially obvious target, since soft drinks and confectionery offer no syn-ergistic benefits beyond a smoothing seasonal trends - hardly a compe ling reason for a combination. However, the businesses are run indepen-

Hedit Lyonnai so securit they have been unjustly starved of capital or management attention. Nor is there a strong valuation argument

Mubn of loa

for splitting them, other than an incitement for takeover bids.

However, Mr Sunderland needs to carve out a clearer direction for a soft-drinks business which, without its own network of bottlers, looks a vulnerable pigmy among the industry giants Coca-Cola and PepsiCo. An all ance or merger with PepsiCo would be one potential means of building a more profitable future, providing greater critical mass in faster growing emerging markets and unitying the Seven-Up brand. It could also release the funds to drive Cadhury into the global super-league in confectionary.

Scottish & Newcastle

Scottish & Newcastle has been the most astute deal-maker in Britain's the second half of the last financial the second half of the last financial the second half of the last financial. year - comfortably ahead of its pass year - comfortably ahead of its pass.
The recent purchase of Courage is delivering substantial cost benefit, [i. addition, the reduced working capital requirements of the combined group substantially boosted group cash flow that year and there are further wedge. last year, and there are further reduc tions to come this year. Center Parcs is proving the enton

tion, despite its intended role of demonstrating management dyna-mam in the wake of Elder's hostile bid in 1969. It is achieving a 9 per cent return on capital invested, which is hardly impressive, But San is taking tough measures to address problem A management reshuffle and increased marketing spend should reverse last year's profits decline, and the operating environment in Germany and France can only improve. Forecasts of double digit earning growth over the next two years are firmly underwritten by cost savings from Courage, reflecting only limited expectations that a pick-up in UK con-sumer spending will propel beer and pub profits. And there is every reason to suggest that it will. The fundamen tals for the beer industry are steedily improving. Excess capacity has been removed through consolidation, and this should continue with a new owner for Carlsberg-Tetley. And increased consumer spending would help reverse the recent decline in beg prices. The shares should have further

Additional Lex comment on DIY

Sames tracks surfaces

Section Continue

Brussels seeks to probe planned air alliance

Continued from Page 1

appropriate measures" to and infringement of competition

Meanwhile, the UK government will this week propose to the US that the two countries set up an independent tribunal to protect smaller airlines against uncompetitive behaviour from the proposed alliance between British Airways and American

The proposal is expected to be put during bilateral negotiations which begin in Washington

today. The discussions are an attempt to reach an "open skies" accord between the two countries, which the US has ing the BA-American alliance,

demanded as the price of approv-

unced last month, independent tribunal consisting of experts from both countries, could offer protection to airlines such as Virgin Atlantic of the UK which has said BA and American, which will control 60 per cent of UK-US traffic, will squeeze out competitors. The two airlines will co-ordinate sched-

FT WEATHER GUIDE

The UK will argue that the

ules and share revenues from their transatlantic operations. The UK-US negotiations are a more immediate issue for the two airlines, following unsuccess open skies" talks between offi-

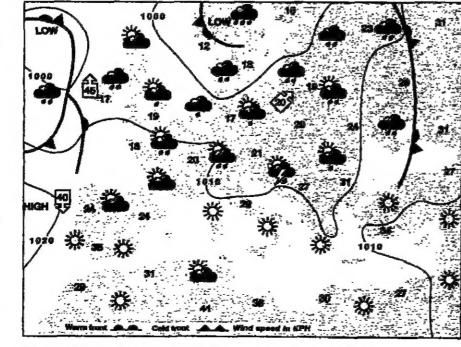
cials in Paris last month. The US said then it saw little sign of the UK being prepared to move on issues such as greater access to London's Heathrow airport and the right of US carriers to fly to third countries from the UK. The US said it would not be sufficient to open Heathrow if its carriers were then told the airport was full.

Europe today

An active low pressure system off the Irieh coast will bring rain to Ireland and western sections of England, Scotland and Wales. The rest of the British Isles will have patchy cloud, sunny spells and showers. Scandinavia, the Benelux, northern France and central Europe will be cloudy with showers. Showers may be heavy at times with thunder in the eastern Alps and the northern Balkans. Eastern Europe will be mostly cloudy with occasional rain. In contrast, sunny sides will preveil in the Mediterranean, Thunden northern Italy.

Five-day forecast

More rain is expected throughout the British Isles along with gusty winds on Wednesday. The Benefux, northern and central France as well as central Europe will have showers. It will become mostly cloudy with occasional light rain in northern Spain and northern Portugal. Other sections of Spein and Portugal will continue dry and suriny, Italy, Greece and Turkey will be hot



TODAY'S TEMPERATURES

and sunny

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